



## Healthcare Coalition Development

Bureau of Preparedness & Response  
Medical Surge Unit  
August 21, 2013

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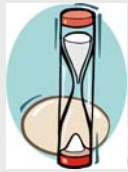
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## Florida Department of Health

THANK YOU FOR JOINING:

Healthcare Coalition  
Development

*We will begin momentarily.....*



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## Administrative Notes



- Overview of today's webinar
- How to use the "Chat" feature to submit a question

### Conference Call Participants:

- Please place your phone on mute when you are not speaking.
- Please do not place the call on hold.



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## Introductions

### Bureau of Preparedness and Response Medical Surge Unit:

- Christie Luce - Medical Surge Unit Lead
- Jeanine Posey - Registered Nurse Consultant
- Makeshia Barnes - Planning Consultant
- Debbie Kelley - Government Operations Consultant



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## Objectives

- Understand the ASPR definition of a healthcare coalition (HCC).
- Recognize elements necessary in the development of a HCC.
- Discern essential and optimal members that should be involved in the development and sustainment of an HCC.
- Discuss capability-based preparedness.
- Understand the roles and responsibilities of HCC's in local community preparedness response, recovery, and mitigation activities.
- Determine Florida's approach to HCC development and sustainment.



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## Hospital Preparedness Program (HPP)

An Overview...



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## Federal Program Guidance

Healthcare Preparedness Capabilities



National Guidance for Healthcare System Preparedness, (January, 2012)

<http://www.phe.gov/Preparedness/planning/hpp/reports/Documents/capabilities.pdf>



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## Hospital Preparedness Program

- HPP is a program within the Office of the Assistant Secretary for Preparedness and Response Office of Emergency Management under Health and Human Services (HHS)
- Provides leadership and funding to States, territories, and eligible municipalities
- HPP Program funding supports:
  - Improving Infrastructure
  - Capability-based approach to planning
  - Development and sustainment of HCCs



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## Hospital Preparedness Program

Funding is intended to:

Provide resources that support state, local, territorial and tribal public health departments and healthcare systems/organizations in demonstrating measurable and sustainable progress toward achieving public health and healthcare emergency preparedness capabilities that promote prepared and resilient communities.

Models FEMA "Whole Communities" approach.



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## Hospital Preparedness Program

July 2013-2014: Florida received ~ \$18.7 million in HPP funding\*

- Majority slated for sustainment of programs, positions
- \$700,000 - HCC development which was divided by region. Each region received \$100,000.

*'It is not about the \$\$, it is about the opportunity to plan, train and exercise together as a community to expand knowledge of capabilities and leverage funding for maximal benefit of the community.'*

\*Down from \$27 million in 2012



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## Federal Program Guidance

- A Whole Community Approach to Emergency Management (December, 2011)

<http://www.fema.gov/library/viewRecord.do?id=4941>



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## Principles of Whole Communities

*A government-centric approach to emergency management is not enough to meet the challenges posed by a catastrophic incident. Local events require the planning and participation of the entire community; private and public, not just government*

### Solution:

- Understand and meet the actual needs of the whole community.
- Engage and empower all parts of the community.
- Strengthen what works well on a daily basis in communities.
- Whole communities = Resilient communities



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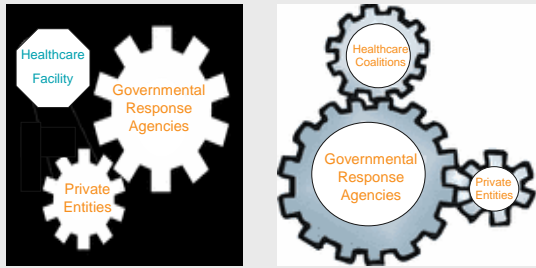
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## Silos Versus Whole Communities



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## Healthcare Coalitions

What Are They Talking About?



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## Purpose and Focus

- ASPR has made healthcare coalition development a priority during the current five-year funding cycle
- Currently in Budget Period 2 – 2<sup>nd</sup> year of 5 year grant
- Community HCC development is vital to achieving healthcare system preparedness, response and recovery



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## Defining Healthcare Coalitions

- A collaborative network of healthcare organizations and their respective public and private sector response partners which serve as a multi-agency coordinating group.
- Healthcare coalitions assist Emergency Management and ESF-8 with preparedness, response, recovery, and mitigation activities related to healthcare organization disaster operations.



