

Miami-Dade County

Community Health Improvement Plan

April 2019 - December 2024



Prepared by the Florida Department of Health
Office of Community Health and Planning
Miamiade.floridahealth.gov



Reviewed 9/30/2020

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Executive Summary

The Department of Health in Miami-Dade embarked on a new cycle of community health planning in preparation for its new Community Health Improvement Plan. To develop our plan, the full Mobilizing for Action Through Planning and Partnership (MAPP) process was utilized. This is the third cycle using the MAPP model. MAPP is a community-driven process used for improving community health. Through this process, communities can seek to achieve optimal health by identifying and using their resources wisely. The process consists of four community health assessments: Local Public Health System Assessment (LPHSA), Forces of Change Assessment (FCA), Community Themes and Strengths Assessment (CTSA), and the Community Health Status Assessment (CHA).

The four assessments examine issues such as risk factors for disease, illness, mortality, socioeconomic factors, environmental conditions, inequities in health, and overall quality of life. Using these assessments can help the community identify and prioritize health problems, facilitate planning, and determine actions to address issues identified.

The LPHSA examines how well the 10 Essential Services of Public Health are implemented within the county. The 10 Essential Services of Public Health are explained in detail further in the document. The local public health system was evaluated and ranked by the community based on perceived performance. Universal themes of discussion across all functions and standards that were identified. An optimal level of performance is the level to which all local public health systems should aspire. Miami-Dade County's public health system ranked as Significant Activity in overall performance.

The second assessment conducted was the Forces of Change Assessment. The purpose of this assessment was to identify the trends, factors, and events that are likely to influence community health and quality of life, as well as the work of the local public health system in Miami-Dade County.

The third assessment conducted was the Community Themes and Strengths Assessment. This assessment specifically targeted the residents of Miami-Dade County to gather their impressions and thoughts that can help pinpoint essential issues and highlight possible solutions. More importantly, by involving community residents and genuinely listening to their concerns, every participant feels like an integral part of the process. For this assessment, there was both a survey and focus groups conducted to fully capture the views of the community.

Lastly, the Community Health Status Assessment consists of secondary data collected through the synthesis of existing data from national, state, and local sources which were analyzed to learn about health status, quality of life, and risk factors for poor health outcomes among residents of Miami-Dade County.

The four assessments give a complete view of health and quality of life in Miami-Dade County and guide the development of the Community Health Improvement Plan. The specific strategic priority areas for the CHIP include-health equity, access to care, chronic disease, maternal-child health, injury, safety and violence, and Communicable Diseases/Emergent Threats. Each of these priority areas will be detailed in the CHIP with supporting goals, strategies and objectives, collaborative agencies, and the identified social determinant of health priority area.

CHIP 2019-2024

The Florida Department of Health in Miami-Dade County is proud to share the CHIP 2019-2024 (Revised). The CHIP has been modified as noted below to ensure all objectives have been written using the SMART framework. Additionally, each strategic priority area now includes a list of policies and programs that are being implemented within the community to help advance the strategies and better meet the needs of the community. The “CHIP Strategic Priorities Area” section of the CHIP has been revised to highlight the process used during the community meeting that allowed participants to share their feedback and help with identifying priority populations, potential barriers and disparities that may be present, and give attendees the ability to offer possible strategies.

Other revisions to the CHIP include the addition of all meetings that were held in support of reaching the development of the CHIP and Community Health Assessment.

CHIP 2019-2024 Revisions
The following revisions were included in the September 30, 2020 submission.
Updated the cover page of the plan to include start and end months of the plan. Also, included on each page the new revision date of the plan too (Pg. 1).
In this document many of the of the CHIP goals are in alignment with the Healthy People 2020 goals. Currently in this revision, we have started to include alignment with the Healthy People 2030 goals that were recently just released by the U.S. Department of Health and Human Services. Please see Appendix II .
Added in a new table that includes the CHIP 2019-2024 SMART Objective Revisions. This table highlights revised objectives to ensure SMART Objective compliance (Pg. 5).
Updated the table with the Florida Department of Health in Miami-Dade County CHIP Monitoring & Evaluation Committee Meeting dates (Pg. 7).
Updated the table with the Florida Department of Health in Miami-Dade County MAPP Steering Committee Meeting dates (Pg. 7).
Updated the table with the Florida Department of Health in Miami-Dade County Performance Management Council Meeting dates (Pg. 7).
Updated the table with the Consortium for a Healthier Miami-Dade Executive Board Meeting dates (Pg. 8).
Added “Policy Changes Needed” and “Supporting Activities for Policy Changes Needed” sections in each strategic health priority section. (Pgs. 13 , 19 , 30 , 38 , 44 , & 51).

CHIP 2019-2024 SMART Objective Revisions

The following objectives were modified to ensure compliance as a SMART Objective:

HE 1.1.1	AC 4.2.1	CD 1.1.1	MCH 3.2.2	ISV 4.1.2
HE 1.1.2	AC 5.1.1	CD 1.2.1	MCH 4.1.1	ISV 4.1.3
HE 1.2.1	AC 5.1.2	CD 1.2.2	MCH 4.1.2	CDET 1.2.3
HE 2.1.1	AC 5.2.1	CD 1.3.5	ISV 1.1.1	CDET 1.2.4
HE 2.2.1	AC 5.3.1	CD 1.3.9	ISV 1.2.1	CDET 1.2.5
HE 2.2.2	AC 5.3.2	CD 1.3.10	ISV 1.2.2	CDET 1.3.1
HE 3.1.1	AC 5.3.3	CD 1.3.11	ISV 1.2.3	CDET 1.3.2
HE 3.2.1	AC 5.4.1	CD 3.1.2	ISV 1.3.2	CDET 1.5.1
HE 3.3.1	AC 5.4.2	CD 3.1.3	ISV 1.4.1	CDET 2.1.2
HE 3.4.2	AC 6.1.1	CD 4.1.1	ISV 1.4.3	
HE 4.1.1	AC 6.1.2	CD 4.1.2	ISV 1.5.1	
AC 1.1.1	AC 6.1.3	MCH 1.1.3	ISV 1.6.1	
AC 1.2.1	AC 6.1.4	MCH 1.2.3	ISV 1.6.2	
AC 1.3.1	AC 6.2.1	MCH 2.2.1	ISV 2.1.1	
AC 2.1.2	AC 6.2.2	MCH 2.2.2	ISV 2.2.1	
AC 3.1.1	AC 6.2.3	MCH 3.1.1	ISV 3.1.1	
AC 4.1.3	AC 6.3.1	MCH 3.1.2	ISV 3.1.2	
AC 4.1.4	AC 6.3.2	MCH 3.2.1	ISV 3.2.1	

Associated Committees & Committee Meeting Dates

The following committees contributed to the development of the 2019-2024 Community Health Improvement Plan (CHIP): the CHIP Monitoring and Evaluation Committee, the MAPP Steering Committee, the Florida Department of Health in Miami-Dade Performance Management Council, and the Consortium for a Healthier Miami-Dade Executive Board.

CHIP Meeting & Evaluation Committee Members	
Name	Department
Lenise Banwarie	Preventative Services
Jacqueline Bassi	Administration
Mercedes Batista	Finance
Frantz Fils-Aime	Tuberculosis
Irima Gonzalez	Immunizations
Eriko Grover	WIC
Cheryl Hardy	STD/HIV
Ximena Lopez	Administration
Rosa Martin	Dental
Christine Oliver	Environmental Health
Hilda Ortiz	Administration
Phillipe Paulette	STD/HIV
Camille Persaud	STD/HIV
Lydia Sandoval	Immunizations
Sarah Suarez	Administration
Valerie Turner	Office of Community Health & Planning
Yesenia Villalta	Administration
Kira Villamizar	STD/HIV
Karen Weller	Office of Community Health & Planning
Maribel Zayas	Finance
Guoyan Zhang	Epidemiology

Florida Department of Health in Miami-Dade County CHIP Monitoring & Evaluation Committee Meeting Dates
January 24, 2019
April 25, 2019
October 24, 2019
February 27, 2020
April 23, 2020
July 23, 2020

MAPP Steering Committee Members	
Name	Organization
Carol Caraballo	South Florida Behavioral Health
Martine Charles	Alliance for Aging
Tanya Humphrey	Department of Children and Families
Nicole Marriott	Health Council of South Florida
Bryanna McDaniel	Florida Department of Health in Miami-Dade County
Bryan Pomares	The Children's Trust
Candice Schottenloher	Florida Department of Health in Miami-Dade County
Linda Schotthoefner	United Way of Miami-Dade
Valerie Turner	Florida Department of Health in Miami-Dade County
Robert Ward	Florida Department of Health in Miami-Dade County
Karen Weller	Florida Department of Health in Miami-Dade County
Guoyan Zhang	Florida Department of Health in Miami-Dade County

Florida Department of Health in Miami-Dade County MAPP Steering Committee Meeting Dates
January 22, 2019
March 4, 2019
April 9, 2019
June 4, 2019
August 5, 2019
March 9, 2020
September 17, 2020

Florida Department of Health in Miami-Dade County Performance Management Council Meeting Dates
January 23, 2019
February 27, 2019
April 24, 2019
July 24, 2019
December 4, 2019
January 22, 2020
February 26, 2020
June 24, 2020
July 22, 2020

**Consortium for a Healthier Miami-Dade
Executive Board Members**

Name	Committee	Organization
Bill Amodeo	Tobacco-Free Workgroup	All Star Media Solutions
Desiree Adderley	Worksite Wellness	CareATC, Inc.
Cristina Brito	Children Issues	United Way of Miami-Dade
Cindy Brown	Elder Issues	Jewish Community Services of South Florida
Nathan Burandt	Worksite Wellness	Florida International University
Cherly Jacobs	Health and the Built Environment	A1A Architecture
Joanna Lombard	Health and the Built Environment	University of Miami
Nicole Marriot	At-large	Health Council of South Florida
Bryanna McDaniel	Worksite Wellness	Florida Department Health-Miami-Dade
Jason Mizrachi	Marketing and Membership	Univision
Edwin O'Dell	Marketing and Membership	Unaffiliated
Michael Pearson	Elder Issues	Alzheimer's Association
Leyanne Perez	Health Promotion and Disease Prevention	Nicklaus Children's Hospital
Alina Soto	Children Issues	Florida Department of Children and Families
Candice Schottenloher	Children Issues	Florida Department Health-Miami-Dade
Ana Teri Busse-Arvedu	Health Promotion and Disease Prevention	Miami-Dade County
Richard Thurer	Tobacco-Free Workgroup	University of Miami
Valerie Turner	At-large	Florida Department Health-Miami-Dade
Dr. Yesenia Villalta	At-large	Florida Department Health-Miami-Dade
Robert Ward	Health and the Built Environment	Florida Department Health-Miami-Dade
Ann-Karen Weller	At-large	Florida Department Health-Miami-Dade

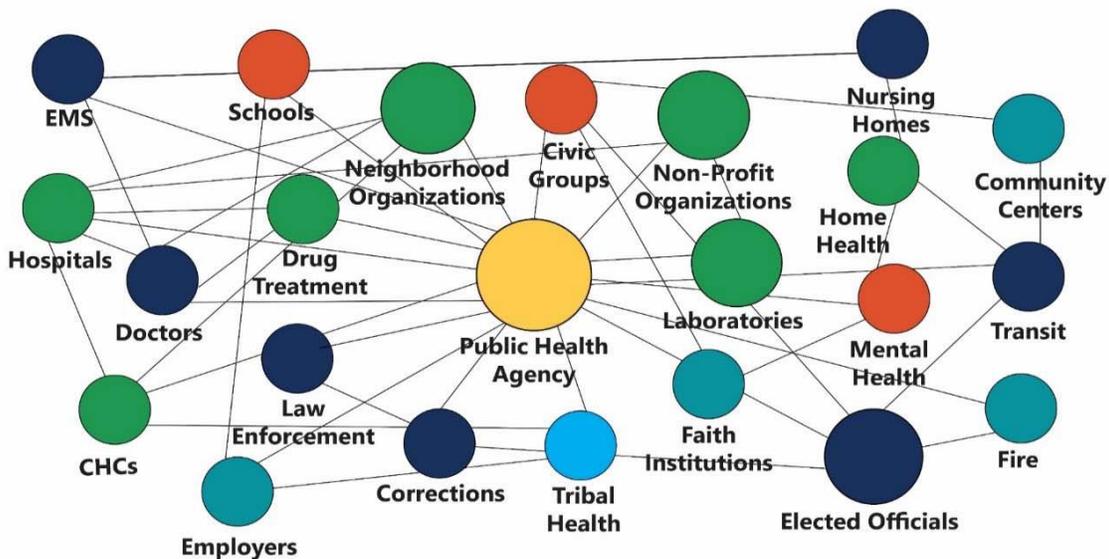
**Consortium For a Healthier Miami-Dade
Executive Board Meeting Dates**

January 14, 2019
February 11, 2019
March 11, 2019
April 8, 2019
May 13, 2019
June 10, 2019
August 12, 2019
September 9, 2019
October 7, 2019
November 4, 2019
December 9, 2019
January 13, 2020
February 10, 2020
March 9, 2020
May 11, 2020
June 8, 2020
July 13, 2020
August 10, 2020
September 14, 2020

The Role of Public Health

In a study conducted in 1988 by the Institute of Medicine and published in a report titled the Future of Public Health, public health is defined as the “fulfillment of society’s interest in assuring the conditions in which people can be healthy” (Schneider, 2000). Public health activities are achieved through the formal structure of government and through the collaboration and partnerships with private and voluntary organizations. The core functions of public health stem around three activities. These activities include assessments, policy development, and assurance (Schneider, 2000). The public health system is made up of all public, private and voluntary organizations that contribute to the well-being of a community. This system includes public agencies at all levels, healthcare providers; public safety agencies; human services and charity organizations; education and youth development organizations; recreation and arts related organizations; economic and philanthropic organizations; and environmental agencies and organizations (please refer to figure 1) (Centers for Disease Control and Prevention, 2013).

Figure 1: How Essential Public Health Services Engage one Another
Image Courtesy of NACCHO



The Community Health Improvement Plan (CHIP)

The CHIP is a five-year plan to improve community health and quality of life in Miami-Dade County. It is a long-term systematic effort to address the public health concerns of the community. The CHIP aligns with national and state public health practices using Healthy People 2020 and the State Health Improvement Plan (SHIP) as a model. The plan identifies high-impact strategic issues and desired health and public health system outcomes to be achieved by the coordinated activities of the partners who provide input. The new CHIP has six strategic priority areas. The CHIP goals, objectives, strategies, and performance indicators are accessible on both our DOH website and the Consortium for a Healthier Miami-Dade website. www.HealthyMiamiDade.org/resources/community-health-improvement-plan/and/Miamidade.floridahealth.gov.

Within the past five years, the Miami-Dade County community has worked to implement the CHIP and address key public health concerns. The 2013-2018 Community Health Improvement Plan had five strategic priorities, 19 community health goals, and 96 strategic health indicators. The 2017-2018 CHIP Annual Report is available at Healthmiamidade.org.

The CHIP serves as a framework for continuous health improvement in the local public health system by choosing strategic issue areas. It is not intended to be an exhaustive and static document. Evaluations on progress is ongoing through quarterly reports and discussion with community partners. The CHIP will continue to change and evolve as new information and insight emerge at the local, state and national levels. Miami-Dade County is at a critical juncture in public health as significant health challenges arise and persist such as the opioid crisis, zika virus, HIV epidemic, limited access to care, health and socioeconomic disparities, mental health, as well as the prevalence of obesity, chronic disease, nicotine use, and many others.

The local public health system must continue to join forces with community-based organizations to make a concerted effort to strengthen capacity, advance health equity, and make significant strides to improve, promote and protect health. Through partnerships, public health goals are more likely to be achieved and meaningful changes created that lead to healthier living standards for residents.

CHIP Strategic Priorities

The Community Health Improvement Plan Strategic Priorities were selected based on the cumulative results from the MAPP process. Each of the four main assessments that created this current MAPP process (LPHSA, FCA, CTSA, and CHA) were conducted. Based on the responses obtained from each of those assessments, a total of ten broad strategic priority areas were created. On July 18, 2019, the Florida Department of Health in Miami-Dade County convened a community meeting in which results from the MAPP process were shared and participants were given the opportunity to rank these ten priority areas in the order of importance. Below you will find the top six strategic priority areas.

