

# OKALOOSA COUNTY

## Community Health Improvement Plan

# 2022-2027





# Letter to the Community

The Florida Department of Health in Okaloosa County (DOH-Okaloosa) is pleased to present the 2022-2027 Community Health Improvement Plan (CHIP) in collaboration with the Okaloosa County Health Improvement Partnership (OCHIP). This report is built from the foundation set by the Community Health Assessment (CHA). The CHIP follows a strategic methodology to address the identified health priorities in the CHA by aligning our goals with those of our community partners, medical providers, and local government agencies.

The findings from the CHA were presented at the Okaloosa Health Summit and led to the selection of the top four priority areas that Okaloosans wish to address. The highest ranked issues became the OCHIP groups that will function during the new CHIP cycle:

- Healthy Behaviors
- Healthy Children
- Healthy Communities
- Healthy Moms & Babies

Each OCHIP group works through a collaborative process to develop the goals, objectives, and strategies that will address their priority health issues. These issues include topics such as nicotine use, youth exposure to substance use, pedestrian safety, high rent cost burden, and infant mortality. The OCHIP groups will implement evidence-based strategies to achieve measurable improvement in each of the priority areas over the next three to five years. Their progress will be tracked and reviewed annually to ensure they continue to reflect the needs of the community.

DOH-Okaloosa is committed to working alongside our partners to improve the wellness, health, and quality of life for Okaloosa County residents and visitors. We would like to thank our community members and leaders for their contribution to this community-driven plan.

Sincerely,

Elizabeth "Beth" Smith, MSN, RN  
Health Officer

*Elizabeth Smith*



# 2022-2027 Okaloosa County Community Health Improvement Plan

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# Introduction & Methodology

This is the 2022-2027 Okaloosa County Community Health Improvement Plan (CHIP). The activities and collaborative efforts of the Florida Department of Health in Okaloosa County (DOH-Okaloosa) and community partners are reflected within the plan. This document serves as an overview of the strategies that were developed by members of the Okaloosa County Health Improvement Partnership (OCHIP). While the CHIP is a community-driven and collectively owned health improvement plan, the Florida Department of Health in Okaloosa County is charged with providing administrative support, tracking and collecting data, and preparing the plan.

## Community Health Assessment Process

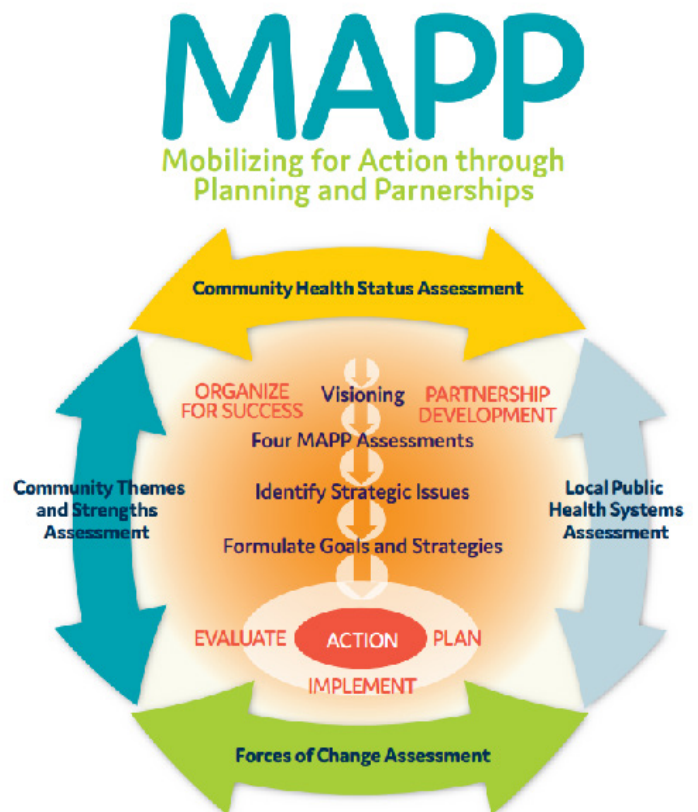
In 2020, DOH-Okaloosa began the Community Health Assessment (CHA) process. To develop the document, we used the Mobilizing for Action through Planning and Partnerships (MAPP) model. According to the National Association of County and City Health Officials (NACCHO), MAPP is “a community-driven strategic planning process for improving community health. Facilitated by public health leaders, this framework helps communities apply strategic thinking to prioritize public health issues and identify resources to address them.<sup>1</sup> MAPP is not an agency-focused assessment process; rather, it is an interactive process that can improve the efficiency, effectiveness, and ultimately the performance of local public health systems.” The MAPP model is made up of four assessments that help identify public health issues in our community (see page 7 for an overview of the assessment results).

Complete details and additional data collected for each assessment can be requested by emailing the DOH-Okaloosa Community Health Improvement Planning staff at [HealthyOkaloosa@FLHealth.gov](mailto:HealthyOkaloosa@FLHealth.gov).

After the MAPP assessments were completed in December 2021, DOH-Okaloosa created the 2022 CHA document in partnership with the CHA Leadership Team and Internal Core Support Team. The CHA was then edited by various community partners. Afterward, the document was reviewed by the public and feedback was given via survey. The responses provided by the community shaped the final CHA document.

## Health Issue Prioritization Process

It would be impossible to tackle all health issues mentioned in the CHA at the same time



and attain measurable improvement. Addressing a small number of health issues in a coordinated, rigorous manner is more effective than uncoordinated efforts aimed at multiple problems. Identifying a few priorities allows our community to concentrate limited resources to achieve the greatest impact on key issues. The CHA Leadership Team and Internal Core Support Team received a detailed presentation on the 2022 Okaloosa County CHA draft. The criteria for consideration included the magnitude of the problem and existence of health disparities. Following this, participants completed a survey via SurveyMonkey to select the top health issue(s) they felt were most important based on the data. These health issues were reviewed by the CHA Leadership Team and categorized into focus areas which include: Healthy Moms & Babies, Healthy Children, Healthy Adults, Healthy Behaviors, Healthy Places, and Healthy Communities.

### **OCHIP Group Formation**

On September 8, 2022, DOH-Okaloosa hosted the Okaloosa Health Summit. The Summit served to launch the 2022 CHA and form the Okaloosa County Health Improvement Partnership (OCHIP), which houses the groups that work to implement the CHIP. More than 80 attendees tuned in across three in-person locations throughout the county and virtually via Microsoft Teams. Members of DOH-Okaloosa senior leadership met at Crosspoint Church, where they were broadcasted via livestream to the other meeting locations. Health Officer Beth Smith welcomed attendees and provided an overview of the CHA. Presenters also explained the MAPP process, reviewed the importance of understanding the social determinants of health when addressing issues, and highlighted the key successes from the 2018-2022 CHIP groups.

After learning about the CHA findings, attendees voted via SurveyMonkey to select their top four priority areas by ranking options from greatest (1) to least (6) importance. Attendees selected Healthy Behaviors, Healthy Children, Healthy Communities, and Healthy Moms & Babies as the most important issues to address during the new CHIP cycle. These priority areas were then announced as the newly formed OCHIP groups.

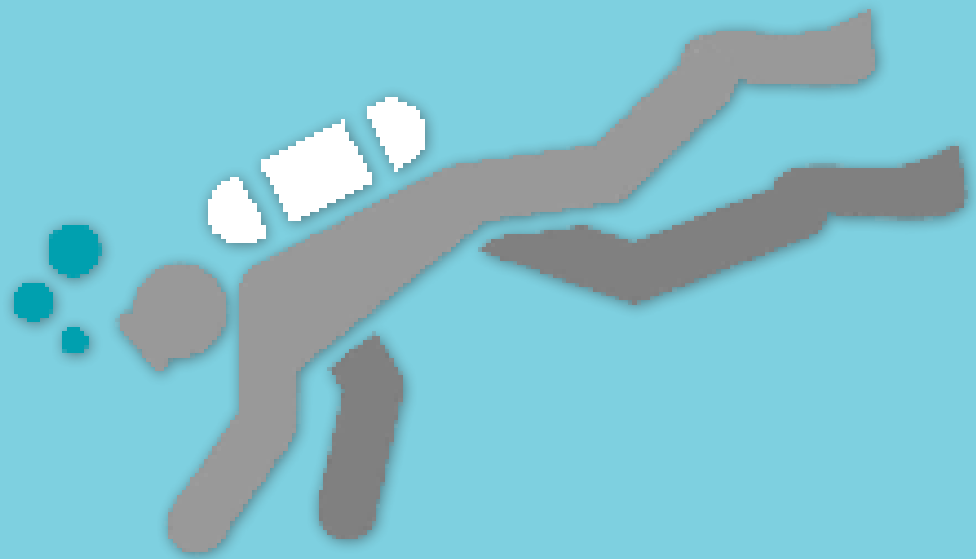
Attendees then moved into breakout sessions to elect OCHIP Champions. These members serve as leaders for the group and are charged with keeping the group on track. Attendees also engaged in open discussion to assess existing community resources, determine what work is already being done in each area, and prioritize the importance of unaddressed issues related to their chosen OCHIP group priority.