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## HCCs in Preparedness

- Plan
- Organize/Equip
- Train
- Exercise
- Evaluate/Improve



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## HCC in Response Support

Healthcare coalitions must demonstrate multi-agency coordination during response (exercise or real-life)

- Either a role to assist incident management (e.g., local area command / unified command; ESF-8) with decisions and/or mission support
- OR coordinated plans to guide decisions regarding healthcare organization support
- OR a combination of both



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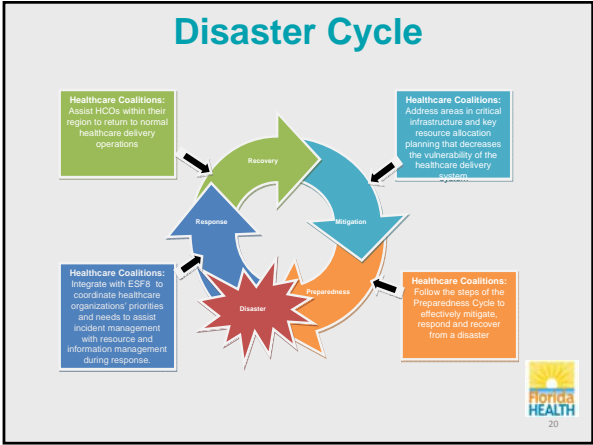
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### Key Concepts

*Capability based approach to planning:* Coalitions may enhance healthcare system planning and response at the State, local, regional and territorial levels.

- HCCs are not response organizations
- Involve member organizations; develop naturally through existing partnerships and service delivery patterns
- Collectively plan, organize, equip, train, and exercise

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## Key Concepts

*Capability based approach to planning:* Coalitions may enhance healthcare system planning and response at the State, local, regional and territorial levels

- Soft boundaries; locally determined
- Response = HCCs can advise decisions made by incident management groups regarding information and resource coordination for healthcare organizations.



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## Healthcare Coalition Recognition

- Formalized by:
  - Bylaws
  - Charter
  - Formal Agreements with Partners (MOUs, MOAs, etc)
  - Governance Structure
  - Voting Structure
  - Meeting Schedule, Agendas, Minutes



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## Essential HealthCare Coalition Members

- Hospitals and Health Systems
- Local Emergency Management / Public Safety
- Local Public Health (MRC, CHDs, State Labs)
- EMS Providers (Public & Private)
- Long-Term Care
- Behavioral & Mental Health
- Specialty Service Providers (e.g., dialysis, pediatrics, urgent care, etc.)



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### Essential HealthCare Coalition Members

- Support Service Providers (e.g., laboratories, pharmacies, blood banks, poison control)
- Primary Care Providers
- Community Health Centers
- Tribal Healthcare
- Federal Entities (e.g., NDMS, VA hospitals, DOD facilities)
- Private entities associated with healthcare (e.g., Hospital Associations)



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### Additional HealthCare Coalition Members

- Local and State Law Enforcement
- Public Works
- Private Organizations
- Non-government Organizations
- Non-Profit Organizations
- Volunteer Organizations Active in Disaster (VOAD)
- Faith-based Organizations



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### Additional HealthCare Coalition Members

- Community-based Organizations
- Volunteer Medical Organizations (e.g., American Red Cross)
- Other Partners (as relevant)



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## Additional HealthCare Coalition Requirements

- Develop HCC infrastructure
- Determine risk
- Identify gaps
- Perform resource assessments
- Identify and prioritize healthcare assets and essential services



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## Additional HealthCare Coalition Requirements

- Coordinate emergency preparedness activities (Training and Exercise for HCC's)
- Develop operational plans in coordination with Emergency Management
- Exercise risk-based objectives
- Demonstrate performance



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## Statewide Overview



Florida Department of Health  
Assessment



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## Florida's Approach

### Healthcare Coalition Statewide Working Group

- Diverse Representation: Hospital, Public Health, Long-Term Care, Mental/Behavioral Health, EMS and other stakeholders
- Leadership integration on-going
- Guidance and recommendations for progress at the end of BP 2.
- Assist in setting pace of progress for Healthcare Coalition development and sustainment



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## Florida's Approach

### Healthcare Coalition Statewide Working Group

- Inter-regional & state integration/function
- Provide guidance to engage local partners
- Identify Best Practices
- Recommend Funding Methodology
- Identify gaps and offer solutions



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## Florida's Approach

- Goal: Provide 100% coverage for the health and medical needs of Florida's population (permanent and transient) for all communities
- Existing groups in each region
- Some formal; some informal
- Some more developed than others
- There are gap areas
- Shape development of future healthcare coalitions
- Support existing healthcare coalitions



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## Medical Surge Support

- Acts as liaison to all levels of government; federal, state and local to ensure common concept ideology.
- Website with links to resources for supporting development and sustainment of Healthcare Coalitions.
- Administrative Support for State Working Group and Subcommittees.
- Informational Webinars
- Supports Contract funding
- Marketing Materials



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## Thank You!!



Jeanine Posey  
850-254-4444 ext. 3698

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