In working to identify the strategic priorities, the Florida Department of Health in Miami-Dade coordinated with the community and organizational leaders to assist in identifying these priorities. Consideration was given to the social determinants of health and community meeting participants were tasked with providing activities, measures and were asked to identify the barriers that would implement success. The reporting tool that was used during the community identified the strategic priority area as well as areas of discussion for strategic priority.

During the breakout sessions participants had to discuss the target population, partners and barriers to success which included the discussion of the social determinants of health such as education, employment, family and social support, and community safety. The full results from the community meeting including completed charts that highlight the social determinants of health can be found in Appendix 2.

Strategic Issue Area:							
Goal:							
Guiding Questions:	Objectives:	Proposed Strategies (discuss potential barriers):	Current Strategies/ Resources:	Target Population:	Responsible Parties	Key Partners:	Indicators

Below, are the top six strategic priority areas that were identified during the July 18, 2019 Community Meeting.

Strategic Priorities
Strategic Priority 1: Health Equity
Strategic Priority 2: Access to Care
Strategic Priority 3: Chronic Disease
Strategic Priority 4: Maternal Child Health
Strategic Priority 5: Injury/Safety/Violence
Strategic Priority 6: Communicable Diseases and Emergent Threat

Strategic Priorities: Goals

Strategic Priorities	Goals
Health Equity	Improve service linkage to encourage equity.
	Provide access to quality educational services.
	Improve community involvement.
	Improve access to affordable and quality housing.
Access to Care	Use health information technology to improve the efficiency, effectiveness, and quality of patient care coordination, patient safety and health care outcomes.
	Integrate planning and assessment process to maximize partnerships and expertise of a community in accomplishing its goals.
	Promote an efficient public health system for Miami-Dade County.
	Immigrant access to health care and community-based services.
	Improve access to community services that promote improvement in social and mental health, opioid treatment and early linkage to address cognitive disorders.
	Increase awareness of Alzheimer’s and related Dementias.
Chronic Disease	Reduce chronic disease morbidity and mortality.
	Increase access to resources that promote healthy behaviors including access to transportation, healthy food options and smoke and nicotine-free environments.
	Increase the percentage of children and adults who are at a healthy weight.
	Assure adequate public health funding to control infectious diseases, reduce premature morbidity and mortality due to chronic diseases and improve the health status of residents and visitors.
Maternal Child Health	Reduce the rates of low birth weight babies born in Miami-Dade.
	Reduce maternal and infant morbidity and mortality.
	Increase trauma informed policies, systems, and environmental changes and support for programming.
	Generational and family support in maternal child health.
Injury, Safety, and Violence	Prevent and reduce illness, injury, and death related to environmental factors.
	Build and revitalize communities so that people have access to safer and healthier neighborhoods.
	Minimize loss of life, illness, and injury from natural or man-made disasters.
	Anti-Violence Initiatives/ Prevent and reduce unintentional and intentional injuries.
Communicable Diseases/Emergent Threats	Prevent and control infectious diseases.
	Provide equal access to culturally competent care.

Strategic Priority: Health Equity

Policy Changes Needed: Change needed to increase affordable housing availability, healthier food options, and Age-Friendly shared use paths. Adoption of resolutions that reduce tobacco use and promote and advance health equity throughout the community.

Supporting Activities For Policy Changes Needed: To support policy changes, best practices and model programs will be identified from the local, state, and national level for review and replication within the community. In addition, strategies will be implemented to engage the community in accessing affordable and quality housing, access to healthier foods, and shared use paths. To complete this, the following activities will take place:

- Underserved areas will be identified to increase access to resources.
- Become familiar with elder service providers' leadership plan structures.
- Service gaps and the needs of the community will be identified and addressed through educational and community-centered initiatives.
- Educational awareness campaigns will be created for both the general public and workforce in addition to active participation in the planning and implementation of community gardens
- Homeless youth data and the Age-Friendly Housing Policy Scan will be reviewed.
- Referral systems to incorporate local and regional providers in work towards a Tobacco-Free Florida will be promoted.
- Meetings will be held with multi-unit housing partners to understand their tobacco policies and identify areas of potential growth.
- A plan will be created to meet with community partners to approach officials on policy, systems, or environmental changes related to a variety of topics including housing policies related to the elderly populations.
- Commit two representatives to join the Ambassador Program.

Goal 1: Improve service linkage to encourage equity

HP2020: AHS-6
HP2030: AHS-04, AHS-05, AHS-06
SHIP: HE 1

Strategy 1: Develop a process to increase understanding among stakeholders about the social determinants of health and health equity that may have an impact on service delivery.

Objectives	Process Measure	Collaborative Agencies
HE 1.1.1: By September 30, 2022, increase the number of health equity pre-training knowledge tests from 0 (2019) to 1 that can be implemented with all DOH Miami-Dade employees and shared with external partners through media postings, consortium meetings, and trainings.	<ul style="list-style-type: none"> • Development of the health equity pre-test training knowledge test. • # of DOH employees who took the pre-test. • # of postings and sharing with our partners. 	Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade
		Priority Area
		Key Health Disparity, Access to Care

<p>HE 1.1.2: By September 30, 2024, increase from 0 (2019) to 1 the number of health equity training and post-tests that can be implemented with all DOH Miami-Dade employees and shared with external partners through media postings, consortium meetings, and trainings.</p>	<ul style="list-style-type: none"> • Development of the health equity post-training knowledge test • # of DOH employees who took the post-test. • # of postings and sharing with our partners. 	<p style="text-align: center;">Collaborative Agencies</p> <p>Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade</p> <p style="text-align: center;">Priority Area</p> <p>Key Health Disparity, Access to Care</p>
<p>Strategy 2: DOH Miami-Dade staff members will provide guidance to the Consortium for a Healthier Miami-Dade and work with each of the seven committees to implement within their committee work plan a health equity component, specifically including social determinants of health (SDOH).</p>		
<p>HE 1.2.1: By September 30, 2020, increase the number of committee work plans from 0 (2019) to 6 that incorporate Social Determinants of Health (SDOH), health equity, and cultural competency components to assist with implementation of policy, systems and environmental changes in the community.</p>	<ul style="list-style-type: none"> • # of committee work plans 	<p style="text-align: center;">Collaborative Agencies</p> <p>Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade</p> <p style="text-align: center;">Priority Area</p> <p>Key Health Disparity</p>
<p>Goal 2: Provide access to quality of educational services</p>	<p>HP2020: AH-5.1 HP2030: AHS-08 SHIP: HE 2</p>	
<p>Strategy 1: DOH staff members will provide guidance to the Consortium for a Healthier Miami-Dade and work with each of the seven committees to identify community partners that can assist with identifying best practices to address health equity (HE) and SDOH.</p>		
<p style="text-align: center;">Objectives</p>	<p style="text-align: center;">Process Measure</p>	<p style="text-align: center;">Collaborative Agencies</p>
<p>HE 2.1.1: By September 30, 2024, increase organizational participation from 0 (2019) to 5 in the Consortium for a Healthier Miami-Dade who can provide successful examples of programs working to address Social Determinants of Health within the community.</p>	<ul style="list-style-type: none"> •# of new organizations that work to address SDOH within the community. 	<p>Florida Department of Health in Miami-Dade County, Consortium for a Healthier-Miami Dade, Miami-Dade County and local municipalities</p> <p style="text-align: center;">Priority Area</p> <p>Key Health Disparity</p>
<p>Strategy 2: Provide educational outreach, media support, and community collaboration for promotion of materials and services that improve HE and reduce the prevalence of SDOH.</p>		
<p style="text-align: center;">Objectives</p>	<p style="text-align: center;">Process Measure</p>	<p style="text-align: center;">Collaborative Agencies</p>

<p>HE 2.2.1: By September 30, 2021, increase participation in community-based events from 0 (2019) to 5 where at least 10 pieces of educational materials for Health Equity (HE) are distributed.</p>	<ul style="list-style-type: none"> •# of community-based events that are attended where educational materials for HE is distributed. •# of educational materials distributed 	<p>Florida Department of Health in Miami-Dade County, Consortium for a Healthier-Miami Dade, Acceleration Academy, Miami Dade County Public Schools, Children’s Trust, University of Miami Mailman Center</p> <p>Priority Area</p> <p>Key Health Disparity, Access to Care</p>
<p>HE 2.2.2: By September 30, 2021, increase the number of engagements with media outlets that will support at least one current HE effort by collaborating on distributing or broadcasting educational materials from 0 (2019) to 2.</p>	<ul style="list-style-type: none"> •# of media outlets that will support and encourage community collaboration efforts to identify strategies that improve HE and reduce SDOH. •# of HE efforts assisted 	<p>Collaborative Agencies</p> <p>Florida Department of Health in Miami-Dade County, Consortium for a Healthier-Miami Dade, Acceleration Academy, Miami Dade County Public Schools, Children’s Trust, University of Miami Mailman Center</p> <p>Priority Area</p> <p>Key Health Disparity, Access to Care</p>
<p>Goal 3: Improve Community Involvement</p>		<p>HP2020: SDOH-3, AH-5.1, NWS-13, MHMD-5, AHS-3 HP2030: SDOH-01, SDOH-04, AHS-07, AHS-08, NWS-01, MHMD-03, MHMD-08 SHIP: HE 3, SDOH 4</p>
<p>Strategy 1: Promote awareness and education in the community by working with community-based organizations to highlight opportunities to improve economic stability.</p>		
<p>Objectives</p>	<p>Process Measure</p>	<p>Collaborative Agencies</p>
<p>HE 3.1.1: By September 30, 2024, DOH Miami-Dade will partner with two community-based organizations to increase from 0 (2019) to 2 the number of community events supported to raise awareness of the communities with the highest need to improve economic stability.</p>	<ul style="list-style-type: none"> •# of community-based organizations partnered with •# of events supported 	<p>Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Health Council of South Florida, Catalyst Miami, Connect Familias, Beacon Council, Miami-Dade Office of Community Advocacy, FIU Metropolitan Center, West Kendall Baptist Hospital</p> <p>Priority Area</p> <p>Key Health Disparity, Access to Care</p>

Strategy 2: Work with Miami-Dade County Public Schools to review strategies in place to improve graduation rates for Miami-Dade’s vulnerable population.

Objectives	Process Measure	Collaborative Agencies
HE 3.2.1: By September 30, 2024, increase the number from 0 (2019) to 3 of identified strategies and best practices within Miami-Dade County that are in place that encourage increased graduation rates for vulnerable students and students with disabilities.	<ul style="list-style-type: none"> • # of organizations identified • # of strategies and best practices identified 	Florida Department of Health in Miami-Dade County, Consortium for a Healthier-Miami Dade, Miami- Dade County Public School System, Acceleration Academy, Children’s Trust
		Priority Area
		Key Health Disparity, Access to Care

Strategy 3: Support partners in creating opportunities to increase access to adequate food and access to physical activity.

Objectives	Process Measure	Collaborative Agencies
HE 3.3.1: By September 30,2024, increase the number of policy, system, or environmental changes in place at Miami-Dade County organizations that support affordable housing, access to healthier food, and increased physical activity opportunities from 2 (2019) to 4.	<ul style="list-style-type: none"> • # of policy, system, or environmental changes. • # of organizations 	Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Age Friendly Initiative, Office of the Mayor-Mayor’s Initiative on Aging, Urban Health Solutions, Feeding South Florida, Flipany, Florida Impact, UF/IFAS Extension, Early Head Start, Summer Food Program, Legislative and Government Partners
		Priority Area
		Key Health Disparity, Access to Care, Chronic Disease Prevention

Strategy 4: Develop a process to integrate mental health awareness activities into the community.

Objectives	Process Measure	Collaborative Agencies
HE 3.4.1: By September 30, 2024, increase the number of mental health providers from 0 (2019) to 10 that participate with the Consortium for a Healthier Miami-Dade.	<ul style="list-style-type: none"> • # of mental health providers that participate with the Consortium for a Healthier Miami-Dade. 	Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Miami-Dade County, Department of Children and Family Services, Thriving Minds, Citrus Health, Larkin Community Health, North Shore Medical Center
		Priority Area

		Key Health Disparity, Access to Care
HE 3.4.2: By September 30, 2024, increase community-based partnerships from 6 (2019) to 50 by enrolling new Consortium partners that are rooted in the provision of health care services.	•# of partners who are members that provide health care services.	<p align="center">Collaborative Agencies</p> <p>Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Miami-Dade County, Department of Children and Family Services, Thriving Minds, Citrus Health, Larkin Community Health, North Shore Medical Center</p> <p align="center">Priority Area</p> <p>Key Health Disparity, Access to Care</p>
Strategy 5: Maintain partnerships with local Federally Qualified Health Centers (FQHC) and community-based medical providers that provide primary care interventions to the community.		
Objectives	Process Measure	Collaborative Agencies
HE 3.5.1: By September 30, 2024, increase medical referrals from 49% (2018-2019) to 59% (if indicated) to both community-based providers and Journey to Wellness Green Prescriptions provided to the community.	<ul style="list-style-type: none"> • % of medical referrals (if indicated) to community-based providers. •# of Journey to Wellness Green Prescriptions provided to the community. 	<p>Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Borinquen Health Center, Jackson Health, Citrus Health Network, Community Health of South Florida, Jessie Trice Community Health Center, Miami Beach Community Health Center, Banyan Health Systems, Care Resource</p> <p align="center">Priority Area</p> <p>Key Health Disparity, Access to Care, Chronic Disease</p>
Goal 4: Improve access to affordable and quality housing.	HP2020: SDOH-4 HP2030: SDOH-4 SHIP: HE3	
Strategy 1: Support partners in creating opportunities to reduce the number of households with higher housing cost burdens.		
Objectives	Process Measure	Collaborative Agencies
HE 4.1.1: By September 30, 2024, increase from 5 (2019) to 7 the number of policy, system, or environmental changes that will be in place with Miami-Dade County organizations to support shared use	• # of policy, system, or environmental changes that will be in place for shared use paths for all population.	Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Miami-Dade County Community Action and Human Services-Home Assistance

paths for all populations with considerations given for modes of transportation, mobility level, and age.	• # of organizations	Program, Housing Opportunities (HOPE) Fair Housing Center, Project for Excellence, Miami-Dade Age Friendly Initiative
		Priority Area
		Key Health Disparity, Access to Care

Health Equity: Policies and Programs		
The following section is a list of programs, resources, and polices that support efforts to address health equity in Miami-Dade County.		
<p>Consortium for a Healthier Miami-Dade The Consortium brings together more than 400 organizations to achieve collaborative solutions in reducing rates of chronic disease in Miami-Dade County.</p>	<p>Florida Department of Health in Miami-Dade County Health Equity training This training, developed by the Office of Community and Planning, provides the basics on what health equity is and how to achieve it.</p>	<p>Florida Department of Health in Miami-Dade County Community Health Assessment The community health assessment provides a snapshot of the health of Miami-Dade County residents by year.</p>
<p>Supporting community gardens Establish and support land that is gardened and cultivated by community members via community land trusts, gardening education, zoning regulation changes, or service provision.</p>	<p>Workforce education Education focused on improving the health equity knowledge of individual workforces throughout Miami-Dade.</p>	<p>Nutritional education Provide to the general public resources on healthy food, portion control, recipes, and resources to purchase low-cost food ingredients.</p>
<p>Increase housing access and affordability Those affected by housing shortages and high costs are predominantly in lower-income and minority communities; increasing access for these communities would alleviate much hardship. This is work currently undertaken by the Health & Built Environment Committee of the Consortium.</p>	<p>Miami-Dade County Public Schools and Summer Food Service Free Breakfast program This service feeds students at Miami-Dade schools, helping to alleviate food insecurity issues and also promote healthy diets.</p>	<p>CHAT health screening and educational services The Community Health Action Team of the FL Dept of Health in Miami-Dade provides health screenings and education services to citizens throughout Miami-Dade County.</p>
<p>Increase the minimum age to purchase tobacco and nicotine products The minimum age to buy tobacco products was recently raised by the federal government from 18 to 21.</p>		

Strategic Priority: Access to Care

Policy Changes Needed: Policy change is needed to eliminate health care barriers and increase education and awareness initiatives to protect vulnerable populations.

Supporting Activities For Policy Changes Needed: Support policy, systems, and environmental changes that address Alzheimer’s Disease and Related Dementias (ADRDs). This will involve the following:

- Identify a local author for the creation of a children’s book related to Alzheimer’s disease and related dementias.
- Supporting policies, systems, or environmental changes that utilize environmentally friendly designs for roadways as well as Active Design Guidelines.
- Increasing education among worksites, healthcare providers, and community-based organizations on the importance of access to health care information.
- Collaborating with mental health providers who specialize in opioid issues to promote tobacco cessation.