### **Development of Goals, Objectives, and Strategies**

On September 27, 2022, DOH-Okaloosa hosted the first OCHIP meeting, where attendees formulated the goals, objectives, and strategies for each OCHIP group. After the meeting, a DOH-Okaloosa Community Health Improvement Planning staff member formulated the objectives to include measurable indicators that are achievable based on the National Center for Health Statistics trend analysis tool.

The next OCHIP meeting was held on November 14, 2022. At this meeting, members of each OCHIP group reviewed and finalized their goals, objectives, and strategies. They also evaluated existing evidence-based practices, including policy recommendations and their projected impacts. Before concluding the meeting, attendees discussed which key organizations were absent and made plans to engage these stakeholders.

# MAPP Assessments



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# Forces of Change

Conducted: September 8, 2021

Forces (Trends, Events, Factors)	Opportunities	Threats
<b>Political</b>		
<ul style="list-style-type: none"> <li>• Governmental bodies</li> <li>• Funding</li> <li>• Changing community leaders</li> </ul>	Increasing focus on substance use and mental health; Local government engaged in public health; New leadership	No control over budgetary changes; Politics impact public health decisions; Governmental mistrust; Political divide
<b>Economic</b>		
<ul style="list-style-type: none"> <li>• Business growth &amp; development</li> <li>• Military</li> <li>• Employment</li> </ul>	Local growth and development; Military brings high-paying jobs to area; Low unemployment rate	Wealth and wage gaps among residents; Limited professional diversity; Low-paying jobs
<b>Social</b>		
<ul style="list-style-type: none"> <li>• Racism &amp; intolerance</li> <li>• Faith-based network</li> <li>• Educational system</li> <li>• Crime</li> <li>• Transportation</li> </ul>	Strong faith-based network and educational system; Limited entertainment for youth and adults; Active volunteer networks	Increased crime and violence; Public transportation system disagreements; Limited healthy food options
<b>Technology</b>		
<ul style="list-style-type: none"> <li>• Connectivity issues</li> <li>• Telehealth</li> <li>• Telework</li> <li>• Social media</li> </ul>	COVID-19 increased telehealth and telework options; Opportunity to use social media to connect	Certain areas of county have limited Internet access, fewer resources; False information being spread
<b>Geography &amp; Environment</b>		
<ul style="list-style-type: none"> <li>• Rural areas</li> <li>• Population split between North and South Okaloosa</li> <li>• Housing &amp; construction</li> <li>• Coastal location</li> <li>• Global warming</li> </ul>	Tourism and snowbirds bring funding to area; Need for outreach in rural areas; Opportunity to improve way-finding; Need for increased tourist education; Need for sidewalks and/or bicycle lanes	Traffic visibility concerns; Roadway wear and tear and increased traffic from tourism; Increases in crashes and injuries; Coastal location brings weather events (i.e. hurricanes, flooding); Military land coverage reduces housing areas
<b>Health</b>		
<ul style="list-style-type: none"> <li>• Disease &amp; illness</li> <li>• Substance use</li> <li>• COVID-19</li> <li>• Mental health</li> <li>• Physical health</li> </ul>	Youth resiliency needed; Need for mental health promotion; Increased awareness of nicotine harms; Beaches and parks provide exercise options	COVID-19; Governmental and medical provider mistrust; Global travel; Substance use; Mental health concerns; Tourist injuries and deaths; Medical care options
<b>Demographics</b>		
<ul style="list-style-type: none"> <li>• Aging population</li> <li>• Global travel</li> <li>• Increasing population</li> <li>• Increasing diversity</li> </ul>	Governmental focus on addressing public health concerns; Increasing focus on health equity	Long-term planning needed for aging population; Lack of community resources



# Community Themes & Strengths

## Key Informant Interviews & Focus Groups

Conducted: August 5, 2021 - December 22, 2021

As part of the Community Themes & Strengths Assessment, 12 in-depth interviews and 6 focus groups were conducted. Participants raised issues that mirrored those shared in the Health Survey and Forces of Change Assessment.

## Health Survey

Conducted: July 8, 2021 - October 29, 2021

Top Five Health Issues
Mental Health Problems
Obesity
Drug Overdoses
COVID-19
Motor Vehicle Crash Injuries

Top Five Issues Affecting Wellness & Quality of Life
Lack of Safe, Affordable Housing
Too Many Low Paying, Entry-Level Jobs
Lack of Affordable Childcare
Lack of Planning for Needs of Aging/Disabled Populations
Lack of Sidewalks

Top Five Environmental Health Problems
Flooding/Drainage Problems
Littering/Illegal Dumping
Mosquitoes
Loss of Green Space
Release of Untreated Sewage

Top Five Most Important Risky Behaviors
Street Opioids/Fentanyl Use
Texting/Cellphone Use While Driving
Alcohol Use
Poor Eating Habits
Not Getting "Shots" to Prevent Disease

## Community Rankings

45% of residents rated Okaloosa as a healthy community.

83% of Okaloosans are satisfied with the quality of life in the county.

59% of residents are satisfied with the health care system in Okaloosa County.

82% of residents think Okaloosa County is a good place to raise children.

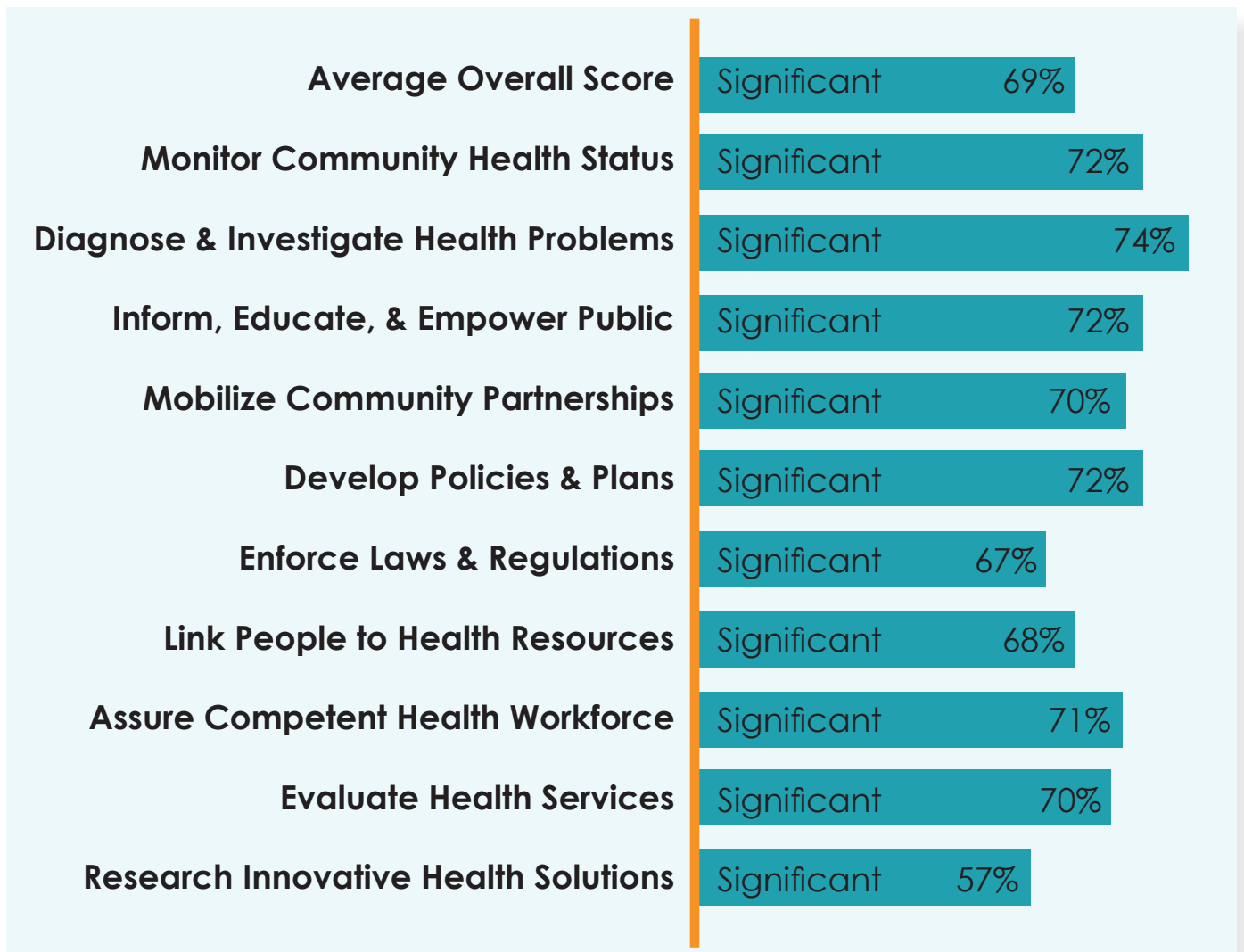
93% of Okaloosans believe there are faith community and church support networks for individuals and families.