Goal 1: Use health information technology to improve the efficiency, effectiveness, and quality of patient care coordination, patient safety, and health care outcomes

HP2020: HC/HIT-5, HC/HIT-13
HP2030: HC/HIT-01, HC/HIT-07
SHIP: CD-2

Strategy 1: Develop a strategy for updating community resources with agencies within the community that obtain the appropriate data.

Objectives	Process Measure	Collaborative Agencies
AC 1.1.1: By September 30, 2024, increase the number of plans from 0 (2019) to 1 that will be devised as to the most effective way to update community resources in collaboration with community partners.	•Was a plan devised as to the most effective way to update community resources in collaboration with community partners? Yes or No.	Florida Department of Health in Miami-Dade County, Jewish Community Services of South Florida, Children’s Trust, Alliance for Aging
		Priority Area
		Key Health Disparity, Access to Care

Strategy 2: Florida Health Charts will be used to obtain county, peer county, and state data for specific indicator tracking.

Objectives	Process Measure	Collaborative Agencies
AC 1.2.1: By September 30, 2020, DOH Miami-Dade will increase utilization of the Florida Health Charts from 0 (2019) to 1 as a mechanism to obtain standardized data for chronic disease and this data will be used to support the Community Health Assessment and the development of the CHIP Indicators.	Was FL Charts used? Yes or No.	Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Health Council of South Florida, Children’s Trust, Alliance for Aging, United Way of Miami-Dade, Department of Children and Family Services
		Priority Area
		Key Health Disparity, Chronic Disease

Strategy 3: Develop a standardized community profile using the Robert Wood Johnson Foundation and County Health Rankings.		
Objectives	Process Measure	Collaborative Agencies
AC 1.3.1: By September 30, 2024, develop and maintain use of quarterly reports on the Consortium Scorecard health indicators from 0 (2019) to 7 that will make up the Executive Board workplan used to track and evaluate community progress.	Was the Executive Board work plan developed? Yes or No.	Florida Department of Health in Miami-Dade, Consortium for a Healthier Miami-Dade, DCF, FIU, University of Miami, Miami Center for Architecture & Design (MCAD), Nicklaus Children’s Hospital, United Way, Alzheimer’s Association, Lambda living, Office of the Mayor, Univision, Health Council of South Florida, All Star Media
		Priority Area
		Access to Care, Chronic Disease
Goal 2: Integrate planning and assessment process to maximize partnerships and expertise of a community in accomplishing its goals	HP2020: AHS-6 HP2030: AHS-04, AHS-05, AHS-06 SHIP: HE-3	
Strategy 1: The BRFSS data and the Community Themes and Strengths Assessment (CTSA) will be incorporated into the development of the Community Health Improvement Plan to track neighborhood level health indicators and share results with the community.		
Objectives	Process Measure	Collaborative Agencies
AC 2.1.1: By September 30, 2024, DOH Miami-Dade will increase the number of messages from 205 (2019) to 265 disseminated to the community related to assessment results, health promotion, programming and best practices for the community that could improve the health of the community and its residents.	# of messages (social media postings, press releases, Consortium banners, Consortium posts) disseminated	Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Baptist Health Systems, Alzheimer’s Association, Alliance for Aging, Miami-Dade Age Friendly Initiative
		Priority Area
		Key Health Disparity, Access to Care
AC 2.1.2: By September 30, 2024, DOH Miami-Dade will increase the number of indicators from 7 (2019) to 10 in the Community Health Assessment (CHA) to assure it addresses older adults needs aged 65 and above.	# of indicators that address older adults needs aged 65 and above. (CHA includes demographics on older adults aged 65 and older, Alzheimer’s Disease, poverty, food insecurity, and homelessness)	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Baptist Health Systems, Alzheimer’s Association, Alliance for Aging, Miami-Dade Age Friendly Initiative
		Priority Area

		Key Health Disparity, Access to Care
Goal 3: Promote an efficient public health system for Miami-Dade County.	HP2020: ECBP-19 HP2030: AHS-04, AHS-05, AHS-06, ECBP-D08 SHIP: HE-1	
Strategy 1: Follow the Workforce Development Plan produced by DOH and implement it locally and encourage additional training and education.		
Objectives	Process Measure	Collaborative Agencies
AC 3.1.1: By September 30, 2024, DOH Miami-Dade will increase the number of local educational institutions to collaborate with to address training gaps that have been identified using data from the community needs assessment from 0 (2019) to 2.	# of institutions coordinated with	Florida Department of Health in Miami-Dade County, Area Health Education Center (AHEC), Barry University, Keiser University, Florida International University, University of Miami
		Priority Area
		Access to Care
Strategy 2: Develop a process to collect performance data relative to significant activity in mobilizing partnerships.		
Objectives	Process Measure	Collaborative Agencies
AC 3.2.1: By September 30, 2024, DOH Miami-Dade will increase the number of opportunities for graduate students to develop practical application skills through structured internships and other strategies from 14 (2020) to 16.	Name and number of schools MOUs with. # of interns.	Florida Department of Health in Miami-Dade County, FIU, UM, MDC
		Priority Area
		Access to Care
AC 3.2.2: By September 30, 2024, the percentage of employees who have had an Employee Development Plan completed during their performance appraisal will increase from 63.4% (2019) to 73.4%.	% of Employee Development Plan completed	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, FIU, UM, MDC
		Priority Area
		Access to Care
Goal 4: Immigrant access to health care and community-based services.	HP2020: HRQOL/WB-1 HP2030: HC/HIT-04, AHS-08, ECBP-D07 SHIP: HW-1, CD-1	
Strategy 1: Ensure that the population in Miami-Dade County have access to needed food services to maintain a healthy weight regardless of immigration status.		
Objectives	Process Measure	Collaborative Agencies

<p>AC 4.1.1: By September 30, 2024, increase the number from 173,757 (SFY 2019) to 191,132 of community-based providers that offer services or education related to the consumption of healthy foods.</p>	<p># of nutrition services provided.</p>	<p>Florida Department of Health in Miami-Dade County, Community providers, UF/IFAS Extension Program, Feeding South Florida, Healthy Start Coalition of Miami-Dade</p> <p>Priority Area</p> <p>Access to Care, Chronic Disease, Key Health Disparity</p>
<p>AC 4.1.2: By September 30, 2024, collaborate with the U.S. Dept. of Agriculture, Women, Infants and Children (WIC) and Supplemental Nutrition Assistance Program (SNAP) to decrease the percentage of WIC children 2 years and older who are overweight or at risk of being overweight from 29.4% (2019) to 28.0%.</p>	<p>% of WIC Children ages 2 to 5 who are Overweight or Obese.</p>	<p>Collaborative Agencies</p> <p>Florida Department of Health in Miami-Dade County, Community providers, UF/IFAS Extension Program, Feeding South Florida, Healthy Start Coalition of Miami-Dade</p> <p>Priority Area</p> <p>Access to Care, Chronic Disease, Key Health Disparity</p>
<p>AC 4.1.3: By September 30, 2024, increase the monthly number of targeted low-income populations under the age of 21 receiving dental services in Miami-Dade from 201 (2020) to 220.</p>	<p># of children (<21 years of age) that receive dental health services by the DOH-Miami-Dade Dental program</p>	<p>Collaborative Agencies</p> <p>Florida Department of Health in Miami-Dade County, DentaQuest, Colgate, Main Street Dental, UF Hialeah Dental Center</p> <p>Priority Area</p> <p>Access to Care, Chronic Disease, Key Health Disparity</p>
<p>AC 4.1.4: By September 30, 2024, increase the number of targeted low-income populations over the age of 21 receiving dental services in Miami-Dade from 701 (2020) to 715.</p>	<p># of Dental Services for Adults >21 years Roll-up</p>	<p>Collaborative Agencies</p> <p>Florida Department of Health in Miami-Dade County, DentaQuest, Colgate, Main Street Dental, UF Hialeah Dental Center</p> <p>Priority Area</p> <p>Access to Care, Chronic Disease, Key Health Disparity</p>
<p>Strategy 2: Educate the immigrant community to be health champions for themselves, their families, and their communities.</p>		
		<p>Collaborative Agencies</p>

AC 4.2.1: By September 30, 2024, increase partnerships from 3 (2020) to 5 with organizations that provide services to the immigrant population to provide education and information on available community services or resources.	# of local organizations that provide services to the immigrant population.	Consulates, Connect Familias, Healthy Start Coalition of Miami-Dade, Alliance for Aging, Children’s Trust, Florida Department of Health in Miami-Dade County Priority Area Access to Care, Key Health Disparity
Goal 5: Improve access to community services that promote improvement in social and mental health, opioid treatment, and early linkage to address cognitive disorders.	HP2020: MHMD-1, MHMD-4, MICH-11, SA-12 HP2030: MHMD-01, MHMD-08, SU-03, MICH-09, MICH-10, MICH-11 SHIP: BH-1, BH-2, BH-3	
Strategy 1: Improve community resources and services available to serve residents working through mental health or behavioral health concerns.		
Objectives	Process Measure	Collaborative Agencies
AC 5.1.1: By September 30, 2024, increase the number of licensed mental health counselors in Miami-Dade County for both adults and children from 1,363 (2018-2019) to 1,463.	# of trained mental health providers.	Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Thriving Minds South Florida (South Florida Behavioral Health Network), Citrus Health Network, Federally Qualified Health Centers, Jackson Health Systems, University of Miami, Department of Children and Family Services, Alzheimer’s Association, Alliance for Aging, National Alliance in Mental Illness, Florida Department of Health Medical Quality Assurance, Homeless Trust Priority Area Access to Care, Key Health Disparity
AC 5.1.2: By September 30, 2024, DOH Miami-Dade will increase the number of mental health first aid trainings it hosts and are open to the public from 0 (2019) to 2.	# of training sessions held. # of organizations trained.	Collaborative Agencies Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Thriving Minds South Florida (South Florida Behavioral Health Network), Citrus Health Network, Federally Qualified Health Centers, Jackson Health Systems, University of Miami, Department of Children and Family Services, Alzheimer’s Association, Alliance for Aging, National Alliance in Mental Illness

		Priority Area
		Access to Care, Key Health Disparity
AC 5.1.3: By September 30, 2024, increase the number of people that are educated about cognitive disorders including Alzheimer’s and other forms of age-related dementias by increasing community involvement in events where outreach materials are distributed from 3 (2019) to 12.	# of people educated.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Thriving Minds South Florida (South Florida Behavioral Health Network), Citrus Health Network, Federally Qualified Health Centers, Jackson Health Systems, University of Miami, Department of Children and Family Services, Alzheimer’s Association, Alliance for Aging, National Alliance in Mental Illness
		Priority Area
		Access to Care, Key Health Disparity
Strategy 2: Increase the number of pregnant women in treatment for opioid disorders.		
AC 5.2.1: By September 30, 2024, increase the number of determined baseline measures for the number of newborns experiencing neonatal abstinence syndrome from 0 (2019) to 1.	Was a baseline determined? Yes or No.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Healthy Start Coalition of Miami-Dade, Consortium for a Healthier Miami-Dade, Local treatment community, Children Medical Services-Early Steps, University of Miami, Community Connections
		Priority Area
		Access to Care, Key Health Disparity
AC 5.2.2: By September 30, 2024, reduce the percentage of newborns experiencing neonatal abstinence syndrome from 11% (2018) to 9.9%.	# of newborns born with neonatal abstinence syndrome.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Healthy Start Coalition of Miami-Dade, Consortium for a Healthier Miami-Dade, Local treatment community, Children Medical Services-Early Steps, University of Miami
		Priority Area
		Access to Care, Key Health Disparity

Strategy 3: Ensure a properly trained DOH and Community workforce as it relates to how to recognize signs of substance abuse, overdose and how to administer naloxone.		
AC 5.3.1: By September 30, 2024, DOH Miami-Dade will ensure that the number of licensed and field-based DOH staff that are trained in how to administer naloxone increases from 14% (2019) to 75%.	# of DOH staff trained.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Community Action and Human Services, Miami-Dade County Services Addiction Board, Healthy Start Coalition of Miami-Dade
		Priority Area
		Access to Care, Key Health Disparity
AC 5.3.2: By September 30, 2024, increase the number of campaigns aimed at raising awareness of substance abuse and local resources available from 0 (2019) to 2.	# of campaigns aimed at raising awareness of substance abuse and local resources available.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Community Action and Human Services, Miami-Dade County Services Addiction Board, Healthy Start Coalition of Miami-Dade
		Priority Area
		Access to Care, Key Health Disparity
AC 5.3.3: By September 30, 2024, increase from 0 (2019) to 1 the number of CEU conferences that provide education to the community on the prevention of substance abuse disorders, community impact and service availability for treatment.	Was a CEU conference hosted? Yes or No	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Community Action and Human Services, Miami-Dade County Services Addiction Board, Healthy Start Coalition of Miami-Dade
		Priority Area
		Access to Care, Key Health Disparity
Strategy 4: Increase the number of resources and support groups that are available to residents.		
AC 5.4.1: By September 30, 2020, increase from 0 (2019) to the number of local resources tab on the DOH Miami-Dade Consortium for a Healthier Miami-Dade webpage that highlights local resources available for suicide prevention and education.	# of local resource tabs created	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, local mental health providers, Miami-Dade Crisis Center, Department of Children and Family Services, National Alliance on Mental Illness
		Priority Area

		Access to Care
AC 5.4.2: By September 30, 2024, increase from 0 (2019) to 5 the number of Consortium partners that provide services to identified high-risk populations in Miami-Dade County that have higher rates of suicide.	# of identified high risk populations. # of Consortium partners that provide services	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, local mental health providers, Miami-Dade Crisis Center, Department of Children and Family Services, National Alliance on Mental Illness, Injury Prevention Coalition, Fatality Review Team
		Priority Area
		Access to Care
Goal 6: Increase awareness of Alzheimer’s and related Dementias.		
	HP2020: DIA-1 HP2030: DIA-01 SHIP: AD-1, AD-2, AD-3	
Strategy 1: Strengthen local networks that support Alzheimer’s initiatives.		
Objectives	Process Measure	Collaborative Agencies
AC 6.1.1: By September 30, 2024, increase from 0 (2019) to 1 collaborations with healthcare systems to advance the Age Friendly Initiative within their organization.	# of collaborations	Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Alliance for Aging, Mayor’s Initiative on Aging, Alzheimer’s Association, Lambda Living
		Priority Area
		Key Health Disparity, Access to Care
AC 6.1.2: By September 30, 2024, increase the number of collaborations with partners to develop policies, systems, and environmental changes that will have a positive impact on the needs of older adults from 1 (2019) to 2.	# of policies, systems, and environmental changes developed. # of partners	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Alliance for Aging, Mayor’s Initiative on Aging, Alzheimer’s Association, Lambda Living
		Priority Area
		Key Health Disparity, Access to Care
AC 6.1.3: By September 30, 2024, increase the rate of compliance for facilities with older adults regulated by DOH/Environmental Health (EH) from 90% (2019) to 92.4%.	% of inspection compliance for facilities with older adults regulated by DOH/EH	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Alliance for Aging, Mayor’s Initiative on Aging, Alzheimer’s Association, Lambda Living
		Priority Area

		Key Health Disparity, Access to Care
AC 6.1.4: By September 30, 2024, maintain the inspection rates for EH complaints associated with facilities with older adults regulated by DOH/EH at 100% (2019).	Rate of inspection complaints for facilities with older adults regulated by DOH/EH	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Alliance for Aging, Mayor’s Initiative on Aging, Alzheimer’s Association, Lambda Living
		Priority Area
		Key Health Disparity, Access to Care
Strategy 2: Increase local resources for caregivers and increase the use of best practices in the field of Alzheimer’s and Dementias.		
Objectives	Process Measure	Collaborative Agencies
AC 6.2.1: By September 30, 2024, DOH Miami-Dade will increase from 0 (2019) to 1 the number of education programs, health services, or messaging campaigns targeted for older adults.	Did we implement at least one new education program or health service, or messaging campaign targeted for older adults? Yes or no.	Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Alzheimer’s Association, Alliance on Aging, Mayor’s Initiative on Aging, Age Friendly Initiative
		Priority Area
		Key Health Disparity, Access to Care
AC 6.2.2: By September 30, 2024, increase the number of evidence-based programs or existing toolkits that can be used in the community to improve understanding for Alzheimer’s Disease and Related Dementias (ADRDs) from 0 (2019) to 1.	# of toolkits, best practices, evidence-based programs.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Alzheimer’s Association, Alliance on Aging, Mayor’s Initiative on Aging, Age Friendly Initiative
		Priority Area
AC 6.2.3: By September 30, 2024, the Elder Issues Committee will increase the number of activities from 0 (2019) to 2 that are related to Alzheimer’s Disease and Related Dementias (ADRD’s) in its workplan.	Did the Elder Issues Committee ensure that the work plan contains a minimum of two activities related to Alzheimer’s Disease and Related Dementias (ADRD’s)? Yes or No.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Alzheimer’s Association, Alliance on Aging, Mayor’s Initiative on Aging, Age Friendly Initiative
		Priority Area
		Key Health Disparity, Access to Care

Strategy 3: Work to ensure that those diagnosed with ADRD's are protected.		
Objectives	Process Measure	Collaborative Agencies
AC 6.3.1: By September 30, 2024, collaborate with local and state agencies to increase the number of identified policies and programs in place that are designed to protect individuals with ADRD from further vulnerability from 7 (2019) to 9.	# of local and state agencies.	Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Alzheimer's Association, Alliance on Aging, Mayor's Initiative on Aging, Age Friendly Initiative, Florida Department of Elder Affairs, Health Foundation of South Florida, Urban Health Solutions, United Way
		Priority Area
		Key Health Disparity, Access to Care
AC 6.3.2: By September 30, 2024, increase from 0 (2019) to 10 the number of events where information is provided to the community on program availability that protects at-risk populations.	# of presentations to the community on program availability # of events that information was distributed related to programs for at risk-populations	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Alzheimer's Association, Alliance on Aging, Mayor's Initiative on Aging, Age Friendly Initiative
		Priority Area
		Key Health Disparity, Access to Care

Access to Care: Policies and Programs

The following section is a list of programs, resources, and polices that support efforts to address access to care in Miami-Dade County.

<p>Consortium for a Healthier Miami-Dade The Consortium brings together more than 400 organizations to achieve collaborative solutions in reducing rates of chronic disease in Miami-Dade County.</p>	<p>Florida Department of Health in Miami-Dade County Community Health Assessment The community health assessment provides a snapshot of the health of Miami-Dade County residents by year.</p>	<p>Know Your Health Numbers campaign Your 4 health numbers — blood pressure, cholesterol, blood sugar and body mass index — are key to understanding your physical well-being.</p>
<p>Smoke Free campaigns The Tobacco-Free Workgroup of the Consortium leads anti-tobacco efforts for the Dept of Health.</p>	<p>Walker Tracker App The Walker Tracker app is currently in development by Nicklaus Children's Hospital in conjunction with the Consortium.</p>	<p>Green Prescription The green prescription is a slip of paper distributed to community members that contains information on accessing activities offered in local Miami-Dade parks.</p>
<p>Wise Woman program The WISEWOMAN (Well-Integrated Screening and Evaluation for WOMen Across the Nation) program was created to help women understand and reduce their risk for heart disease and stroke by providing services to promote lasting heart-healthy lifestyles.</p>	<p>Increase physical activity Promote increased physical activity for all Miami-Dade community residents through education, increased active spaces, and health equity.</p>	<p>Active Design Guidelines and Complete Streets Miami-Dade County has developed the Complete Streets Design Guidelines to provide policy and design guidance to all parties involved in street design projects: governmental agencies, consultants, private developers, and community groups. It is the goal of</p>

		these guidelines to support the development of streets that are safe for all users, with consistency in policy and design across all street projects in Miami-Dade County.
<p>CHAT health screening and educational services The Community Health Action Team of the FL Dept of Health in Miami-Dade provides health screenings and education services to citizens throughout Miami-Dade County.</p>	<p>Collaboration with the Miami-Dade Public Library to provide health resource information to the elderly population Miami-Dade Public Library System partnered with Preferred Care Partners, a Medicare-contracted health plan, to provide adult lifelong learning computer classes for senior citizens. Library and Preferred Care Partner staff developed an innovative basic computer and internet program to teach seniors basic technology skills in a setting frequented by and convenient for them.</p>	<p>Age-Friendly Public Health System All public, private, and voluntary entities that contribute to the delivery of essential public health services within a jurisdiction.</p>

Strategic Priority: Chronic Disease

Policy Changes Needed: Change is needed to create environments that support equitable transportation and increase opportunities for at-risk populations to have access to healthy foods. Adoption of tobacco retail licensing policies.

Supporting Activities For Policy Changes Needed: Support the adoption and implementation of policy, systems or environmental changes in creating healthy communities. This will be done by:

- Working with tobacco-free committees to educate the public on vaping as well as distributing educational resources on promoting healthy behaviors.
- Participating in health fairs in identified areas to share the Green Rx Program and refer people to the Wise Woman program.
- Increasing collaboration with partners and programs of Fresh Access Bucks to address healthy food access.
- Creating educational toolkits related to chronic disease and healthy lifestyles.
- Promoting communities and organizations that have smoke-free environments.
- Partnering with organizations that have existing policies related to access to care and work with them to identify best practices.

Goal 1: Reduce chronic disease morbidity and mortality.

HP2020: HDS-1, ECBP-10, ECBP-10.4, ECBP-10.7

HP2030: HDS-01, ECBP-D07

SHIP: CD-1

Strategy 1: Assess the ability to implement evidence-based clinical guidelines in the management of chronic diseases.

Objectives	Process Measure	Collaborative Agencies
CD 1.1.1: By September 30, 2024, increase from 12 (2019) to 15 the number of strategies for promoting clinical practice guidelines through partner networks.	# of strategies for promoting clinical practice guidelines through partner networks.	Florida Department of Health in Miami-Dade, Consortium for a Healthier Miami-Dade, clinical partners, Nicklaus Children’s Hospital, Baptist Health, Jewish Health System, Jackson Health System, FQHC’s
		Priority Area
		Key Health Disparity, Access to Care, Chronic Disease Prevention

Strategy 2: Encourage Miami-Dade County Residents to seek screenings for chronic diseases through educational campaigns.

Objectives	Process Measure	Collaborative Agencies
CD 1.2.1: By September 30, 2024, increase the percentage of women 50-64 older in Miami-Dade who received a mammogram in the past year from 97% (2019) to 99%.	% of women 40 and older who received mammograms in the past year.	Florida Department of Health in Miami-Dade County, University of Miami, FQHC’s, and local hospital providers
		Priority Area
		Key Health Disparity, Access to Care, Chronic Disease

CD 1.2.2: By September 30, 2024, increase the percentage of women 18 years of age and older who received a Pap test in the past year from 33.7% (2019) to 37.0%.	% of women 18 years of age and older who received a Pap test in the past year.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, University of Miami, FQHC's, and local hospital providers
		Priority Area
Key Health Disparity, Access to Care, Chronic Disease		
Strategy 3: Encourage Miami-Dade residents to get screening for conditions that contribute to chronic disease such as diabetes, hypertension, and BMI and reduce behaviors that contribute to chronic diseases through an educational campaign.		
Objectives	Process Measure	Collaborative Agencies
CD 1.3.1: By September 30, 2024, increase the percentage of Miami-Dade adults who had a cholesterol screening in the past two years 69% (2019) to 72%.	% of Miami-Dade adults who had a cholesterol screening in the past two years.	Florida Department of Health in Miami-Dade County, AHEC, Tobacco Free Workgroup of the Consortium for a Healthier Miami-Dade, Students Working Against Tobacco, American Lung Association, American Heart Association
		Priority Area
		Key Health Disparity, Chronic Disease
CD 1.3.2: By September 30, 2024, reduce current smoking rates among Miami-Dade adults from 12.3% (2016) to 10.5%.	% of smoking rates among Miami-Dade County adults.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, AHEC, Tobacco Free Workgroup of the Consortium for a Healthier Miami-Dade, Students Working Against Tobacco, American Lung Association, American Heart Association
		Priority Area
Key Health Disparity, Chronic Disease		
CD 1.3.3: By September 30, 2024, reduce current cigarette use among Miami-Dade's youth, ages 11–17 from 2.3% (2018) to 1.9%.	% of current cigarette use among Miami-Dade's youth, ages 11–17 years.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, AHEC, Tobacco Free Workgroup of the Consortium for a Healthier Miami-Dade, Students Working Against Tobacco, American Lung Association, American Heart Association
		Priority Area
Key Health Disparity, Chronic Disease		
Collaborative Agencies		

CD 1.3.4: By September 30, 2024, increase the number of committed never smokers among Miami-Dade’s youth ages 11-17 from 86.8% (2018) to 88%.	% of committed nonsmokers among Miami-Dade County youth.	Florida Department of Health in Miami-Dade County, AHEC, Tobacco Free Workgroup of the Consortium for a Healthier Miami-Dade, Students Working Against Tobacco, American Lung Association, American Heart Association
		Priority Area
		Key Health Disparity, Chronic Disease
CD 1.3.5: By September 30, 2024, decrease the percentage of Miami-Dade teens (11-17) who have used smokeless tobacco from 0.8% (2018) to 0.5%.	% of Miami-Dade-County students who have used smokeless tobacco in the last 30 days.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, AHEC, Tobacco Free Workgroup of the Consortium for a Healthier Miami-Dade, Students Working Against Tobacco, American Lung Association, American Heart Association
		Priority Area
CD 1.3.6: By September 30, 2024, decrease the percentage of Miami-Dade teens (11-17) who have smoked a cigar in the last 30 days from 2.0% (2018) to 1.5%.	% of students who have currently used cigars (cigars, cigarillos, or little cigars on at least 1 day during the 30 days before the survey.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, AHEC, Tobacco Free Workgroup of the Consortium for a Healthier Miami-Dade, Students Working Against Tobacco, American Lung Association, American Heart Association
		Priority Area
CD 1.3.7: By September 30, 2024, decrease the percentage of students that report they live with someone who smokes cigarettes from 20.7% (2018) to 19%.	% of students who live with someone who smokes cigarettes in the home.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, AHEC, Tobacco Free Workgroup of the Consortium for a Healthier Miami-Dade, Students Working Against Tobacco, American Lung Association, American Heart Association
		Priority Area
CD 1.3.8: By September 30, 2024, reduce the percentage of Miami-Dade students (11-17) who have been exposed to secondhand smoke in the last 30 days from cigarette or electronic vapor product from 49.5% (2018) to 48%.	% of Miami Dade students who in the past 30 days who were in the same room or rode in a car with someone who was smoking	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, AHEC, Tobacco Free Workgroup of the Consortium for a Healthier Miami-Dade,

	cigarettes or using an electronic vapor product.	Students Working Against Tobacco, American Lung Association, American Heart Association
		Priority Area
		Key Health Disparity, Chronic Disease
CD 1.3.9: By September 30, 2024, reduce the percentage of youth aged 11-17 who have used an electronic cigarette or vaping product from 15.2% (2018) to 15.0%.	% of students who have used an electronic vapor product in the last 30 days.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, AHEC, Tobacco Free Workgroup of the Consortium for a Healthier Miami-Dade, Students Working Against Tobacco, American Lung Association, American Heart Association
		Priority Area
		Key Health Disparity, Chronic Disease
CD 1.3.10: By September 30, 2024, reduce the percentage of adults over age 18 who have used an electronic cigarette or vaping product from 2.3% (2016) to 2.1%.	% of adults that are current e-cigarette users.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, AHEC, Tobacco Free Workgroup of the Consortium for a Healthier Miami-Dade, American Lung Association, American Heart Association
		Priority Area
		Key Health Disparity, Chronic Disease
CD 1.3.11: By September 30, 2024, DOH Miami-Dade will maintain the number of educational campaigns it undertakes on the harms of vaping among youth and adults at 1 (2019) educational campaign.	# of educational campaigns held.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, AHEC, Tobacco Free Workgroup of the Consortium for a Healthier Miami-Dade, Students Working Against Tobacco, American Lung Association, American Heart Association
		Priority Area
		Key Health Disparity, Chronic Disease
Goal 2: Increase access to resources that promote healthy behaviors including access to transportation, healthy food options and smoke and nicotine-free environments.	HP2020: NWS, NWS-15, MCH-22 HP2030: NWS-07, MICH-16, ECBP-D03 SHIP: HW-1	
Strategy 1: Increase access to healthier food options through program expansion, educational campaigns, and identification of best practices.		
Objectives	Process Measure	Collaborative Agencies

CD 2.1.1: By September 30, 2024, DOH Miami-Dade will expand opportunities to purchase healthy food for users of WIC and SNAP from 106,002 (FFY 2019) to 114,482.	# of WIC and SNAP recipients	Florida Department of the Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, MDCPS Childcare Food Program
		Priority Area
		Key Health Disparity, Access to Care, Chronic Disease
CD 2.1.2: By September 30, 2024, decrease the percentage of Miami-Dade adults who are overweight from 38.7% (2016) to lower than 35.9%.	% of adults who are overweight.	Collaborative Agencies
		Florida Department of the Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, MDCPS Childcare Food Program
		Priority Area
		Key Health Disparity, Access to Care, Chronic Disease
CD 2.1.3: By September 30, 2024, decrease the percentage of students who are obese from 15.4% (2018) to 13.9%.	% of high school students reporting BMI at or above 95th percentile.	Collaborative Agencies
		Florida Department of the Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, MDCPS Childcare Food Program
		Priority Area
		Key Health Disparity, Access to Care, Chronic Disease
CD 2.1.4: By September 30, 2024, decrease the percentage of students who are overweight from 16.9% (2018) to 16.5%.	% of middle and high school students who are overweight.	Collaborative Agencies
		Florida Department of the Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, MDCPS Childcare Food Program
		Priority Area
		Key Health Disparity, Access to Care, Chronic Disease
Strategy 2: Develop a community awareness campaign on the importance of breastfeeding, lactation policy and employee right to pump until child is 1-year-old.		
Objectives	Process Measure	Collaborative Agencies
CD 2.2.1: By September 30, 2024, increase the percentage of WIC women who initiate breastfeeding from 86.5% (2019) to 96.0%.		Florida Department of Health in Miami-Dade County, Healthy Baby Taskforce, Jackson Health Systems, Kendall Regional Hospital, West

	% of WIC infants and children less than 24 months ever breastfed by agency.	Kendall Baptist Hospital, North Shore Hospital, Hialeah Hospital, Florida Breastfeeding Coalition, Healthy Start Coalition of Miami-Dade Priority Area Key Health Disparity, Access to Care, Chronic Disease
CD 2.2.2: By September 30, 2024, increase the percentage of WIC women who are breastfeeding (any amount/partially or exclusively) their infant at 6 months of age from 45.5% (2019) to 55.5%.	% of WIC infants breastfeeding (any) for 26 weeks or more by agency.	Collaborative Agencies Florida Department of Health in Miami-Dade County, Healthy Baby Taskforce, Jackson Health Systems, Kendall Regional Hospital, West Kendall Baptist Hospital, North Shore Hospital, Hialeah Hospital, Florida Breastfeeding Coalition, Healthy Start Coalition of Miami-Dade Priority Area Key Health Disparity, Access to Care, Chronic Disease
Goal 3: Increase the percentage of children and adults who are at a healthy weight.	HP2020: PA-15 HP2030: PA-01, PA-10, PA-11 SHIP: HW-2	
Strategy 1: A plan will be developed to allow for the adoption of Complete Streets Policy and Active Design Miami Guidelines in Miami-Dade.		
Objectives	Process Measure	Collaborative Agencies
CD 3.1.1: By September 30, 2024, increase the number of municipalities that have adopted Complete Streets policies from 1 (2017) to 3.	# of municipalities that have adopted Complete Streets policies.	Florida Department of Health in Miami-Dade County, Miami Dade County TPO, Consortium for a Healthier Miami-Dade, Miami Dade Parks, Recreations, and Open Spaces, Miami Center for Architecture and Design, Urban Impact, Urban Health Solutions Priority Area Key Health Disparity, Chronic Disease
		Collaborative Agencies