69% of Okaloosans are satisfied with the level of mutual trust and respect between community partners.

# Local Public Health System

## Average Essential Public Health Service Self-Assessment Scores

Conducted: July 26, 2021 - August 31, 2021



### Strongest Performance

ES 2: Diagnose and Investigate Health Problems and Health Hazards.....74%  
 This Essential Public Health Service centers around identifying and monitoring health threats, investigating and responding to public health threats and emergencies, and laboratory support for investigating health threats.

### Weakest Performance

ES 10: Research for New Insights & Innovate Solutions to Health Problems.....57%  
 This Essential Public Health Service centers around fostering innovation, linking with institutions of higher learning and/or research, and the capacity to initiate or participate in research.

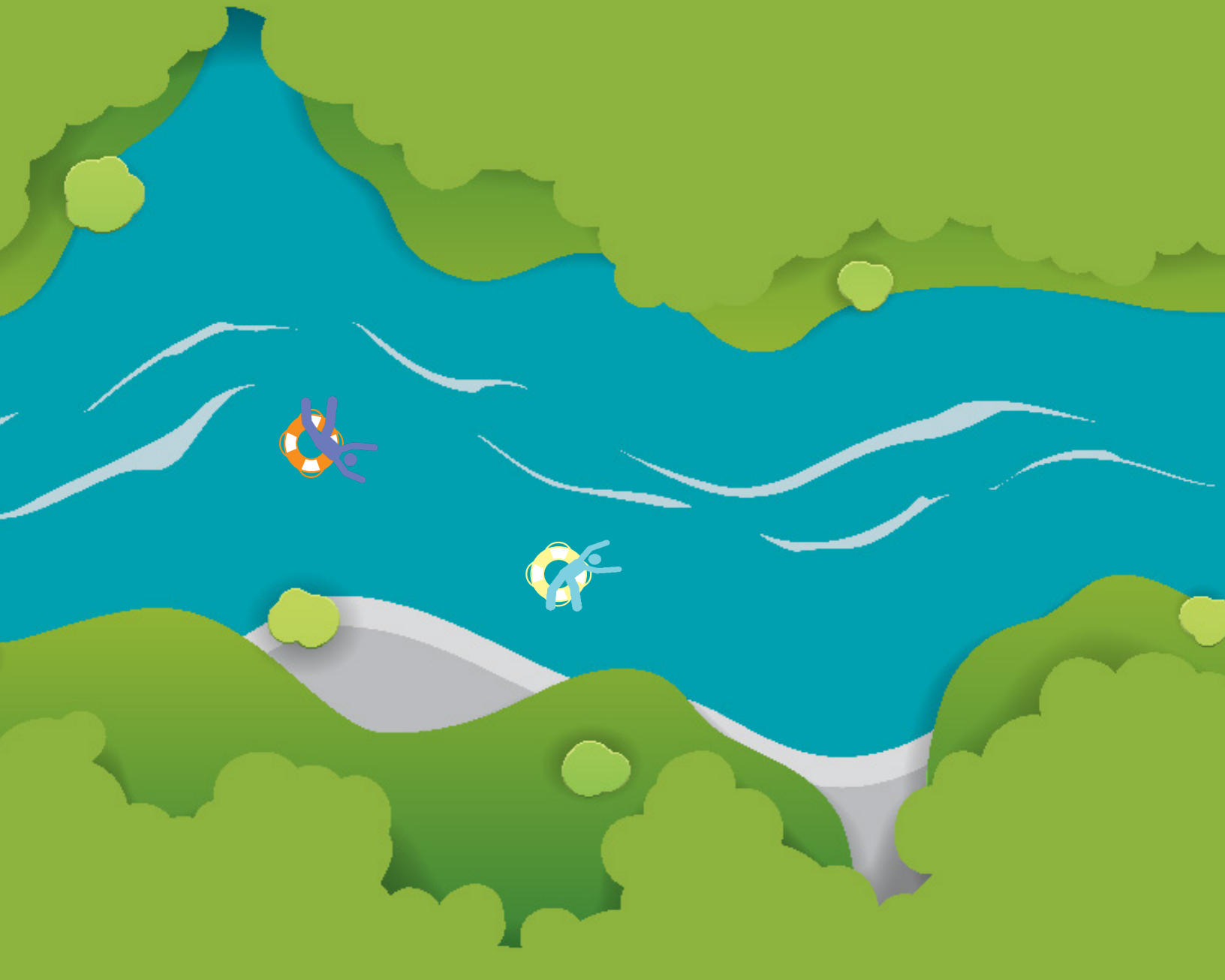
# Community Health Status

Conducted: January 4, 2021 - December 27, 2021

**Community Health Status  
Assessment data was collected  
from a wide variety of sources.  
Please see the reference list  
located on page 32 of the 2022  
Okaloosa County Community  
Health Assessment for some of  
the sources examined.**

The Community Health Status Assessment was reviewed by the Okaloosa County Community Health Assessment (CHA) Leadership Team and the DOH-Okaloosa Internal Core Support Team in February 2022. Members were provided a draft of the 2022 CHA document and a survey to record any comments or edits. The comments and edits were then incorporated into the final version of the 2022 CHA. The final data included in the document was determined by DOH-Okaloosa staff members based on the guidance of the teams.

# Health Equity



# Health Equity

DOH-Okaloosa is committed to addressing the barriers that prevent our community members from reaching optimal health. A focus on health equity means recognizing and eliminating the systematic barriers that have produced disparities in achieving wellness. In July 2022, DOH-Okaloosa published a Health Equity Plan (HEP) to address health disparities in the community. This plan was formulated similarly to the CHIP, by analyzing data and resources, coordinating existing efforts, and establishing collaborative initiatives.

Although Okaloosa ranks among the healthiest counties in Florida for many health outcomes and factors according to County Health Rankings and Roadmaps (2022), there are still persistent disparities that exist. DOH-Okaloosa worked with community partners to identify and review these health disparities. Life expectancy was selected as the prioritized health disparity for the HEP because residents have an average life expectancy of 77 years, compared to the state average of 80 years.<sup>3</sup> Life expectancy is higher for women than men, and differences also exist for some racial and ethnic groups.

Differences in life expectancy can also be found based on zip code, as some areas of Okaloosa County have higher life expectancies than others. DOH-Okaloosa prioritized residents of Wright and Ocean City in the HEP because their average life expectancy is the lowest (74 years) in the county.<sup>4</sup> This area is also home to higher percentages of racial and ethnic minority groups than most other parts of the county, including Black and African American, Hispanic or Latino, and Asian residents.<sup>4</sup>

The plan includes key findings that demonstrate the impact of the social determinants of health, a Health Disparity Objective, and three Social Determinant of Health Projects. As of November 2022, DOH-Okaloosa will incorporate the HEP in the CHIP. The Social Determinant of Health Projects will be included as strategies of the corresponding OCHIP group.

## Health Disparity Objective

By December 31, 2025, increase the life expectancy of Okaloosa County residents residing in the Wright and Ocean City areas by six months, from an average of 74.8 to 75.3 years.

## Social Determinant of Health Data

Data illustrating the social determinants of health, or drivers of health, can be found starting on page 26 of the HEP. This includes data regarding education access and quality, economic stability, social and community context, neighborhood and built environment, and health care access and quality indicators. Data was provided at the national, state, and county level where applicable, including neighborhoods, zip codes, and Census tracts.



## Health Equity Team

DOH-Okaloosa formed the Health Equity Committee on January 13, 2022. This committee serves as the internal Health Equity Team and includes individuals that represent different programs within the Department. This team explores opportunities to improve health equity efforts within the county health department, assesses the current understanding of health equity within their programs, and develops strategies to improve it. The committee meets on the third Thursday of each month.

Name	Title	Program
Emily Tash	Community Health Improvement Planning Branch Director	Community Health Improvement Planning Branch
Lisa Greear	Planning Consultant	Public Health Preparedness
Jessica Durand	Nursing Program Specialist	Ryan White
Meghan Bowman	Nutrition Educator	Women, Infants, and Children
Trisha Dall	Environmental Health Section Chief	Environmental Health
DeeDranae Cole	Biological Scientist III	Epidemiology
Christy Craig	OPS Health Educator Consultant - Minority Health Liaison	Community Health Improvement Planning Branch
Amanda Colwell	Assistant Director	Office of Health Improvement and Protection
Petra Maddens	Community Health Improvement Section Chief	Community Health Improvement
Lauren Hobbs	OPS Government Operations Consultant II	Community Health Improvement Planning Branch
Cynthia Wirkus	Advanced Practice Registered Nursing Specialist	Medical Services
Nadege Takeh	Environmental Specialist II	Environmental Health
Anamaria Penagos	Health Educator Consultant	Community Health Improvement

## Health Equity Task Force

The CHA Leadership Team also served as the Health Equity Task Force. This group includes representatives from various organizations that provide services to address the social determinants of health. This group was utilized for both purposes because of the simultaneous development of the CHA and HEP. Members' expert knowledge, experience, and guidance were essential in the development and review of these documents. Please see page 29 of this plan for a membership list. The team meets at least once per year.

## Health Equity Coalition

On June 28, 2022, DOH-Okaloosa and DOH-Walton formed the Okaloosa-Walton Health Equity Coalition. The coalition members developed the following vision statement: to work collaboratively across Okaloosa and Walton Counties to ensure that ALL people have what they need to be healthy. The membership listing can be found in Addendum A of the HEP. The coalition meets bi-annually.

## Minority Health Month

DOH-Okaloosa and DOH-Walton also partnered to host the 2022 Health Equity Summit on April 28, 2022. The Summit included a keynote address from Dr. Cynthia Harris, who

educated attendees about important topics in the community ranging from mental health and substance use to housing and infant mortality. DOH-Okaloosa is committed to celebrating Minority Health Month on an annual basis.

**Health Disparity Data**

DOH-Okaloosa compiled numerous indicators in order to appropriately identify health disparity data. The provided data sought to inform readers about the priority populations designated by the Office of Minority Health and Health Equity, including Black and African American, American Indian and Alaskan Native, Asian, Native Hawaiian and Other Pacific Islander, Hispanic and Latino, Elderly (Ages 65+), Infants and Toddlers (0-5 Years), people living with disabilities, veterans, LGBTQ+, immigrants, and any other populations identified through research. This data can be found beginning on page 19 of the HEP.

**Social Determinant of Health Projects**

Three projects were developed using evidence-based strategies to overcome the identified barriers and improve the social determinants of health that impact life expectancy. Projects included measurable objectives reviewed, edited, and approved to ensure feasibility. These projects have now been incorporated into the priorities set by the OCHIP groups. Please see the table below for more information about project design. Project objectives and story boards can be found on page 50 of the HEP.

<b>Childhood Literacy Project</b>
Literacy is an important skill needed for academic success and general wellbeing. <sup>5</sup> DOH-Okaloosa partnered with United Way Emerald Coast to extend an existing project. DoorDash will deliver a literacy kit to 100 children in need each month. DOH-Okaloosa extended the project from six-months to one year.
*This project was not included in an OCHIP group because it is in a final implementation phase.
<b>Social Determinants of Health Addressed</b>
Literacy, income
<b>Priority Populations</b>
Preschool students who live in Wright and Ocean City
<b>Responsible Party</b>
United Way Emerald Coast and DOH-Okaloosa

<b>Cost of Poverty Experience Project</b>
Significant racial disparities persist for income earnings, with Hispanic or Latino and Black and African American residents earning less than White households and facing greater rent burdens. <sup>6</sup> To address this, DOH-Okaloosa will partner with a training organization to educate community members and leaders about poverty and the social determinants of health.
<b>Social Determinants of Health Addressed</b>
Employment, income, expenses, health care access
<b>Priority Populations</b>
Those serving the Wright and Ocean City areas
<b>Responsible Party</b>
Cost of Poverty Experience and Healthy Behaviors OCHIP Group

<b>Born Learning Trail Project</b>
Nearly half of Okaloosa residents live near a park, but many do not get enough exercise. <sup>7</sup> United Way developed Born Learning Trails to promote physical activity while teaching parents and caregivers to engage with their children while promoting social and emotional learning. DOH-Okaloosa will partner with United Way to build two Born Learning Trails in the Wright and Ocean City areas.
<b>Social Determinants of Health Addressed</b>
Parks, social and community context, literacy
<b>Priority Populations</b>
Wright and Ocean City residents
<b>Responsible Party</b>
United Way Emerald Coast and Healthy Children OCHIP Group

# Priority Areas





# Healthy Behaviors

Robert Wood Johnson Foundation says, “the health of our nation depends upon the health and wellbeing of our children and families” (2022). The members of the Healthy Behaviors OCHIP group know this to be true. The group’s priority areas include alcohol and drug use, injury, falls, drowning prevention, nutrition, and physical activity. They aim to help those experiencing ‘life-controlling circumstances’. This includes release from a correctional or mental health facility, domestic violence survivors, and others in need of reintegration services.

## Goals, Objectives & Strategies

Goal 1: To reduce the number of adults engaged in nicotine, alcohol, and substance use.

Objective 1.1: By December 31, 2025, decrease the number of people participating in heavy or binge drinking from 18.8% (2019) to 17.5%.

- Strategy 1.1.1: Increase education on the health impacts of binge drinking.
- Strategy 1.1.2: Improve reintegration for community members who have experienced life-controlling circumstances.

Objective 1.2: By December 31, 2024, and every year thereafter, reduce the number of EMS responses for drug ingested poisoning.

- Strategy 1.2.1: Increase awareness of fentanyl safety and education.
- Strategy 1.2.2: Improve reintegration for community members who have experienced life-controlling circumstances.
- Strategy 1.2.3: Assess community needs through GIS mapping.

Objective 1.3: By December 31, 2025, increase the percent of adult current smokers who tried to quit smoking at least once in the past year from 61.9% (2019) to 62.5%.

- Strategy 1.3.1: Increase education on the amount of nicotine in products.
- Strategy 1.3.2: Conduct targeted nicotine cessation outreach.

Healthy Behaviors OCHIP Group
<b>Champions</b>
Deb Willis, <i>West Florida Area Health Education Center</i> Kylee Gallavan, <i>Community Member</i>
<b>DOH Representative(s)</b>
Anamaria Penagos, <i>Health Educator Consultant</i> Christine Syfrett, <i>Biological Scientist III</i> Katherine “Kat” Beedie, <i>Epidemiology Section Chief</i> Petra Maddens, <i>Community Health Improvement Section Chief</i>
<b>Members</b>
Angela Conner, <i>Davis-Watkins Funeral Home</i> Aubrey Robbie, <i>United Way Emerald Coast</i> Denise Manassa, <i>CDAC Behavioral Healthcare</i> Gina Gammick, <i>People Passion Coaching</i> Jenna McElyea, <i>Bridgeway Center, Inc.</i> Kelsi Gulig, <i>Lakeview Center</i> Lauren Anzaldo, <i>Gulf Coast Veterans</i> Savannah Cobb, <i>CAN Community Health</i> Solange Arnett, <i>Emerald Coast Children's Advocacy Center</i> Stephanie Wedel, <i>Freedom Life Compass</i> Tina Henson, <i>Alzheimer's Association</i>

# Healthy Behaviors

Healthy Behaviors OCHIP Group Action Plan		
<b>Goal 1</b>   To reduce the number of adults engaged in nicotine, alcohol, and substance use.		
<b>Objective 1.1</b>   By December 31, 2025, decrease the number of people participating in heavy or binge drinking from 18.8% (2019) to 17.5%.		
<b>Strategy 1.1.1</b>   Increase education on the health impacts of binge drinking.		
Notes:	Timeline:	Person(s) Responsible:
Strategy not yet started.	Ongoing	Kylee Gallavan, Deb Willis
<b>Strategy 1.1.2</b>   Improve reintegration for community members who have experienced life-controlling circumstances.		
Notes:	Timeline:	Person(s) Responsible:
Group plans to utilize community champions and mentor-based efforts along with education and outreach.	December 2024	Kylee Gallavan, Deb Willis
<b>Objective 1.2</b>   By December 31, 2027, reduce the number of EMS responses for drug ingested poisoning by 2.5%.		
<b>Strategy 1.2.1</b>   Increase awareness of fentanyl safety and education.		
Notes:	Timeline:	Person(s) Responsible:
DOH-Okaloosa is currently awaiting designation to provide Naloxone at community events.	Ongoing	Kylee Gallavan, Deb Willis, Emily Pickens
<b>Strategy 1.2.2</b>   Improve reintegration for community members who have experienced life-controlling circumstances.		
Notes:	Timeline:	Person(s) Responsible:
Group plans to utilize community champions and mentor-based efforts along with education and outreach.	December 2023	Kylee Gallavan, Deb Willis
<b>Strategy 1.2.3</b>   Assess community needs through GIS mapping.		
Notes:	Timeline:	Person(s) Responsible:
Strategy not yet started.	August 2023	Katherine Beedie, Christine Syfrett

## Healthy Behaviors OCHIP Group Action Plan (Continued)

**Objective 1.3** | By December 31, 2025, increase the percent of adult current smokers who tried to quit smoking at least once in the past year from 61.9% (2019) to 62.5%.