<p>CD 3.1.2: By September 30, 2024, increase the number of municipalities that have adopted Active Design Miami Guidelines from 11 (2019) to 13.</p>	<p># of municipalities that have adopted Active Design Miami Guidelines.</p>	<p>Florida Department of Health in Miami-Dade County, Miami Dade County TPO, Consortium for a Healthier Miami-Dade, Miami Dade Parks, Recreations, and Open Spaces, Miami Center for Architecture and Design, Urban Impact, Urban Health Solutions</p>
		Priority Area
		Key Health Disparity, Chronic Disease
<p>CD 3.1.3: By September 30, 2024, work with local stakeholders to increase the number of identified best practices that encourage connectivity to parks, public transportation systems, or walking paths from 0 (2019) to 3.</p>	<p># of best-practices identified.</p>	<p>Collaborative Agencies</p> <p>Florida Department of Health in Miami-Dade County, Miami Dade County TPO, Consortium for a Healthier Miami-Dade, Miami Dade Parks, Recreations, and Open Spaces, Miami Center for Architecture and Design, Urban Impact, Urban Health Solutions</p>
		Priority Area
		Key Health Disparity, Chronic Disease
<p>Goal 4: Assure adequate public health funding to control infectious diseases, reduce premature morbidity and mortality due to chronic diseases and improve the health status of residents and visitors.</p>	<p>HP2020: ECBP-10.7, HC/HIT-10 HP2030: ECBP-D07 SHIP: CD-2</p>	
<p>Strategy 1: A process will be developed between Miami-Dade organizations to ensure collaboration in electronic data sharing.</p>		
Objectives	Process Measure	Collaborative Agencies
<p>CD 4.1.1: By September 30, 2024, increase from 2 (2019) to 8 the number of Miami-Dade organizations that will be actively sharing data through the Florida Health Information Exchange (FHIE).</p>	<p># of Miami-Dade organizations actively sharing data through the Florida Health Information Exchange.</p>	<p>Florida Department of Health in Miami-Dade County, Community-based providers</p>
		Priority Area
		Access to Care
<p>CD 4.1.2: By September 30, 2024, increase from 2 (2019) to 6 the number of Miami-Dade organizations that will actively share data on a daily basis through the Florida Health Information Exchange (FHIE).</p>	<p># of Miami-Dade organizations actively sharing data daily through the Florida Health Information Exchange.</p>	<p>Florida Department of Health in Miami-Dade County, Community-based providers</p>
		Priority Area
		Access to Care
		Collaborative Agencies

CD 4.1.3: By September 30, 2024, increase the number from 0 (2019) to 1,500 Miami-Dade health care providers that will be registered to exchange data by using direct secured messaging.	Miami-Dade health care providers registered to exchange data by using direct secured messaging.	Florida Department of Health in Miami-Dade County, Community-based providers
		Priority Area
		Access to Care
CD 4.1.4: By September 30, 2024, increase the percentage of active participants from 0% (2019) to 40% in DOH Miami-Dade Information Technology direct secured messaging will have sent a transaction at least one time in the last month.	DOH Miami-Dade Information Technology direct secured messaging participants sent a transaction at least one time in the last month.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Community-based providers
		Priority Area
		Access to Care

Chronic Disease: Policies and Programs

The following section is a list of programs, resources, and polices that support efforts to address chronic disease in Miami-Dade County.

<p>Consortium for a Healthier Miami-Dade The Consortium brings together more than 400 organizations to achieve collaborative solutions in reducing rates of chronic disease in Miami-Dade County.</p>	<p>Florida Department of Health in Miami-Dade County Community Health Assessment The community health assessment provides a snapshot of the health of Miami-Dade County residents by year.</p>	<p>CHAT health screening and educational services The Community Health Action Team of the FL Dept of Health in Miami-Dade provides health screenings and education services to citizens throughout Miami-Dade County.</p>
<p>Consortium for a Healthier Miami-Dade Worksite Wellness Committee toolkit The toolkit is a compilation of resources, policies, and best practices for worksite wellness programs through Miami-Dade.</p>	<p>Tobacco 21 The federal minimum age to purchase tobacco products was raised from 18 to 21 in 2019.</p>	<p>Tobacco Free Workplace Summit The latest Tobacco Free Workplace Summit was held on February 28, 2020, and brought together policy experts and stakeholders to discuss the latest information on tobacco free workplace policy in Florida.</p>
<p>Fresh Access Bucks Fresh Access Bucks (FAB) is a USDA funded statewide nutrition incentive program that encourages SNAP recipients to redeem their benefits at farmers markets, produce stands, CSAs and mobile markets to purchase healthy produce directly from Florida farmers.</p>	<p>Parks 305 The Parks305 application is a one-stop resource for information on county, municipal, state and federal parks in Miami-Dade.</p>	<p>Active Design Guidelines and Complete Streets Miami-Dade County has developed the Complete Streets Design Guidelines to provide policy and design guidance to all parties involved in street design projects: governmental agencies, consultants, private developers, and community groups. It is the goal of these guidelines to support the development of streets that are safe for all users, with consistency in policy and design across all street projects in Miami-Dade County.</p>
<p>MyPlate The MyPlate Plan (www.choosemyplate.gov) shows your food group targets – what and how much to eat within your calorie allowance. Your food plan is personalized, based on your age, sex, height, weight, and physical activity level.</p>		

Strategic Priority: Maternal Child Health

Policy Changes Needed: Changes are needed for educational initiatives to increase awareness of Adverse Childhood Experiences (ACEs) and trauma-informed services. Adoption of resolutions that promote healthy Maternal and Child Health outcomes among high-risk populations.

Supporting Activities For Policy Changes Needed: Identify current policy and organizations responsible for establishing programming for trauma-informed services. In addition, work to identify available resources and best practices to reduce infant and maternal mortality rates in the region. As a result, the organization will:

- Support community efforts and best practices that aim to reduce infant and maternal mortality rates.
- Develop worksite policies related to breastfeeding.
- Distribute tobacco cessation materials at OB/GYN offices and birth centers.
- Determine contributing environmental factors and disparities.
- Collaborate with local school districts to educate expectant mothers and kids on the risk of nicotine and tobacco use.
- Create plans to increase the effectiveness of the Liberty City Connectivity Project.

Goal 1: Reduce the rates of low birth weight babies born in Miami-Dade.

HP2020: MCH-1, MCH-9
HP2030: MICH-02, MICH-07
SHIP: MCH-1

Strategy 1: Provide information on the Safe Sleep Campaign targeting areas of highest need in Miami-Dade and develop an educational campaign on the risk factors associated with infant mortality.

Objectives	Process Measure	Collaborative Agencies
MCH 1.1.1: By September 30, 2024, work to reduce the black infant mortality rate in Miami-Dade from 10.8 (2018) to 10.0 per 1,000 live births.	Black infant mortality rate.	Florida Department of Health in Miami-Dade County, Healthy Start Coalition of Miami-Dade, Consortium for a Healthier Miami-Dade, Department of Children and Family Services, Attorney General’s Office, Team, Star Legacy Foundation, Metro Mommy Agency, Children’s Trust, Office of Community Advocacy
		Priority Area
		Key Health Disparity, Access to Care
MCH 1.1.2: By September 30, 2024, reduce the infant mortality rate in Miami-Dade from 4.6 (2018) to 4.0 per 1,000 live births.	Infant mortality rate.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Healthy Start Coalition of Miami-Dade, Consortium for a Healthier Miami-Dade, Department of Children and Family Services, Attorney General’s Office, Team, Star Legacy Foundation, Metro Mommy Agency, Children’s Trust

		Priority Area
		Key Health Disparity, Access to Care
MCH 1.1.3: By September 30, 2024, increase from 0 (2019) to 1 an educational campaign that provides education and information on safe sleep practices and risk factors that increase the risk of infant mortality to the community.	# of educational campaigns.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Healthy Start Coalition of Miami-Dade, Consortium for a Healthier Miami-Dade, Department of Children and Family Services, Attorney General’s Office, Team, Star Legacy Foundation, Metro Mommy Agency, Children’s Trust
		Priority Area
		Key Health Disparity, Access to Care
Strategy 2: Leverage resources to enhance family planning and related education to sustain short inter-pregnancy intervals at a low level.		
Objectives	Process Measure	Collaborative Agencies
MCH 1.2.1: By September 30, 2024, decrease the percentage of births with inter-pregnancy intervals of less than 18 months from 29.4% (2019) to 28%.	% of births with inter-pregnancy intervals of less than 18 months.	Florida Department of Health in Miami-Dade County, Healthy Start Coalition of Miami-Dade, Consortium for a Healthier Miami-Dade, Metro Mommy Agency, Children’s Trust, University of Miami-UM-Starting Early Starting Smart SESS, birthing facilities
		Priority Area
		Key Health Disparity, Access to Care
MCH 1.2.2: By September 30, 2024, decrease the percentage of Miami-Dade teen births, ages 15–19, that are subsequent (repeat) births from 14.1% (2019) to 13.1%.	% of repeat births to mothers aged 15-19	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Healthy Start Coalition of Miami-Dade, Consortium for a Healthier Miami-Dade, Metro Mommy Agency, Children’s Trust, University of Miami-UM-Starting Early Starting Smart SESS, birthing facilities
		Priority Area
		Key Health Disparity, Access to Care
		Collaborative Agencies

MCH 1.2.3: By September 30, 2024, reduce percent of live births to mothers aged 15–19 from 5.6% (2019) to 4.6% per 1,000 Miami-Dade females.	% of live births to mothers aged 15–19.	Florida Department of Health in Miami-Dade County, Healthy Start Coalition of Miami-Dade, Consortium for a Healthier Miami-Dade, Metro Mommy Agency, Children’s Trust, University of Miami-UM-Starting Early Starting Smart SESS, birthing facilities Priority Area Key Health Disparity, Access to Care
Goal 2: Reduce maternal and infant morbidity and mortality.		HP2020: MCH-5, MCH-16 HP2030: MICH-04, MICH-08, MICH-13 SHIP: MCH-2
Strategy 1: Create an educational campaign about healthy pregnancy that targets Black/Other Non-white races in Miami-Dade.		
Objectives	Process Measure	Collaborative Agencies
MCH 2.1.1: By September 30, 2024, reduce the rate of maternal deaths per 100,000 live births in Miami-Dade from 12.9 (2018) to 12.0.	Rate of maternal deaths per 100,000 live births in Miami-Dade.	Florida Department of Health in Miami-Dade County, Healthy Start Coalition of Miami-Dade, Metro Mommy Agency, Local birthing facilities, Children’s Trust, University of Miami-Starting Early Starting Smart Priority Area Key Health Disparity, Access to Care
Strategy 2: Develop a process to promote essential health services for pregnant women in Miami-Dade.		
Objectives	Process Measure	Collaborative Agencies
MCH 2.2.1: By September 30, 2024, increase from 0 (2019) to 1 the number of baseline data measures for women who received preconception education and counseling regarding lifestyle behaviors and prevention strategies from a health care provider in Miami-Dade prior to having a live birth.	Was baseline data determined for women who received preconception education and counseling regarding lifestyle behaviors and prevention strategies from a health care provider in Miami-Dade prior to having a live birth? Yes or no.	Florida Department of Health in Miami-Dade County, Healthy Start Coalition of Miami-Dade, Metro Mommy Agency, Local birthing facilities, Children’s Trust, University of Miami-Starting Early Starting Smart Priority Area Key Health Disparity, Access to Care
		Collaborative Agencies

<p>MCH 2.2.2: By September 30, 2024, increase from 0 (2019) to 1 the number of baseline data measures for men who receive preconception education and counseling regarding lifestyle behaviors and prevention strategies from a health care provider in Miami-Dade prior to fathering a child.</p>	<p>Was baseline data determined for men who receive preconception education and counseling regarding lifestyle behaviors and prevention strategies from a health care provider in Miami-Dade prior to fathering a child? Yes or no.</p>	<p>Florida Department of Health in Miami-Dade County, Healthy Start Coalition of Miami-Dade, Metro Mommy Agency, Local birthing facilities, Children’s Trust, University of Miami-Starting Early Starting Smart</p> <p style="text-align: center;">Priority Area</p> <p>Key Health Disparity, Access to Care</p>
<p>Goal 3: Increase trauma informed policies, systems, and environmental changes and support for programming.</p>	<p>HP2020: MCH-30, MCH-31 HP2030: MICH-19, MICH-20 SHIP: MCH-3</p>	
<p>Strategy 1: Develop a strategy for updating community resources with agencies within the community that obtain trauma related data.</p>		
Objectives	Process Measure	Collaborative Agencies
<p>MCH 3.1.1: By September 30, 2024, increase the number of plans from 0 (2019) to 1 that will be devised as to the most effective way to update community resources in collaboration with community partners.</p>	<p>Was a plan devised as to the most effective way to update community resources in collaboration with community partners? Yes or No.</p>	<p>Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Department of Children and Family Services, Coordinated Victims Assistance Center, Children’s Trust, Florida International University</p> <p style="text-align: center;">Priority Area</p> <p>Key Health Disparity, Access to Care</p>
<p>MCH 3.1.2: By September 30, 2024, increase number of presentations on Adverse Childhood Experiences (ACEs) and plan of care from 0 (2019) to 3.</p>	<p># of presentations</p>	<p style="text-align: center;">Collaborative Agencies</p> <p>Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Department of Children and Family Services, Coordinated Victims Assistance Center, Children’s Trust, Florida International University</p> <p style="text-align: center;">Priority Area</p> <p>Key Health Disparity, Access to Care</p>
<p>Strategy 2: A strategy will be developed locally to address access to care and a map will be developed identifying areas where there are shortages of primary medical care, dental or mental health providers.</p>		
Objectives	Process Measure	Collaborative Agencies

<p>MCH 3.2.1: By September 30, 2024, the Florida Department of Health in Miami-Dade will develop a map of areas within the county where there are shortages of primary medical care, dental and mental health providers from 0 (2019) to 1 maps.</p>	<p># of maps created</p>	<p>Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Department of Children and Family Services, Miami-Dade County Children’s Court</p> <p>Priority Area</p> <p>Key Health Disparity, Access to Care</p>
<p>MCH 3.2.2: By September 30, 2024, the Florida Department of Health in Miami-Dade County will increase the number community events from 0 (2019) to 50 events where resources that address mental health, opioid addiction, or childhood trauma are shared.</p>	<p># of community events where resources are shared to the community that address mental health, opioid addiction or childhood trauma.</p>	<p>Collaborative Agencies</p> <p>Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Department of Children and Family Services, Miami-Dade County Children’s Court</p> <p>Priority Area</p> <p>Key Health Disparity, Access to Care</p>
<p>Goal 4: Generational and family support in Maternal Child Health.</p>	<p>HP2020: MCH-20 HP2030: MICH-14 SHIP: MCH-1</p>	
<p>Strategy 1: Continue to provide information on the Safe Sleep Campaign targeting minorities in Miami-Dade County.</p>		
<p>Objectives</p>	<p>Process Measure</p>	<p>Collaborative Agencies</p>
<p>MCH 4.1.1: By September 30, 2024, increase the number of different series of culturally competent educational materials distributed to families (including grandparents) related to the benefits of breastfeeding, safe sleep practices, and other best practices that contribute to a reduction of infant mortality from 0 (2019) to 10.</p>	<p># of educational materials</p>	<p>Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Metro Mommy Agency, Healthy Start Coalition of Miami-Dade, Department of Children and Family Services, UM SESS</p> <p>Priority Area</p> <p>Key Health Disparity, Access to Care</p>
<p>MCH 4.1.2: By September 30, 2024, increase the number of culturally competent services provided to families (including grandparents) related to the benefits of breastfeeding, safe sleep practices, and other best practices that contribute to a reduction of infant mortality from 35,266 (2019) to 38,792.</p>	<p># of clients serviced</p>	<p>Collaborative Agencies</p> <p>Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Metro Mommy Agency, Healthy Start Coalition of Miami-Dade, Department of Children and Family Services, UM SESS</p> <p>Priority Area</p> <p>Key Health Disparity, Access to Care</p>

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Maternal Child Health: Policies and Programs

The following section is a list of programs, resources, and polices that support efforts to address Maternal Child health in Miami-Dade County.