**Strategy 1.3.1** | Increase education on the amount of nicotine in products.

Notes:	Timeline:	Person(s) Responsible:
These efforts are currently being conducted by the Okaloosa County Tobacco Free Partnership.	Ongoing	Kylee Gallavan, Deb Willis

**Strategy 1.3.2** | Conduct targeted nicotine cessation outreach.

Notes:	Timeline:	Person(s) Responsible:
Strategy not yet started.	August 2023	Kylee Gallavan, Deb Willis, Petra Maddens

# Healthy Children

Like the National Alliance for Drug Endangered Children, members of the Healthy Children OCHIP group believe that “children and families deserve a community free from the negative impact of substance misuse and drug activity” (2022). The group’s priority areas include Adverse Childhood Experiences (ACEs), exposure to alcohol and drugs, mental health, childcare cost and availability, resiliency, child abuse, and food insecurity.

## Goals, Objectives & Strategies

Goal 1: To reduce the negative impact of substance use on children and communities.

Objective 1: By December 31, 2027, decrease the number of Okaloosa County students who report having four or more ACEs from 26.8% (2020) to 25.8%.

- Strategy 1: Host community events to raise awareness.
- Strategy 2: Hold Train-the-Trainer event to increase number of National Alliance for Drug Endangered Children instructors.
- Strategy 3: Distribute student survey to assess student exposures and needs.
- Strategy 4: Increase opportunity for student social engagement and support.
- Strategy 5: Expand the Handle with Care initiative to include additional law enforcement agencies, EMS, fire, and early childhood education.

Objective 2: By December 31, 2025, decrease the rate of school environmental safety incidents from 18.6 (2021) per 1,000 to 17.8 per 1,000 for K-12 students.

- Strategy 1: Increase awareness of Okaloosa County Sheriff’s Office lockdown and lock-out procedures.

Healthy Children OCHIP Group
<b>Champions</b>
Danielle Wilson, <i>Emerald Coast Children’s Advocacy Center</i> Sgt. Jessica Trimboli, <i>Okaloosa County Sheriff’s Office</i>
<b>DOH Representative(s)</b>
Amanda Colwell, <i>Assistant Director</i> Caitlyn Golding, <i>OPS Government Operations Consultant II</i> Lauren Hobbs, <i>OPS Government Operations Consultant II</i>
<b>Members</b>
Alex Fuller, <i>Beyond Expectations, Inc.</i> Ashley Bailey, <i>Okaloosa County Sheriff’s Office</i> Ashton DiPietro, <i>Community Member</i> Beverly Orezza, <i>Families First Network</i> Bobbi Lowe, <i>Northwest Florida Health</i> Christopher Dugre, <i>Fort Walton Beach Police Department</i> Christina Schneider, <i>Northwest Florida State College</i> Dana Crupi, <i>Early Learning Coalition of the Emerald Coast</i> Lt. Demeika McClendon, <i>Community Member</i> Diane Fraser, <i>Emerald Coast Science Center</i> Diane Freeman, <i>A Bed4Me</i> Kaitlyn Sanchez, <i>Habitat for Humanity</i> Kathleen Swope, <i>Northwest Florida State College</i> Miriam Pohl, <i>Grace Lutheran Church Destin</i> Ramon Harris, <i>Northwest Florida State College</i> Robert McEachern, <i>Does Your Student Need an Advocate</i> Tami Lawson, <i>Department of Children and Families</i>

# Healthy Children

- Strategy 2: Hold Train-the-Trainer event to increase the number of partners training on the lockdown and lock-out procedures.
- Strategy 3: Coordinate training and promote alert system with non-Okaloosa County School District facilities serving children.

Goal 2: To reduce food insecurity among Okaloosa children.

Objective 1: By December 31, 2025, increase the number of Okaloosans aware of food distribution services by 100 people.

- Strategy 1: To increase community knowledge and coordination of food distribution services.
- Strategy 2: To determine needs and expand food pantry services within Okaloosa County.

Goal 3: To improve access to healthcare for children.

Objective 1: By December 31, 2025, decrease the percent of overall students who, in the past year, felt sad or hopeless for two or more weeks in a row and stopped doing usual activities from 30.2% (2022) to 29.7%.

Objective 2: By December 31, 2025, decrease the percent of female students who, in the past year, felt sad or hopeless for two or more weeks in a row and stopped doing usual activities from 40.3% (2022) to 39.6%.

- Strategy 1: Foster student engagement in mental health promotion.
- Strategy 2: Increase awareness of mental health and social health status of young children and adolescents.

Objective 3: By December 31, 2025, increase the number of schools participating in the Florida Heiken from 37 (2022) to 41.

- Strategy 1: To increase the number of schools participating in Florida Heiken vision program.

## Building on Past Success

The Healthy Children OCHIP group was previously called the Drug Endangered Children and Communities CHIP group. It continues to house the Okaloosa County Alliance for Drug Endangered Children (DEC-C), which is the local branch of the National Alliance for Drug Endangered Children.

During the 2018-2022 CHIP cycle, this group educated hundreds of Okaloosans on how to recognize when children are being exposed to drug environments and what they can do to help.

They also implemented the Handle with Care Policy. This policy is a partnership between the Okaloosa County School District, service providers, and law enforcement. When a child experiences a traumatic event, law enforcement or another service agency contacts the school district and informs them to “handle the child with care”.

The school district then informs that student’s teachers and other key staff. No personal details are shared, they are simply told to handle the child with care because behavioral issues often arise after children experience traumatic events.

The group hopes to expand the Handle with Care policy to reach more children during the new CHIP cycle.

# Healthy Children

Healthy Children OCHIP Group Action Plan		
<b>Goal 1</b>   To reduce the negative impact of substance abuse on children and communities.		
<b>Objective 1.1</b>   By December 31, 2027, decrease the number of Okaloosa County students who report having four or more ACEs from 26.8% (2020) to 25.8%.		
<b>Strategy 1.1.1</b>   Host community events to raise awareness.		
Notes:	Timeline:	Person(s) Responsible:
Group held first event in November 2022 in Fort Walton Beach. Next event is scheduled for May 2023 in Crestview.	May 2023	Sgt. Jessica Trimboli, Danielle Wilson, Dana Crupi
<b>Strategy 1.1.2</b>   Hold Train-the-Trainer event to increase number of National Alliance for Drug Endangered Children instructors.		
Notes:	Timeline:	Person(s) Responsible:
National Alliance for Drug Endangered Children trainers are scheduled to train new member trainers in May 2023.	May 2023	Sgt. Jessica Trimboli, Danielle Wilson, Petra Maddens
<b>Strategy 1.1.3</b>   Distribute student survey to assess student exposures and needs.		
Notes:	Timeline:	Person(s) Responsible:
Survey will be distributed via Okaloosa County Students Working Against Tobacco (SWAT) members.	May 2023	Sgt. Jessica Trimboli, Danielle Wilson, Anamaria Penagos
<b>Strategy 1.1.4</b>   Increase opportunity for student social engagement and support.		
Notes:	Timeline:	Person(s) Responsible:
Strategy not yet started.	May 2024	Sgt. Jessica Trimboli, Danielle Wilson
<b>Strategy 1.1.5</b>   Expand the Handle with Care initiative to include additional law enforcement agencies, EMS, fire, and early childhood education.		
Notes:	Timeline:	Person(s) Responsible:
Outreach has begun to include EMS and additional local law enforcement agencies.	May 2025	Sgt. Jessica Trimboli
<b>Objective 1.2</b>   By December 31, 2025, decrease the rate of school environmental safety incidents from 18.6 per 1,000 (2021) to 17.8 per 1,000 for K-12 students.		
<b>Strategy 1.2.1</b>   Increase awareness of Okaloosa County Sheriff's Office lock-down and lock-out procedures.		
Notes:	Timeline:	Person(s) Responsible:
Strategy not yet started.	Ongoing	Sgt. Jessica Trimboli

## Healthy Children OCHIP Group Action Plan (Continued)

**Strategy 1.2.2** | Hold Train-the-Trainer event to increase the number of partners training on lock-down and lock-out procedures.

Notes:	Timeline:	Person(s) Responsible:
Strategy not yet started.	August 2023	Sgt. Jessica Trimboli

**Strategy 1.2.3** | Coordinate training and promote alert system with non-Okaloosa County School District facilities serving children.

Notes:	Timeline:	Person(s) Responsible:
Strategy not yet started.	August 2023	Sgt. Jessica Trimboli

**Goal 2** | To reduce food insecurity among Okaloosa children.

**Objective 2.1** | By December 31, 2025, increase the number of Okaloosans aware of food distribution services by 100 people.

**Strategy 2.1.1** | To increase community knowledge and coordination of food distribution services.

Notes:	Timeline:	Person(s) Responsible:
Strategy not yet started.	Ongoing	Diane Freeman

**Strategy 2.1.2** | To determine needs and expand food pantry services within Okaloosa County.

Notes:	Timeline:	Person(s) Responsible:
Strategy not yet started.	December 2024	Diane Freeman

**Goal 3** | To improve access to healthcare for children.

**Objective 3.1** | By December 31, 2025, decrease the percent of overall students who, in the past year, felt sad or hopeless for two or more weeks in a row and stopped doing usual activities from 30.2% (2022) to 29.7%.

**Objective 3.2** | By December 31, 2025, decrease the percent of female students who, in the past year, felt sad or hopeless for two or more weeks in a row and stopped doing usual activities from 40.3% (2022) to 39.6%.

**Strategy 3.2.1** | Foster student engagement in mental health promotion.

Notes:	Timeline:	Person(s) Responsible:
Group plans to partner with Okaloosa County School District mental health staff and Hope Squad members. Collaboration began at the National DEC Training in May 2023 which included key personnel.	September 2023	Sgt. Jessica Trimboli, Danielle Wilson, Diane Freeman

## Healthy Children OCHIP Group Action Plan (Continued)

**Strategy 3.2.2** | Increase awareness of mental health and social health status of young children and adolescents.

Notes:	Timeline:	Person(s) Responsible:
Strategy not yet started.	Ongoing	Sgt. Jessica Trimboli, Danielle Wilson, Diane Freeman

**Objective 3.3** | By December 31, 2025, increase the number of schools participating in the Florida Heiken from 37 (2022) to 41.

**Strategy 3.3.1** | To increase the number of schools participating in Florida Heiken vision program.

Notes:	Timeline:	Person(s) Responsible:
DOH-Okaloosa Healthy Schools program has helped certified 37 of the 41 schools to date.	December 2025	Petra Maddens



# Healthy Communities

The Healthy Communities OCHIP group members believe that “where we live shouldn’t determine how long or how well we live. In our communities, we all should be surrounded by conditions that enable us to live the healthiest life possible” (Robert Wood Johnson Foundation, 2022). The group’s priority areas include infrastructure, rent costs and workforce housing, social support, injury prevention, and pedestrian safety.

## Goals, Objectives & Strategies

Goal 1: To reduce harmful incidents in Okaloosa County.

Objective 1: By December 31, 2027, reduce the rate of emergency department visits from motor vehicle traffic related injuries to pedestrians and pedalcyclists from 12.3 per 100,000 (2020) to 11.0 per 100,000.

- Strategy 1: To educate residents and visitors about pedestrian-related safety risks.
- Strategy 2: To assess infrastructure and policy needs in relation to pedestrian-related injuries and deaths.
- Strategy 3: To assess funding opportunities related to infrastructure needs.

Objective 2: By December 31, 2025, reduce the rate of emergency department visits and hospitalizations due to falls for adults ages 65 and older from 7,522 per 100,000 (2021) to 7,348 per 100,000.

- Strategy 1: To educate older adults about fall-related safety risks.
- Strategy 2: To assess policies and procedures associated with fall-related injuries and deaths.
- Strategy 3: To identify funding opportunities related to older adult needs.

Healthy Communities OCHIP Group
Champions
Chief Robert Bage, <i>Fort Walton Beach Police Department</i> Mayor JB Whitten, <i>City of Crestview</i>
DOH Representative(s)
Elizabeth “Beth” Smith, <i>Health Officer</i> Emily Pickens, <i>Community Health Improvement Planning Branch Director</i> Trisha Dall, <i>Environmental Health Section Chief</i>
Members
Anthony Sawyer, <i>90Works</i> Arielle May, <i>Catholic Charities</i> Brent Couch, <i>Simply Healthcare</i> Chrissy Howell, <i>Centerwell Home Health</i> Daniel Payne, <i>City of Fort Walton Beach</i> Gabrielle Smith, <i>CDI Head Start</i> Henry Hawkins, <i>Destin Baptist Church</i> Mayor JB Whitten, <i>City of Crestview</i> Jeffrey “Greg” Cain, <i>Okaloosa County Emergency Medical Services</i> Jessica Leavins, <i>City of Crestview</i> Jill Breslawski, <i>UF IFAS Extension Office</i> Josephine Stockdale, <i>HCA Fort Walton Beach-Destin Hospital</i> Karen Reid, <i>Beyond Expectations</i> Kelsey Fischer, <i>Community Member</i> Ken Hovatter, <i>Fort Walton Beach Church of Christ</i> Kim Bowman, <i>Emerald Coast Hospice</i> Kimberly Fraley, <i>Elder Services</i> Kristina Goode, <i>Bridgeway Center, Inc. Health Care System</i> Leslie Moland, <i>White Wilson Medical Center</i> Mary Beth Blanchard, <i>My Local Urgent Care</i> Melissa Rust, <i>CareerSource Okaloosa Walton</i> Melody Joy, <i>Convent Care Home Health</i> Mike Coupe, <i>Cox Media</i> Shannon Hayes, <i>City of Crestview</i> Shayne Betts, <i>Walton Okaloosa Council on Aging</i> Shelia Fitzgerald, <i>Okaloosa County Board of County Commissioners</i> Solange Arnett, <i>Emerald Coast Children’s Advocacy Center</i> Stephanie Wedel, <i>Freedom Life Compass</i> Vanessa Byerly, <i>Lakeview Center</i>

# Healthy Communities

Objective 3: By December 31, 2027, reduce the number of opioid overdose deaths from 61 per year (2021) to 55 per year.

- Strategy 1: To educate community leaders about opioid and fentanyl-related safety risks.
- Strategy 2: To assess and improve policies and procedures associated with opioid overdoses and deaths.
- Strategy 3: To identify funding opportunities related to the opioid crisis.

Goal 2: To reduce the housing burden in Okaloosa County.

Objective 1: By December 31, 2027, increase the number of affordable and available rental units from 83 per 100 renters up to 60% area median income (AMI) (2022) to 85 per 100 renters at 60% AMI.

- Strategy 1: To identify opportunities to share information on strategies and partnerships to leverage funds.
- Strategy 2: To assess funding opportunities related to infrastructure needs.
- Strategy 3: To identify policy opportunities to reduce rent cost burden and increase workforce housing.
- Strategy 4: To identify barriers impacting the development of workforce housing in the local market.

## Integration of Substance Use

Initially, the Healthy Communities OCHIP group wanted to focus their efforts on infrastructure. They discussed pedestrian injuries and housing burden at length during the Okaloosa County Health Summit on September 8, 2022.

In January 2023, the City of Crestview hosted the Opioid Summit in partnership with DOH-Okaloosa, the Northwest Florida League of Cities, and Project Opioid. This event spurred community members and leaders alike into action.

Many Healthy Communities group members were in attendance, and other served as presenters or facilitators at the event.

Following the Opioid Summit, the group determined that opioids needed to become a new group priority. They cited that substance use is an issue spanning the entire community, and no one discipline can address it alone.

## Healthy Communities OCHIP Group Action Plan

**Goal 1** | To reduce harmful incidents in Okaloosa County.

**Objective 1.1** | Objective 1: By December 31, 2027, reduce the rate of emergency department visits from motor vehicle traffic related injuries to pedestrians and pedalcyclists from 12.3 per 100,000 (2020) to 11.0 per 100,000.