<p>Consortium for a Healthier Miami-Dade The Consortium brings together more than 400 organizations to achieve collaborative solutions in reducing rates of chronic disease in Miami-Dade County.</p>	<p>Florida Department of Health in Miami-Dade County Community Health Assessment The community health assessment provides a snapshot of the health of Miami-Dade County residents by year.</p>	<p>CHAT health screening and educational services The Community Health Action Team of the FL Dept of Health in Miami-Dade provides health screenings and education services to citizens throughout Miami-Dade County.</p>
<p>Dsitribution of tobacco cessation flyers at OBGYN clinics This measure aims to reach mothers at an easily accessible point. Tobacco use during pregnancy is a detriment to both the health of the mother and her child.</p>	<p>Healthy Baby Taskforce In March, 2016, the Florida Department of Health launched the Florida Healthy Babies initiative, a statewide collaborative to positively influence social determinants of health and reduce racial disparities in infant mortality. This project focuses on a social determinants of health approach to close the gap among Non-Hispanic Black and Non-Hispanic White infants.</p>	<p>Consortium for a Healthier Miami-Dade Children’s Issues Committee This committee was established in 2003 to improve the health and wellness of children in Miami-Dade County. Committee initiatives focus on the implementation of policy, systems, and environmental change that support healthy lifestyles among children.</p>
<p>WIC WIC is a federally funded nutrition program for Women, Infants, and Children. WIC provides the following at no cost: healthy foods, nutrition education and counseling, breastfeeding support, and referrals for health care and community services.</p>	<p>Healthy Start Healthy Start is a free home visiting program that provides education and care coordination to pregnant women and families of children under the age of three. The goal of the program is to lower risk factors associated with preterm birth, low birth weight, infant mortality and poor developmental outcomes.</p>	<p>Early Head Start Early Head Start (EHS) programs serve infants and toddlers under the age of 3, and pregnant women. EHS programs provide intensive comprehensive child development and family support services to low-income infants and toddlers and their families, and to pregnant women and their families.</p>
<p>Centering Pregnancy Provides prenatal care in a group setting, integrating health assessment, education, and support.</p>	<p>Breastfeeding promotion programs Provide education, information, counseling, and support for breastfeeding to women throughout pre- and post natal care.</p>	<p>Social determinants of health Continue to address the underlying causes of infant mortality and poor health outcomes by focusing on social determinants of health, for example, investing in under-resourced communities and efforts to ameliorate the effects of poverty on families during childbearing years.</p>

Strategic Priority: Injury, Safety, and Violence

Policy Changes Needed: Changes are needed to increase and support education and awareness of unintentional and intentional injuries

Supporting Activities For Policy Changes Needed: Support anti-violence evidence-based practices that prevent and reduce unintentional and intentional injuries. The following will occur:

- Methods to support the work of Together for Children will be identified.
- Partnerships with local law enforcement departments will be developed in order to learn about anti-violence initiatives.
- An increase in support of local partners whose focus is violence and crime prevention.
- Collaborating with UM Walk Safe/Bike Safe Program to decrease unintentional injuries.
- Social media campaigns related to preventing gun violence will be created.

Goal 1: Prevent and reduce illness, injury, and death related to environmental factors.

HP2020: IVP-1, EH-22
HP2030: PHI-D04, EH-03, IVP-01, IVP-03, IVP-06, IVP-07, IVP-08
SHIP: ISV-1

Strategy 1: Review opportunities to provide information on encouraging safe driving practices for teens

Objectives	Process Measure	Collaborative Agencies
ISV 1.1.1: By September 30, 2024 DOH Miami-Dade will increase the number of social media campaigns from 0 (2019) to 2 that promote best practices for teen drivers.	# of social media campaigns that promote best practices for teen drivers.	Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, Miami Dade County Public Schools, Miami Dade County TPO
		Priority Area
		Key Health Disparity, Access to Care

Strategy 2: Decrease child injury from motor vehicle crashes.

Objectives	Process Measure	Collaborative Agencies
ISV 1.2.1: By September 30, 2024, DOH will increase from 0 (2019) to 5 the number of strategies that are identified and implemented to educate the community about best practices to reduce child passengers involved in fatal crashes with a focus on areas of highest need.	# of strategies/best practices implemented in the community # of child passengers involved in crashes	Florida Department of Health in Miami-Dade County, Department of Children and Family, Childcare providers, University of Miami, Jackson Health Systems, Healthy Start Coalition of Miami-Dade, Nicklaus Children’s, Hospital, Early Learning Coalition
		Priority Area
		Key Health Disparity, Access to Care
		Collaborative Agencies

<p>ISV 1.2.2: By September 30, 2024, reduce the number of Fatal Traumatic Brain Injuries under age 1, Age-Adjusted 3 Year Rolling Rates, in Miami-Dade from 5% (2010) to 4.5%.</p>	<p># of Fatal Traumatic Brain injuries under age 1.</p>	<p>Florida Department of Health in Miami-Dade County, Department of Children and Family, Childcare providers, University of Miami, Jackson Health Systems, Healthy Start Coalition of Miami-Dade, Nicklaus Children’s, Hospital, Early Learning Coalition</p> <p>Priority Area</p> <p>Key Health Disparity, Access to Care</p>
<p>ISV 1.2.3: By September 30, 2024, reduce the number Fatal Traumatic Brain Injuries 1-5, Age-Adjusted 3 Year Rolling Rates, in Miami-Dade from 10% (2010) to 8%.</p>	<p># of Fatal Traumatic Brain Injuries 1-5, 3 Year Rolling in Miami-Dade.</p>	<p>Collaborative Agencies</p> <p>Florida Department of Health in Miami-Dade County, Department of Children and Family, Childcare providers, University of Miami, Jackson Health Systems, Healthy Start Coalition of Miami-Dade, Nicklaus Children’s, Hospital, Early Learning Coalition</p> <p>Priority Area</p> <p>Key Health Disparity, Access to Care</p>
<p>Strategy 3: Reduce and track the number of falls and injuries.</p>		
<p>Objectives</p>	<p>Process Measure</p>	<p>Collaborative Agencies</p>
<p>ISV 1.3.1: By September 30, 2024, DOH Miami-Dade will work with the Elder Issues Committee and the Mayors Initiative on Aging to increase meetings with providers in the community that provide education to the elder population on fall prevention from 1 (2019) to 3.</p>	<p># of deaths from unintentional falls in adults aged 65+. # of educational campaigns (e.g. presentations, social media, emails, educational materials)</p>	<p>Florida Department of Health in Miami Dade County, Consortium for a Healthier Miami-Dade, adult day care facilities, Miami-Dade Community Action Services, Mayor’s Initiative on Aging</p> <p>Priority Area</p> <p>Key Health Disparity, Access to Care</p>
<p>ISV 1.3.2: By September 30, 2024, maintain completion of annually updated data sources in the Florida Injury Surveillance Data System and disseminate annual injury data report at 100% (2019).</p>	<p>Update and disseminate data sources in the Florida Injury Surveillance Data Report Was the data sources updated annually? Yes or No.</p>	<p>Collaborative Agencies</p> <p>Florida Department of Health in Miami Dade County, Consortium for a Healthier Miami-Dade, adult day care facilities, Miami-Dade Community Action Services, Mayor’s Initiative on Aging</p> <p>Priority Area</p> <p>Key Health Disparity, Access to Care</p>

Strategy 4: Reduce the drowning injuries and associated hospitalizations for Miami-Dade County.		
Objectives	Process Measure	Collaborative Agencies
ISV 1.4.1: By September 30, 2024, DOH Miami-Dade will work to increase both local media and social media messages from 0 (2019) to 2 to educate the community about water safety and to share information on local swim classes.	# of media partners # of social medial postings	Florida Department of Health in Miami Dade County, Consortium for a Healthier Miami-Dade, Miami Dade Parks, Recreation and Open Spaces, Miami Dade County Public Schools, Children’s Trust, Public Information Offices
		Priority Area
		Key Health Disparity, Access to Care
ISV 1.4.2: By September 30, 2024, reduce the number of hospitalizations for near drowning, ages 1-5 in Miami-Dade from 8 (2018) to 6.	# of hospitalizations for near drowning, ages 1-5	Collaborative Agencies
		Florida Department of Health in Miami Dade County, Consortium for a Healthier Miami-Dade, Miami Dade Parks, Recreation and Open Spaces, Miami Dade County Public Schools, Children’s Trust
		Priority Area
ISV 1.4.3: By September 30, 2024, decrease the number of deaths from drowning, ages 0-5, Age-Adjusted 3 Year Rolling Rates, in Miami-Dade from 2.59 (2018) to 2.0.	# of deaths by drowning, ages 0-5	Collaborative Agencies
		Florida Department of Health in Miami Dade County, Consortium for a Healthier Miami-Dade, Miami Dade Parks, Recreation and Open Spaces, Miami Dade County Public Schools, Children’s Trust
		Priority Area
		Key Health Disparity, Access to Care
Strategy 5: Ensure that all Miami-Dade public water systems are in compliance with public health standards.		
Objectives	Process Measure	Collaborative Agencies
ISV 1.5.1: By September 30, 2024, increase from 98.7% (2019) to 100% the number of public water systems that have no significant health drinking water quality problems.	% of public water systems that have no significant health or water quality problems	Florida Department of Health in Miami-Dade County, Miami-Dade County and local Municipalities, Florida Department of Environmental Protection
		Priority Area
		Key Health Disparity

Strategy 6: Ensure adequate budget and staffing to fully implement the environmental public health regulatory programs.		
Objectives	Process Measure	Collaborative Agencies
ISV 1.6.1: By September 30, 2024, increase the environmental health inspections of all other entities with direct impact on public health according to established standards from 77.25% (2019) to 90%.	Inspection compliance rate (# of inspections completed/# of inspections required within compliance period).	Florida Department of Health in Miami-Dade County, Department of Business and Professional Regulation, Department of Agriculture and Consumer Services, Miami Dade County and municipalities
		Priority Area
		Key Health Disparity
ISV 1.6.2: By September 30, 2024, maintain at 100% the number of illness and outbreaks associated with a regulated facility that have an environmental assessment or inspection done within 48 hours of the initial outbreak report.	% of illness outbreaks associated with a regulated facility has an environmental assessment or inspection done within 48 hours of an outbreaks report.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Department of Business and Professional Regulation, Department of Agriculture and Consumer Services
		Priority Area
		Key Health Disparity
Goal 2: Build and revitalize communities so that people have access to safer and healthier neighborhoods.		
	HP2020: IVP-1 HP2030: AH-10, ED-D01 SHIP: ISV-1	
Strategy 1: Develop resources and training materials on the topic of Health and the Built Environment in addition to identifying speakers who can provide education and community awareness.		
Objectives	Process Measure	Collaborative Agencies
ISV 2.1.1: By September 30, 2024, the Consortium for a Healthier Miami-Dade will increase the number of identified best practices from 0 (2019) to 3 that can be utilized at the local level to educate the community on the importance of the built environment and its linkage to health status.	# of best practices identified	Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, University of Miami
		Priority Area
		Access to Care
Strategy 2: Use evidence-based interventions as a means to reduce community violence.		
Objectives	Process Measure	Collaborative Agencies
ISV 2.2.1: By September 30, 2024 DOH Miami-Dade will increase partnerships with local municipal law enforcement agencies from 0 (2019) to 2 to better understand local interventions that are used to	Has a plan been developed? Yes or no.	Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, law enforcement, Kristi House, Community

curb violence in the community and determine how the DOH can assist in violence reduction strategies.	# of local municipal law enforcement agencies partnering	Action and Human Services, Police Chief Association of Miami
		Priority Area
		Access to Care
Goal 3: Minimize loss of life, illness, and injury from natural or man-made disasters.		
HP2020: PREP-12, PREP-13 HP2030: PREP-D02, PREP-D04 SHIP: ISV-1		
Strategy 1: Develop a method to ensure surge capacity to meet the needs of all hazards.		
Objectives	Process Measure	Collaborative Agencies
ISV 3.1.1: By September 30, 2024, achieve and maintain DOH Miami-Dade Public Health Preparedness Strategic Plan alignment with Florida Public Health and Health Care Preparedness Strategic Plan at 100% (2019).	Was DOH Miami-Dade Public Health Preparedness Strategic Plan in alignment with Florida Public Health and Health Care Preparedness Strategic Plan? Yes or No.	Florida Department of Health in Miami-Dade County, Miami-Dade County Office of Emergency Management
		Priority Area
		Key Health Disparity
ISV 3.1.2: By September 30, 2024, maintain completion of the After-Action report (AAR) and Improvement Plan (IP) at 100% (2019) following an exercise or real incident within 30 days of the exercise or event.	# of AAR and IP completed following an exercise or real incident.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Miami-Dade County Office of Emergency Management
		Priority Area
		Key Health Disparity
Strategy 2: Prepare the public health and health care system for all hazards, natural or man-made		
Objectives	Process Measure	Collaborative Agencies
ISV 3.2.1: By September 30, 2024, increase the number of community sectors, in which DOH Miami-Dade partners participate in significant public health, medical, and mental or behavioral health-related emergency preparedness efforts or activities from 20 (2019) to 30.	# of fully deployable volunteers	Florida Department of Health in Miami-Dade County, Healthcare Coalition, Miami-Dade County
		Priority Area
		Access to Care
Goal 4: Anti-Violence Initiatives/prevent and reduce unintentional and intentional injuries.		
HP2020: IVP-30, IVP-31 HP2030: IVP-13, IVP-14 SHIP: ISV-1		

Strategy 1: Maintain partnerships with local community and non-profit organizations that provide injury interventions for the community.		
Objectives	Process Measure	Collaborative Agencies
ISV 4.1.1: By September 30, 2024, reduce the rate of deaths from all external causes, ages 0-14 among Miami-Dade resident children from 5.08 (2018) per 100,000 to 4.5 per 100,000.	The rate of deaths from all external causes, ages 0-14 among Miami-Dade resident children.	Florida Department of Health in Miami-Dade County, Local law enforcement, Consortium for a Healthier Miami-Dade, Department of Children and Family Services, Together for Children, Children’s Trust
		Priority Area
		Key Health Disparity, Access to Care
ISV 4.1.2: By September 30, 2024 DOH Miami-Dade will work with local organizations to increase from 2 (2019) to 4 the number of events where education on gun safety and awareness is promoted.	# of collaborations and partnerships with local organizations # of gun safety and awareness events and materials shared	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Local law enforcement, Consortium for a Healthier Miami-Dade, Department of Children and Family Services, Together for Children, Children’s Trust
		Priority Area
ISV 4.1.3: By September 30, 2024, ensure that DOH Miami-Dade will work with its internal legislative lead to identify policies that impact gun violence.	Did we meet with our internal legislative lead? Yes or No. # of identified polices that impact gun violence.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Local law enforcement, Consortium for a Healthier Miami-Dade, Department of Children and Family Services, Together for Children, Children’s Trust
		Priority Area
		Key Health Disparity, Access to Care

Injury, Safety, and Violence: Policies and Programs

The following section is a list of programs, resources, and polices that support efforts to address injury, safety, and violence in Miami-Dade County.

<p>Consortium for a Healthier Miami-Dade The Consortium brings together more than 400 organizations to achieve collaborative solutions in reducing rates of chronic disease in Miami-Dade County.</p>	<p>Florida Department of Health in Miami-Dade County Community Health Assessment The community health assessment provides a snapshot of the health of Miami-Dade County residents by year.</p>	<p>CHAT health screening and educational services The Community Health Action Team of the FL Dept of Health in Miami-Dade provides health screenings and education services to citizens throughout Miami-Dade County.</p>
<p>Walker Tracker App The Walker Tracker app is currently in development by Nicklaus Children’s Hospital in conjunction with the Consortium.</p>	<p>University of Miami Walk Safe/Bike Safe Program The University of Miami BikeSafe program is an evidence-based injury prevention program focused on bicycle safety for children ages 10-14. BikeSafe has three program missions: to reduce the number of pediatric injuries, increase physical activity, and improve the bikeability of the built environment.</p>	<p>Miami-Dade Age-Friendly Initiative The Miami-Dade Age-Friendly Initiative is a collaborative effort focused on sustainable changes and efforts in order to create a community where older adults of all ages can stay active, engaged, and healthy with dignity and enjoyment.</p>
<p>Miami-Dade Police Department anti-violence best practices presentation This presentation has been delivered by the department throughout Miami-Dade County.</p>	<p>Florida HealthyHomes, Asthma and Lead Poisoning Prevention Program HEALTHY HOMES is a holistic approach to identifying and eliminating lead and other environmental health hazards from housing, including yard spaces, garages, and porches.</p>	<p>Florida Department of Health Emergency Preparedness Team The Public Health Preparedness Program (PHPP) coordinates planning and preparedness activities for all-hazards public health emergencies for the Miami-Dade County Health Department (MDCHD).</p>
<p>Mental health benefits legislation Regulate mental health insurance to increase access to mental health services, including treatment for substance use disorders.</p>	<p>Trauma-informed healthcare Adopt a multi-tiered approach within schools to address the needs of trauma-exposed youth, including school-wide changes, screenings, and individual intensive support.</p>	<p>Behavioral health primary care integration Revise health care processes and provider roles to integrate mental health and substance abuse treatment into primary care; continue to refer patients with severe conditions to specialty care.</p>

Strategic Priority: Communicable Diseases and Emergent Threats

Policy Changes Needed: Changes are needed for educational initiatives aimed at improving community emergency preparedness and access to culturally appropriate materials.