**Strategy 1.1.1** | To educate residents and visitors about pedestrian and pedalcyclist-related safety risks.

Notes:	Timeline:	Person(s) Responsible:
Strategy not yet started.	Ongoing	Robert Bage, Josephine Stockdale, Kimberly Fraley

**Strategy 1.1.2** | To assess infrastructure and policy needs in relation to pedestrian and pedalcyclists-related injuries and deaths.

Notes:	Timeline:	Person(s) Responsible:
Strategy not yet started.	July 2023	Robert Bage, Daniel Payne, Greg Cain, Shelia Fitzgerald

**Strategy 1.1.3** | To assess funding opportunities related to infrastructure needs.

Notes:	Timeline:	Person(s) Responsible:
Strategy not yet started.	Ongoing	Robert Bage, Emily Pickens

**Objective 1.2** | By December 31, 2025, reduce the rate of emergency department visits and hospitalizations due to falls for adults ages 65 and older from 7,522 per 100,000 (2021) to 7,348 per 100,000.

**Strategy 1.2.1** | To educate older adults about fall-related safety risks.

Notes:	Timeline:	Person(s) Responsible:
Strategy not yet started.	July 2023	Robert Bage, Daniel Payne, JB Whitten, Shelia Fitzgerald

**Strategy 1.2.2** | To assess policies and procedures associated with fall-related injuries and deaths.

Notes:	Timeline:	Person(s) Responsible:
Strategy not yet started.	Ongoing	Robert Bage, Daniel Payne, JB Whitten, Shelia Fitzgerald

**Strategy 1.2.3** | To assess funding opportunities related to older adult needs.

Notes:	Timeline:	Person(s) Responsible:
Group plans to engage housing authorities and military personnel to identify policy opportunities.	December 2024	Robert Bage, Daniel Payne, JB Whitten, Shelia Fitzgerald, Crystal Harrison

## Healthy Communities OCHIP Group Action Plan (Continued)

**Objective 1.3** | Objective 1: By December 31, 2027, reduce the rate of emergency department visits from motor vehicle traffic related injuries to pedestrians and pedalcyclists from 12.3 per 100,000 (2020) to 11.0 per 100,000.

**Strategy 1.3.1** | To educate residents and visitors about pedestrian and pedalcyclist-related safety risks.

Notes:	Timeline:	Person(s) Responsible:
Strategy not yet started.	Ongoing	Robert Bage, Josephine Stockdale, Kimberly Fraley

**Strategy 1.3.2** | To assess infrastructure and policy needs in relation to pedestrian and pedalcyclists-related injuries and deaths.

Notes:	Timeline:	Person(s) Responsible:
Strategy not yet started.	July 2023	Robert Bage, Daniel Payne, Greg Cain, Shelia Fitzgerald

**Strategy 1.3.3** | To assess funding opportunities related to infrastructure needs.

Notes:	Timeline:	Person(s) Responsible:
Strategy not yet started.	Ongoing	Robert Bage, Emily Pickens

**Goal 2** | To reduce the housing burden in Okaloosa County.

**Objective 2.1** | By December 31, 2027, increase the number of affordable and available rental units from 83 per 100 renters up to 60% area median income (AMI) to 85 per 100 renters at 60% AMI.

**Strategy 2.1.1** | To identify opportunities to share information on strategies and partnerships to leverage funds.

Notes:	Timeline:	Person(s) Responsible:
Strategy not yet started.	July 2023	Robert Bage, Daniel Payne, JB Whitten, Shelia Fitzgerald

**Strategy 2.1.2** | To assess funding opportunities related to infrastructure needs.

Notes:	Timeline:	Person(s) Responsible:
Strategy not yet started.	Ongoing	Robert Bage, Daniel Payne, JB Whitten, Shelia Fitzgerald

**Strategy 2.1.3** | To identify policy opportunities to reduce rent cost burden and increase workforce housing.

Notes:	Timeline:	Person(s) Responsible:
Group plans to engage housing authorities and military personnel to identify policy opportunities.	December 2024	Robert Bage, Daniel Payne, JB Whitten, Shelia Fitzgerald, Crystal Harrison

## Healthy Communities OCHIP Group Action Plan (Continued)

**Strategy 2.1.4** | To identify barriers impacting the development of workforce housing in the local market.

<b>Notes:</b>	<b>Timeline:</b>	<b>Person(s) Responsible:</b>
Strategy not yet started.	Ongoing	Robert Bage, Daniel Payne, JB Whitten, Shelia Fitzgerald

# Healthy Moms & Babies

According to the Centers for Disease Control and Prevention, “the infant mortality rate is an important marker of the overall health of a society” (2022). The group’s priority areas include breastfeeding, eliminating the Black-White infant mortality gap, and reducing the overall infant mortality rate.

## Goals, Objectives & Strategies

Goal 1: To reduce the infant mortality rate.

Objective 1: By December 31, 2025, reduce the Black-White infant mortality gap from a rate of 9.6 per 1,000 live births (2020) to 8.8 per 1,000 live births.

- Strategy 1: To promote best practices in prenatal, infant, and maternal care in Okaloosa County.
- Strategy 2: To create a plan for mass distribution of Recipe for a Healthy Baby educational materials.
- Strategy 3: To re-engage community partners and increase participation in Healthy Moms & Babies OCHIP Group post-COVID.
- Strategy 4: To educate the community about maternal advocacy.
- Strategy 5: To promote comprehensive breastfeeding policies through the Healthy Okaloosa Worksites program and Florida Breastfeeding Friendly Employer Award.

Objective 2: By December 31, 2025, reduce the overall infant mortality rate from 5.1 per 1,000 live births (2020) to 4.2 per 1,000 live births.\*

Objective 3: By December 31, 2025, reduce the Black-White preterm birth gap from 4.4 per 1,000 live births (2020) to 2.4 per 1,000 live births.\*

Objective 4: By December 31, 2025, reduce the Black-White low birth weight gap from 3.8 per 1,000 live births (2020) to 3.5 per 1,000 live births.\*

Healthy Moms & Babies OCHIP Group
Champions
Ardelle Bush, <i>Healthy Start Coalition of Okaloosa and Walton Counties</i> Crystal Harrison, <i>Homelessness and Housing Alliance</i>
DOH Representative(s)
Amy Miller, <i>Women Infants and Children Director</i> Jennifer Wilhelm, <i>Health Educator Consultant</i> Lynn Wadsworth, <i>Health Medical Executive Director</i>
Members
Bethany Guillory, <i>Healthy Start Coalition of Okaloosa and Walton Counties</i> Chris Hatch, <i>Department of Children and Families</i> Christeia Hawkins, <i>CDAC Behavioral Healthcare</i> Denise Manassa, <i>CDAC Behavioral Healthcare</i> Miranda Smollen, <i>Healthy Start Coalition of Okaloosa and Walton Counties</i> Robin Neese, <i>Children’s Home Society of Florida</i> Solange Arnett, <i>Emerald Coast Children’s Advocacy Center</i> Theresa Ryan, <i>Northwest Florida State College</i>

## Building on Past Success

The Healthy Moms & Babies OCHIP group was previously called the Reducing Infant Mortality CHIP group. During the 2018-2022 CHIP cycle, the group created a set of umbilical cord testing procedures for local birthing facilities. These procedures allow our hospitals and EMS to get faster and more accurate test results when babies may be exposed to drugs in utero, allowing for faster and better treatment.

## Healthy Moms & Babies OCHIP Group Action Plan

**Goal 1** | To reduce the infant mortality rate.

**Objective 1.1** | By December 31, 2025, reduce the Black-White infant mortality gap from a rate of 9.6 per 1,000 live births (2020) to 8.8 per 1,000 live births.

**Strategy 1.1.1** | To promote best practices in prenatal, infant, and maternal care in Okaloosa County.

Notes:	Timeline:	Person(s) Responsible:
Strategy not yet started.	Ongoing	Ardelle Bush, Crystal Harrison, Bethany Guillory, Lynn Wadsworth

**Strategy 1.1.2** | To create a plan for mass distribution of Recipe for a Healthy Baby educational materials.

Notes:	Timeline:	Person(s) Responsible:
DOH-Okaloosa and the Healthy Start Coalition of Okaloosa and Walton Counties regularly share these materials.	May 2023	Ardelle Bush, Bethany Guillory, Emily Pickens

**Strategy 1.1.3** | To re-engage community partners and increase participation in Healthy Moms & Babies OCHIP Group post-COVID.