Supporting Activities For Policy Changes Needed: Support policy, systems, and environmental changes that promote equal access to culturally competent care. As a result, the organization will:

- Increase the number of partners who work in public health, medical, mental or behavioral health-related emergency preparedness efforts or activities.
- Increase awareness efforts and initiatives related to immunization requirements.
- Create educational campaigns related to communicable diseases transmitted through the sharing of tobacco products and paraphernalia.
- Participate in activities that address diversity and inclusion in the built-environment.
- Distribute culturally competent materials to all demographics.

Goal 1: Prevent and control infectious diseases.

HP2020: IID-1, STD-7, HIV-2, HIV-19

HP2030: IID-01, IID-D01, IID-D03, IID-08, STI-03, STI-04, STI-05, HIV-01, HIV-04

SHIP: IM-1, IM-2, ID 1, ID-2

Strategy 1: Develop a process to assure that all vaccinations received by children in the county are properly monitored using the Florida State Health online tracking system (Florida SHOTS).

Objectives	Process Measure	Collaborative Agencies
CDET 1.1.1: By September 30, 2024, increase the percentage of two-year old’s who are fully immunized from 93.1% (2018) to 95% in Miami-Dade.	Immunization rate in two-year old children.	Florida Department of Health in Miami-Dade County, child care facilities, Department of Children and Families, Early Learning Coalition, Immunization Coalition, primary care physicians
		Priority Area
		Access to Care
CDET 1.1.2: By September 30, 2024, increase the percentage of two-year-old CHD clients that are fully immunized in DOH Miami-Dade from 97.9% (2019) to 99%.	Immunization levels in two-year old children DOH by Miami-Dade Clinics	Florida Department of Health in Miami-Dade County, child care facilities, Department of Children and Families, Early Learning Coalition, Immunization Coalition, primary care physicians
		Priority Area
		Access to Care

Strategy 2: Increase awareness of vaccine preventable diseases.

Objectives	Process Measure	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Immunization Coalition

CDET 1.2.1: By September 30, 2024, the number of confirmed cases of measles in children under 19 in Miami-Dade will decrease from 3 (2018) to 0.	# of confirmed cases of measles in the county.	Priority Area
		Key Health Disparity, Access to Care
CDET 1.2.2: By September 30, 2024, the number of confirmed cases of <i>Haemophilus influenzae</i> type B in children under 19 in Miami-Dade will decrease from 4 (2018) to 0.	# of confirmed cases of <i>Haemophilus influenzae</i> type B.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Immunization Coalition
		Priority Area
CDET 1.2.3: By September 30, 2020, increase the number of determined baseline data measures for HPV vaccination rates from 0 (2020) to 1.	Was a baseline determined? Yes or No.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Immunization Coalition
		Priority Area
CDET 1.2.4: By September 30, 2024, increase the HPV vaccination completion rate for children 9-17 years of age from 22.83% (2019) to 25%.	Rate of HPV vaccination completion	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Immunization Coalition
		Priority Area
CDET 1.2.5: By September 30, 2024 DOH Miami-Dade will increase from 0 (2019) to 1 the number of social marketing campaigns to provide information to the community on the types and purposes of vaccines.	# of social media marketing campaigns	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Immunization Coalition
		Priority Area
CDET 1.2.6: By September 30, 2024, increase the percentage of adults aged 65 and older who have had a flu shot in the last year from 51.9% (2016) to 53.9% in Miami-Dade.	% of elderly who have had the flu shot	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Immunization Coalition
		Priority Area
Key Health Disparity, Access to Care		
Strategy 3: Monitor case investigation status and enhance communication with health care providers.		
Objectives	Process Measure	Collaborative Agencies

CDET 1.3.1: By September 30, 2024, increase the percentage of infectious syphilis treated within 14 days of reporting in Miami-Dade County from 88% (2018) to 90%.	% of Infectious Syphilis treated within 14 days of lab reported date	Florida Department of Health in Miami-Dade County, Community-based treatment clinics, FQHC's
		Priority Area
		Access to Care, HIV, STD and Infectious Disease
CDET 1.3.2: By September 30, 2024, increase from 0 (2019) to 1 the number of educational campaign's that target high risk populations on the importance of knowing their status, getting tested for STI's, HIV and seeking treatment.	# of educational campaigns.	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Community-based treatment clinics, FQHC's
		Priority Area
		Access to Care, HIV, STD and Infectious Disease
Strategy 4: Monitor case investigation status and enhance communication with health care providers.		
Objectives	Process Measure	Collaborative Agencies
CDET 1.4.1: By September 30, 2024, decrease the rates of congenital syphilis from 24 (2018) to 14.	# of congenital syphilis cases	Florida Department of Health in Miami-Dade County, Consortium for a Healthier Miami-Dade, OB/GYN providers, Nurse Family Partnerships
		Priority Area
		Access to Care, HIV, STD and Infectious Disease
Strategy 5: Focus HIV prevention efforts in communities and areas with higher rates of HIV transmission.		
Objectives	Process Measure	Collaborative Agencies
CDET 1.5.1: By September 30, 2024, reduce the number of new HIV infections per 100,000 in Miami-Dade from 43.68 (2018) to 40 to be at or below the national and state averages per year with focus on the elimination of racial and ethnic disparities in new HIV infections.	# of new HIV infections per 100,000 in Miami Dade	Florida Department of Health in Miami-Dade County, FQHC's, Care Resource
		Priority Area
		Access to Care, HIV, STD and Infectious Disease
CDET 1.5.2: By September 30, 2024, reduce the AIDS case rate in Miami-Dade per 100,000 from 14.3 (2018) to 10.	AIDS Rate per 100,000 Population	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, FQHC's, Care Resource
		Priority Area
		Access to Care, HIV, STD and Infectious Disease
Strategy 6: Increase access to care and improve health outcomes for people living with HIV (PLWH).		

Objectives	Process Measure	Collaborative Agencies
CDET 1.6.1: By September 30, 2024, increase the percentage from 69.03% (2019) to 85% of newly identified HIV infected persons linked to care within 30 days of diagnosis and are receiving appropriate prevention, care, and treatment services in Miami-Dade.	% of Newly Identified HIV Infected Persons Linked to Care Within 30 Days of Diagnosis	Florida Department of Health in Miami-Dade County, health care providers, clinics, Miami-Dade County
		Priority Area
		Access to Care, HIV, STD and Infectious Disease, Key Health Disparity
Goal 2: Provide equal access to culturally competent care.	HP2020: HC/HIT-12 HP2030: HC/HIT-D02, HC/HIT-D03, HC/HIT-D06 SHIP: HE-1	
Strategy 1: Ensure that systems and personnel are available to effectively manage all hazards.		
Objectives	Process Measure	Collaborative Agencies
CDET 2.1.1: By September 30, 2024, increase the percentage of pre-identified staff covering Public Health and Medical incident management command roles that can report to duty within 60 minutes or less from 90% (2019) to 100%.	% of Incident Command Structure (ICS) Leadership Responding to Bi-Monthly Notification Drills Within 30 Minutes	Florida Department of Health in Miami-Dade County, Miami-Dade County Office of Emergency Management
		Priority Area
		Access to Care
CDET 2.1.2: By February 28, 2020, increase and sustain the percentage of DOH-Miami-Dade employees responding to monthly notification drills within an hour from 87% (2019) to 95%.	% of DOH-Miami-Dade employees responding to monthly notification drills within an hour	Collaborative Agencies
		Florida Department of Health in Miami-Dade County, Miami-Dade County Office of Emergency Management
		Priority Area
		Access to Care

Communicable Diseases and Emergent Threats: Policies and Programs

The following section is a list of programs, resources, and polices that support efforts to address communicable diseases and emergent threats in Miami-Dade County.

<p>Consortium for a Healthier Miami-Dade The Consortium brings together more than 400 organizations to achieve collaborative solutions in reducing rates of chronic disease in Miami-Dade County</p>	<p>Florida Department of Health in Miami-Dade County Community Health Assessment The community health assessment provides a snapshot of the health of Miami-Dade County residents by year</p>	<p>CHAT health screening and educational services The Community Health Action Team of the FL Dept of Health in Miami-Dade provides health screenings and education services to citizens throughout Miami-Dade County.</p>
<p>Florida Department of Health Emergency Preparedness Team The Public Health Preparedness Program (PHPP) coordinates planning and preparedness activities for all-hazards public health emergencies for the Miami-Dade County Health Department (MDCHD).</p>	<p>Getting 2 Zero The Getting 2 Zero initiative is a movement to reduce new HIV/AIDS infections, increase access to care, reduce stigma, and to promote health equality in the community.</p>	<p>Share culturally competent educational materials Provide health education materials in a language and format that meets the needs of all demographics in a specific community.</p>
<p>Ending the HIV Epidemic This initiative seeks to reduce the number of new HIV infections in the United States by 75 percent within five years, and then by at least 90 percent within 10 years, for an estimated 250,000 total HIV infections averted.</p>	<p>Behavioral interventions to prevent HIV and other STDs Use individual, group, and community level interactions to provide education, support, and training that can affect social norms about HIV and other STDs.</p>	<p>Comprehensive risk reduction sexual education Provide information about contraception and protection against sexually transmitted infections in classroom or community settings.</p>
<p>Condom availability programs Distribute condoms at key access points like community centers, senior centers, public events, and clubs/bars, etc.</p>	<p>HIV/STD partner notification by providers Elicit information about sex or needle sharing partners from STI-positive patients, then notify partners of risk, testing, and services; also called contact tracing, or partner counseling and referral services.</p>	<p>FLHAN/Everbridge Mass Notification System Everbridge is the mass notification system utilized by the FL DOH team to communicate with employees during an emergency.</p>

Summary

The [Florida Department of Health in Miami-Dade County](#) in conjunction with many local and state partners, has worked diligently to complete the full Mobilizing for Action through Planning and Partnership process to create the new Community Health Improvement Plan. The 2019-2024 Community Health Improvement Plan, was created based on the MAPP assessment results and the input from community members, leaders, organizations and many other interested parties. Based on the feedback that was gathered, the CHIP is a fully community-based plan that is meant to track the health of residents and visitors and community progress towards change that is meant to have a positive impact on the community where we all live, work, play and worship. It is the hope of the Florida Department of Health in Miami-Dade County that this plan will be used by multiple organizations, business sectors and community leaders to address the needs of their community and the clients they serve. All information and processes used to complete the MAPP process including the formulation of the CHIP can be found on both the Florida Department of Health in Miami-Dade County Website (miamidade.floridahealth.gov) as well as the [Consortium for a Healthier Miami-Dade](#).

While the list of contributors and partners is exhaustive, a special thank you is warranted to all of our partners for your continued work and dedication to improving the health of our community!



Appendix I: CHIP Alignment with the Healthy People 2020 and State Health Improvement Plan

Strategic Priority: Health Equity	
Goal 1: Improve service linkage to encourage equity	
Strategy 1: Develop a process to increase understanding among stakeholders about the social determinants of health and health equity that may have an impact on service delivery.	
HP2020	SHIP Goal:
AHS-6 Reduce the proportion of persons who are unable to obtain or delay in obtaining necessary medical care, dental care, or prescription medicines.	HE 1: Establish shared understanding across all sectors (including, but not limited to, state and local agencies and other organizations) concerning information and issues surrounding health equity (HE), cultural competency/sensitivity and how social determinants of health (SDOH) influence the health of Florida’s residents and communities.
Strategy 2: DOH Miami-Dade staff members will provide guidance to the Consortium for a Healthier Miami-Dade and work with each of the seven committees to implement within their committee work plan a health equity component, specifically including SDOH.	
HP2020	SHIP Goal:
AHS-6 Reduce the proportion of persons who are unable to obtain or delay in obtaining necessary medical care, dental care, or prescription medicines.	HE 1: Establish shared understanding across all sectors (including, but not limited to, state and local agencies and other organizations) concerning information and issues surrounding health equity (HE), cultural competency/sensitivity and how social determinants of health (SDOH) influence the health of Florida’s residents and communities.
Goal 2: Provide access and quality of educational services	
Strategy 1: DOH staff members will provide guidance to the Consortium for a Healthier Miami-Dade and work with each of the seven committees to identify community partners that can assist with identifying best practices to address health equity and SDOH.	
HP2020	SHIP Goal:
AH-5.1 Increase the proportion of students who graduate with a regular diploma 4 year after starting 9th grade.	HE 2: Strengthen the capacity of state and local agencies and other organizations to work collaboratively with communities to reduce disparities in SDOH and advance HE.

Strategy 2: Provide educational outreach, media support, and community collaboration for promotion of materials and services that improve HE and reduce the prevalence of SDOH.	
HP2020	SHIP Goal:
AH-5.1 Increase the proportion of students who graduate with a regular diploma 4 year after starting 9th grade.	HE 2: Strengthen the capacity of state and local agencies and other organizations to work collaboratively with communities to reduce disparities in SDOH and advance HE.
Goal 3: Improve Community Involvement	
Strategy 1: Promote awareness and education in the community by working with community-based organizations to highlight opportunities to improve economic stability.	
HP2020	SHIP Goal:
SDOH-3 Proportion of persons living in poverty.	HE 3: Strengthen the capacity of state and local agencies and other organizations to work collaboratively with communities and each other to support the specific needs of Florida’s most vulnerable populations.
Strategy 2: Work with Miami-Dade County Public Schools to review strategies in place to improve graduation rates for Miami-Dade’s vulnerable population.	
HP2020	SHIP Goal:
AH-5.1 Increase the proportion of students who graduate with a regular diploma 4 year after starting 9th grade.	HE 3: Strengthen the capacity of state and local agencies and other organizations to work collaboratively with communities and each other to support the specific needs of Florida’s most vulnerable populations.
Strategy 3: Support partners in creating opportunities to increase access to adequate food and access to physical activity.	
HP2020	SHIP Goal:
NWS-13 Reduce household food insecurity and in doing so reduce hunger SDOH-4 Proportion of households that experience housing cost burden.	HE3: Strengthen the capacity of state and local agencies and other organizations to work collaboratively with communities and each other to support the specific needs of Florida’s most vulnerable populations.
Strategy 4: Develop a process to integrate mental health awareness activities into the community.	
HP2020	SHIP Goal:
MHMD-5 Increase the proportion of primary care facilities that provide mental health treatment onsite or by paid referral. MHMD-6 Increase the proportion of children with mental health problems who receive treatment.	HE3: Strengthen the capacity of state and local agencies and other organizations to work collaboratively with communities and each other to support the specific needs of Florida’s most vulnerable populations.

Strategy 5: Maintain partnerships with local Federally Qualified Health Centers (FQHC) and community-based medical providers that provide primary care interventions to the community.	
HP2020	SHIP Goal:
AHS-3 Increase the proportion of persons with a usual primary care provider.	HE3: Strengthen the capacity of state and local agencies and other organizations to work collaboratively with communities and each other to support the specific needs of Florida’s most vulnerable populations.
Goal 4: Improve access to affordable and quality housing.	
Strategy 1: Support partners in creating opportunities to reduce the number of households with higher housing cost burdens.	
HP2020	SHIP Goal:
SDOH-4 Proportion of households that experience housing cost burden.	HE3: Strengthen the capacity of state and local agencies and other organizations to work collaboratively with communities and each other to support the specific needs of Florida’s most vulnerable populations.

Strategic Priority: Access to Care	
Goal 1: Use health information technology to improve the efficiency, effectiveness, and quality of patient care coordination, patient safety, and health care outcomes	
Strategy 1: Develop a strategy for updating community resources with agencies within the community that obtain the appropriate data	
HP2020	SHIP Goal:
HC/HIT-5 Increase the proportion of persons who use electronic personal health management tools.	CD2: Enhance community health systems to address social determinants of health through Asset-Based Community Development and partnerships.
Strategy 2: Florida Health Charts will be used to obtain county, peer county, and state data for specific indicator tracking.	
HP2020	SHIP Goal:
HC/HIT-13 Increase social marketing in health promotion and disease prevention.	CD2: Enhance community health systems to address social determinants of health through Asset-Based Community Development and partnerships.