Notes:	Timeline:	Person(s) Responsible:
This group is a continuation of the Reducing Infant Mortality CHIP group from 2018 - 2022.	December 2023	Ardelle Bush, Crystal Harrison, Bethany Guillory

**Strategy 1.1.4** | To educate the community about maternal advocacy.

Notes:	Timeline:	Person(s) Responsible:
The group plans to utilize messaging and materials from or similar to the CDC's HEAR HER campaign.	Ongoing	Ardelle Bush, Crystal Harrison, Bethany Guillory, Lynn Wadsworth

**Strategy 1.1.5** | To promote comprehensive breastfeeding policies through the Healthy Okaloosa Worksites program and Florida Breastfeeding Friendly Employer Award.

Notes:	Timeline:	Person(s) Responsible:
The Healthy Okaloosa Worksites program lead has helped 47 sites become a breastfeeding friendly employer to date.	Ongoing	Emily Pickens

**Objective 1.2** | By December 31, 2025, reduce the overall infant mortality rate from 5.1 per 1,000 live births (2020) to 4.2 per 1,000 live births.\*

**Objective 1.3** | By December 31, 2025, reduce the Black-White preterm birth gap from 4.4 per 1,000 live births (2020) to 2.4 per 1,000 live births.\*

**Objective 1.4** | By December 31, 2025, reduce the Black-White low birth weight gap from 3.8 per 1,000 live births (2020) to 3.5 per 1,000 live births.\*

\*Each objective will utilize the same strategies as Objective 1.1.

# Progress Tracking

All members of OCHIP gather together at least twice per year to share updates across groups. This is done to ensure that collaboration is at the forefront of the groups' efforts. Some OCHIP groups have complimentary goals and action steps that benefit from this intentional dissemination of information among the groups.

Outside of collaborative meetings with the entirety of the partnership, each OCHIP group hosts regular meetings. Some groups have elected to meet bi-monthly, while others prefer a quarterly schedule. All groups are expected to meet at least quarterly. The OCHIP Champions work with a member of the DOH-Okaloosa Community Health Improvement Planning staff to plan and schedule meetings. Before each OCHIP group meeting concludes, the OCHIP Champion ensures that members understand their responsibilities as an individual organization and as a function of the larger group.

After the conclusion of each meeting, a DOH-Okaloosa Community Health Improvement Planning Branch staff member shares meeting minutes with the action items listed along with a progress status and responsible party. This helps to confirm that each group member is actively engaged and working to accomplish the group's goals, objectives, and strategies. The OCHIP Champion follows up with group members to track progress as the group progresses through each strategy. During meetings, individuals are responsible for sharing updates on their assigned action items. When items are not completed in the agreed upon timeframe, the OCHIP Champion facilitates open discussion amongst the group to motivate the team and foster an environment of collaboration.

Additionally, OCHIP Champion meetings occur quarterly to discuss group progress, task intersection, and substance use. Each group is working on priority areas that either directly or indirectly impact substance use. These meetings serve to ensure collaboration is occurring across group as needed, and to reduce unnecessary overlap that harms group productivity. OCHIP Champions work together to identify new paths of collaboration and update one another on individual group progress.

DOH-Okaloosa will update the CHIP action plan annually in order to make certain that each OCHIP group's progress is accurately tracked and cataloged. These updates will be made to reflect any added strategies, changes in community resources, or other circumstances that impact the groups' efforts.



# Plan Alignment

OCHIP Group	State Health Improvement Plan (SHIP)	DOH-Okaloosa Strategic Plan	Healthy People 2030
Healthy Behaviors	<p><b>Mental Well-being and Substance Use Prevention:</b> Reduce the impact of adult mental, emotional, and behavioral health disorders; Reduce substance use disorders and drug overdose deaths.</p> <p><b>Chronic Diseases and Conditions:</b> Promote the attainment and maintenance of health through nutrition, physical activity, and supportive lifestyle behaviors.</p>	<p><b>Tobacco Use:</b> By June 3, 2025, establish two Tobacco Free Public Spaces policies among county-managed or city-managed parks and beach recreation areas.</p>	<p><b>Addiction:</b> Reduce drug and alcohol addiction; Reduce the proportion of people who had alcohol use disorder in the past year. Reduce the proportion of people who had drug use disorder in the past year;</p> <p><b>Tobacco Use:</b> Increase past-year attempts to quit smoking in adults.</p>
Healthy Children	<p><b>Mental Well-being and Substance Abuse Prevention:</b> Reduce the impact of pediatric mental, emotional, and behavioral health disorders.</p> <p><b>Injury Safety and Violence:</b> Increase mitigation of Adverse Childhood Experiences (ACEs) as a statewide prevention strategy.</p>	<p><b>Adolescent Health:</b> By June 30 of each year, provide School-Based Preventive Dental Program to students in kindergarten through 5th grade at elementary schools and VPK-2nd grade at primary schools assigned to the CHD.</p>	<p><b>Adolescents:</b> Increase the proportion of children and adolescents who show resilience to challenges and stress.</p> <p><b>Mental Health and Mental Disorders:</b> Increase the proportion of children and adolescents who receive preventive mental health care in school.</p>
Healthy Communities	<p><b>Injury Safety and Violence:</b> Prevent or reduce adult injuries; Prevent or reduce injuries in vulnerable populations.</p> <p><b>Social and Economic Conditions Impacting Health:</b> Support communities to promote healthy, interconnected, and safe environments; Enhance opportunities for economic vitality and resilience for all people.</p>	<p><b>Substance Use:</b> By December 31 of each year, complete an analysis of the use of Naloxone by Okaloosa County EMS between 2013 and the previous calendar year.</p> <p><b>Older Adult Health:</b> By December 31, 2026, increase awareness and marketing of Lean on Me program for vulnerable adults from 101 to 300.</p>	<p><b>Injury Prevention:</b> Reduce fatal injuries; Reduce unintentional injury deaths; Reduce deaths from motor vehicle crashes.</p> <p><b>Housing:</b> Reduce the proportion of families that spend more than 30 percent of income on housing.</p>
Healthy Moms & Babies	<p><b>Maternal and Child Health:</b> Increase access to quality primary, preventative, and sub-specialty care for infants, children and adolescents; Reduce infant morbidity and mortality; Reduce maternal morbidity and mortality.</p>	<p><b>Maternal and Child Health:</b> By June 30, 2025, increase the number of WIC infants who have ever breastfed from 81.33% to 90%. By December 31, 2026, 60 worksites will take evidence-based steps to become breastfeeding friendly certified.</p>	<p><b>Pregnancy and Childbirth:</b> Reduce preterm births; Reduce maternal deaths; Reduce the rate of fetal deaths at 20 or more weeks gestation; Increase the proportion of pregnant women who receive early and adequate prenatal care.</p>

# Acknowledgments

The Florida Department of Health in Okaloosa County thanks the following individuals and organizations for their invaluable contributions to this plan.

## CHA Leadership Team

Aaron Murray, Northwest Florida State College  
Anthony Sawyer, 90Works, Inc.  
April Sawyer, Okaloosa County  
Ardelle Bush, Healthy Start Coalition of Okaloosa and Walton Counties  
Bonnie Barlow, Bridgeway Center, Inc.  
Dana Crupi, Early Learning Coalition of Okaloosa and Walton Counties  
Danielle Holley, City of Niceville  
David Triana, United for a Good Cause  
Lieutenant Demeika McClendon, Okaloosa County Sheriff's Office  
Major Erin Archer, Hurlburt Field  
Lida Fratangelo, North Okaloosa Medical Center  
Teri Schroeder, Okaloosa County School District  
Jennifer Clark, Okaloosa County School District  
Sandra Wilson, Crestview Chamber of Commerce  
Sargent Jessica Trimboli, Okaloosa County Sheriff's Office  
Sargent Joseph Gordon, Okaloosa County Sheriff's Office  
Kelly Jasen, United Way Emerald Coast  
Michelle Burns, Career Source of Okaloosa and Walton Counties  
Nichole DeVito, City of Destin  
Robyn Burnett, Okaloosa County NAACP  
William Stone, First Judicial Court of Florida

## DOH-Okaloosa Internal Core Support Team

Allison McDaniel	Emily Pickens	Petra Maddens
Amanda Colwell	Jennifer Wilhelm	Susan Wagner
Amy Miller	Katherine "Kat" Beedie	Sydney Harper
DeeDranae "Dee" Cole	Katie Scott	Trisha Dall
Elizabeth "Beth" Smith	Lynn Wadsworth	

## Focus Groups

Destin Chamber of Commerce  
DOH-Okaloosa Staff (3)  
Healthy Okaloosa Faith-Based, Childcare, and Worksites Partners  
Okaloosa County Anti-Drug Coalition

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