Strategy 3: Develop a standardized community profile using the Robert Wood Johnson Foundation and County Health Rankings.	
HP2020	SHIP Goal:
HC/HIT-5 Increase the proportion of persons who use electronic personal health management tools.	CD2: Enhance community health systems to address social determinants of health through Asset-Based Community Development and partnerships
Goal 2: Integrate planning and assessment process to maximize partnerships and expertise of a community in accomplishing its goals.	
Strategy 1: The BRFSS data and the Community Themes and Strengths Assessment (CTSA) will be incorporated into the development of the Community Health Improvement Plan to track neighborhood level health indicators and share results with the community.	
HP2020	SHIP Goal:
AHS-6 Reduce the proportion of persons who are unable to obtain or delay in obtaining necessary medical care, dental care, or prescription medicines.	HE3: Strengthen the capacity of state and local agencies and other organizations to work collaboratively with communities and each other to support the specific needs of Florida’s most vulnerable populations.
Goal 3: Promote an efficient public health system for Miami-Dade County.	
Strategy 1: Follow the Workforce Development Plan produced by DOH and implement it locally and encourage additional training and education.	
HP2020	SHIP Goal:
ECBP-19 Increase the proportion of academic institutions with health professions education programs whose prevention curricula include interprofessional educational experiences.	HE1: Establish shared understanding across all sectors (including, but not limited to, state and local agencies and other organizations) concerning information and issues surrounding health equity (HE), cultural competency/sensitivity and how social determinants of health (SDOH) influence the health of Florida’s residents and communities.
Strategy 2: Develop a process to collect performance data relative to significant activity in mobilizing partnerships.	
HP2020	SHIP Goal:
AHS-6 Reduce the proportion of persons who are unable to obtain or delay in obtaining necessary medical care, dental care, or prescription medicines.	HE3: Strengthen the capacity of state and local agencies and other organizations to work collaboratively with communities and each other to support the specific needs of Florida’s most vulnerable populations.
Goal 4: Immigrant access to health care and community- based services.	
Strategy 1: Ensure that the population in Miami-Dade County have access to needed food services to maintain a healthy weight regardless of immigration status.	
HP2020	SHIP Goal:
HRQOL/WB-1 Increase the proportion of adults who self-report good or better health.	HW 1: Improve the food environment and nutrition habits across the lifespan to increase healthy weight.

Strategy 2: Educate the immigrant community to be health champions for themselves, their families, and their communities.	
HP2020	SHIP Goal:
HRQOL/WB-1 Increase the proportion of adults who self-report good or better health.	CD 1: Increase cross-sector collaboration for the prevention, early detection, treatment and management of chronic diseases and conditions to improve health equity.
Goal 5: Improve access to community services that promote improvement in social and mental health, opioid treatment, and early linkage to address cognitive disorders.	
Strategy 1: Improve community resources and services available to serve residents working through mental health or behavioral health concerns.	
HP2020	SHIP Goal:
MHMD 4- Increase the proportion of primary care facilities that provide mental health treatment onsite or by paid referral.	BH1.1: Increase the number of child welfare-involved families with access to behavioral health services
Strategy 2: Increase the number of pregnant women in treatment for opioid disorders.	
HP2020	SHIP Goal:
MICH-11 Increase abstinence from alcohol, cigarettes, and illicit drugs among pregnant women.	BH2: Decrease the number of newborns experiencing neonatal abstinence syndrome.
Strategy 3: Ensure a properly trained DOH and Community workforce as it relates to how to recognize signs of substance abuse, overdose and how to administer naloxone.	
HP2020	SHIP Goal:
SA-12 Reduce drug-induced deaths.	BH3: Reduce the number of opioid overdose deaths among individuals with opioid use disorders.
Strategy 4: Increase the number of resources and support groups that are available to residents.	
HP2020	SHIP Goal:
MHMD 1 Reduce the suicide rate	BH4: Reduce the number of deaths by suicide in Florida.
Goal 6: Increase awareness of Alzheimer’s and related Dementias.	
Strategy 1: Strengthen local networks that support Alzheimer’s initiatives.	
HP2020	SHIP Goal:

DIA 1 Increase the proportion of adults aged 65 years and older with diagnosed Alzheimer’s disease and other dementias, or their caregiver, who are aware of the diagnosis.	AD1: Identify a statewide system of resources and support to formalize the Alzheimer’s disease and related dementias (ARD) network.
Strategy 2: Increase local resources for caregivers and increase the use of best practices in the field of Alzheimer’s and Dementias.	
HP2020	SHIP Goal:
DIA 1 Increase the proportion of adults aged 65 years and older with diagnosed Alzheimer’s disease and other dementias, or their caregiver, who are aware of the diagnosis.	AD2: Strengthen the capacity of care organizations to assess, diagnose and treat individuals with ARD and expand support for their caregivers.
Strategy 3: Work to ensure that those diagnosed with ARD’s are protected.	
HP2020	SHIP Goal:
DIA 1 Increase the proportion of adults aged 65 years and older with diagnosed Alzheimer’s disease and other dementias, or their caregiver, who are aware of the diagnosis.	AD3: Protect individuals with ARD from further vulnerability.

Strategic Priority: Chronic Disease	
Goal 1: Reduce chronic disease morbidity and mortality.	
Strategy 1: Assess the ability to implement evidence-based clinical guidelines in the management of chronic diseases.	
HP2020	SHIP Goal:
HDS-1 (Developmental) Increase overall cardiovascular health in the U.S. population.	CD 1: Increase cross-sector collaboration for the prevention, early detection, treatment and management of chronic diseases and conditions to improve health equity.
Strategy 2: Encourage Miami-Dade County Residents to seek screenings for chronic diseases through educational campaigns.	
HP2020	SHIP Goal:
ECBP-10.7 Increase the number of community-based organizations (including local health departments, Tribal health services, nongovernmental organizations, and State agencies) providing	CD 1: Increase cross-sector collaboration for the prevention, early detection, treatment and management of chronic diseases and conditions to improve health equity.

population-based primary prevention services chronic disease programs.	
Strategy 3: Encourage Miami-Dade residents to get screening for conditions that contribute to chronic disease such as diabetes, hypertension, and BMI and reduce behaviors that contribute to chronic diseases through an educational campaign.	
HP2020	SHIP Goal:
ECBP-10 Increase the number of community-based organizations (including local health departments, Tribal health services, nongovernmental organizations, and State agencies) providing population-based primary prevention services in the following areas: ECBP-10.4, ECBP-10.7	CD 1: Increase cross-sector collaboration for the prevention, early detection, treatment and management of chronic diseases and conditions to improve health equity.
Goal 2: Increase access to resources that promote healthy behaviors including access to transportation, healthy food options and smoke and nicotine-free environments.	
Strategy 1: Increase access to healthier food options through program expansion, educational campaigns, and identification of best practices.	
HP2020	SHIP Goal:
NWS-15 Increase the variety and contribution of vegetables to the diets of the population aged 2 years and older.	HW 1: Improve the food environment and nutrition habits across the lifespan to increase healthy weight.
Strategy 2: Develop a community awareness campaign on the importance of breastfeeding, lactation policy and employee right to pump until child is 1-year-old.	
HP2020	SHIP Goal:
MICH -22 Increase the proportion of employers that have worksite lactation support programs.	HW 1: Improve the food environment and nutrition habits across the lifespan to increase healthy weight.
Goal 3: Increase the percentage of children and adults who are at a healthy weight.	
Strategy 1: A plan will be developed to allow for the adoption of Complete Streets Policy and Active Design Miami Guidelines in Miami-Dade.	
HP2020	SHIP Goal:
PA-15 (Developmental) Increase legislative policies for the built environment that enhance access to and availability of physical activity opportunities.	HW 2: Improve access to and participation in physical activity opportunities across the lifespan to increase healthy weight.
Goal 4: Assure adequate public health funding to control infectious diseases, reduce premature morbidity and mortality due to chronic diseases and improve the health status of residents and visitors.	

Strategy 1: A process will be developed between Miami-Dade organizations to ensure collaboration in electronic data sharing.	
HP2020	SHIP Goal:
ECBP-10.7 Increase the number of community-based organizations (including local health departments, Tribal health services, non-governmental organizations, and State agencies) providing population-based primary prevention services chronic disease programs.	CD 2: Enhance community health systems to address social determinants of health through Asset-Based Community Development and partnerships.

Strategic Priority: Maternal Child Health	
Goal 1: Reduce the rates of low birth weight babies born in Miami-Dade.	
Strategy 1: Provide information on the Safe Sleep Campaign targeting areas of highest need in Miami-Dade and develop an educational campaign on the risk factors associated with infant mortality.	
HP2020	SHIP Goal:
MICH-1 Reduce the rate of fetal and infant deaths.	MCH 1: Reduce infant mortality and related disparities.
Strategy 2: Leverage resources to enhance family planning and related education to sustain short inter-pregnancy intervals at a low level.	
HP2020	SHIP Goal:
MICH-9 Reduce preterm births.	MCH 1: Reduce infant mortality and related disparities.
Goal 2: Reduce maternal and infant morbidity and mortality.	
Strategy 1: Create an educational campaign about healthy pregnancy that targets Black/Other Non-white races in Miami-Dade.	
HP2020	SHIP Goal:
MICH-5 Reduce the rate of maternal mortality.	MCH 2: Prevent pregnancy-related mortality and maternal morbidity and reduce racial disparities.
Strategy 2: Develop a process to promote essential health services for pregnant women in Miami-Dade.	
HP2020	SHIP Goal:
MICH-16 Increase the proportion of women delivering a live birth who received preconception care services and practiced key recommended preconception health behaviors.	MCH 2: Prevent pregnancy-related mortality and maternal morbidity and reduce racial disparities.

Goal 3: Increase trauma informed policies, systems, and environmental changes and support for programming.	
Strategy 1: Develop a strategy for updating community resources with agencies within the community that obtain trauma related data.	
HP2020	SHIP Goal:
MICH-30 Increase the proportion of children, including those with special health care needs, who have access to a medical home.	MCH 3: Increase the proportion of children with special health care needs under the age of 21 who receive their care in a patient-centered medical home.
Strategy 2: A strategy will be developed locally to address access to care and a map will be developed identifying areas where there are shortages of primary medical care, dental or mental health providers.	
HP2020	SHIP Goal:
MICH-31 Increase the proportion of children with special health care needs who receive their care in family-centered, comprehensive, and coordinated systems.	MCH 3: Increase the proportion of children with special health care needs under the age of 21 who receive their care in a patient-centered medical home.
Goal 4: Generational and family support in Maternal Child Health.	
Strategy 1: Continue to provide information on the Safe Sleep Campaign targeting minorities in Miami-Dade County.	
HP2020	SHIP Goal:
MICH-20 Increase the proportion of infants who are put to sleep on their backs.	MCH 1: Reduce infant mortality and related disparities.

Strategic Priority: Injury, Safety, and Violence	
Goal 1: Prevent and reduce illness, injury, and death related to environmental factors.	
Strategy 1: Review opportunities to provide information on encouraging safe driving practices for teens	
HP2020	SHIP Goal:
IVP-1 Reduce fatal and nonfatal injuries.	ISV1: Prevent and reduce intentional and unintentional injuries and deaths in Florida.
Strategy 2: Decrease child injury from motor vehicle crashes.	
HP2020	SHIP Goal:

EH-22 Increase the number of States, Territories, Tribes, and the District of Columbia that monitor diseases or conditions that can be caused by exposure to environmental hazards	ISV 1.2: Reduce the number of injuries to child passengers involved in crashes with a focus on achieving health equity in child passenger safety.
Strategy 3: Reduce and track the number of falls and injuries.	
HP2020	SHIP Goal:
IVP-1 Reduce fatal and nonfatal injuries.	ISV1: Prevent and reduce intentional and unintentional injuries and deaths in Florida.
Strategy 4: Reduce the drowning injuries and associated hospitalizations for Miami-Dade County.	
HP2020	SHIP Goal:
IVP-1 Reduce fatal and nonfatal injuries.	ISV1: Prevent and reduce intentional and unintentional injuries and deaths in Florida.
Strategy 5: Ensure that all Miami-Dade public water systems are in compliance with public health standards.	
HP2020	SHIP Goal:
IVP-1 Reduce fatal and nonfatal injuries.	ISV1: Prevent and reduce intentional and unintentional injuries and deaths in Florida.
Strategy 6: Ensure adequate budget and staffing to fully implement the environmental public health regulatory programs.	
HP2020	SHIP Goal:
IVP-1 Reduce fatal and nonfatal injuries.	ISV1: Prevent and reduce intentional and unintentional injuries and deaths in Florida.
Goal 2: Build and revitalize communities so that people have access to safer and healthier neighborhoods.	
Strategy 1: Develop resources and training materials on the topic of Health and the Built Environment in addition to identifying speakers who can provide education and community awareness.	
HP2020	SHIP Goal:
IVP-1 Reduce fatal and nonfatal injuries.	ISV1: Prevent and reduce intentional and unintentional injuries and deaths in Florida.
Strategy 2: Use evidence-based interventions as a means to reduce community violence.	
HP2020	SHIP Goal:

IVP-1 Reduce fatal and nonfatal injuries.	ISV1: Prevent and reduce intentional and unintentional injuries and deaths in Florida.
Goal 3: Minimize loss of life, illness, and injury from natural or man-made disasters.	
Strategy 1: Develop a method to ensure surge capacity to meet the needs of all hazards.	
HP2020	SHIP Goal:
PREP-12 Increase the proportion of adults who have taken actions to prepare for a possible disaster or emergency within 6 months after being made aware of preparedness information.	ISV1: Prevent and reduce intentional and unintentional injuries and deaths in Florida.
Strategy 2: Prepare the public health and health care system for all hazards, natural or man-made	
HP2020	SHIP Goal:
PREP-13 Increase the proportion of adults whose household has an emergency plan that includes instructions for household members about where to go and what to do in the event of a disaster.	ISV1: Prevent and reduce intentional and unintentional injuries and deaths in Florida.
Goal 4: Anti-Violence Initiatives/prevent and reduce unintentional and intentional injuries.	
Strategy 1: Maintain partnerships with local community and non-profit organizations that provide injury interventions for the community.	
HP2020	SHIP Goal:
IVP-30 Reduce firearm-related deaths. IVP-31 Reduce nonfatal firearm-related injuries.	ISV1: Prevent and reduce intentional and unintentional injuries and deaths in Florida.

Strategic Priority: Communicable Diseases and Emergent Threats	
Goal 1: Prevent and control infectious diseases.	
Strategy 1: Develop a process to assure that all vaccinations received by children in the county are properly monitored using the Florida State Health online tracking system (Florida SHOTS).	
HP2020	SHIP Goal:
IID-1 Reduce, eliminate, or maintain elimination of cases of vaccine-preventable diseases.	IM1: Increase access to immunizations for infants and pregnant women.
Strategy 2: Increase awareness of vaccine preventable diseases.	
HP2020	SHIP Goal:

IID-1 Reduce, eliminate, or maintain elimination of cases of vaccine-preventable diseases	Goal IM2: Increase access to immunizations for vaccine-preventable disease in children and teens
Strategy 3: Monitor case investigation status and enhance communication with health care providers.	
HP2020	SHIP Goal:
STD-7 Reduce sustained domestic transmission of primary and secondary syphilis	ID1: Reduce syphilis in Florida.
Strategy 4: Monitor case investigation status and enhance communication with health care providers.	
HP2020	SHIP Goal:
STD-8 Reduce congenital syphilis.	ID1: Reduce syphilis in Florida.
Strategy 5: Focus HIV prevention efforts in communities and areas with higher rates of HIV transmission.	
HP2020	SHIP Goal:
HIV-2 Reduce the number of new HIV infections among adolescents and adults.	ID2: Reduce new HIV infections in Florida through a coordinated response across public health systems partners.
Strategy 6: Increase access to care and improve health outcomes for people living with HIV (PLWH).	
HP2020	SHIP Goal:
HIV-19 Increase the percentage of persons with newly diagnosed HIV infection linked to HIV medical care (had a routine HIV medical visit) within one month of their HIV diagnosis.	ID2: Reduce new HIV infections in Florida through a coordinated response across public health systems partners.
Goal 2: Provide equal access to culturally competent care.	
Strategy 1: Ensure that systems and personnel are available to effectively manage all hazards.	
HP2020	SHIP Goal:
HC/HIT-12 Increase the proportion of crisis and emergency risk messages intended to protect the public's health that demonstrate the use of best practices.	Goal HE 1: Establish shared understanding across all sectors (including, but not limited to, state and local agencies and other organizations) concerning information and issues surrounding health equity (HE), cultural competency/sensitivity and how social determinants of health (SDOH) influence the health of Florida's residents and communities.

Appendix II: CHIP Alignment with the Healthy People 2030 and State Health Improvement Plan

Strategic Priority: Health Equity	
Goal 1: Improve service linkage to encourage equity	
Strategy 1: Develop a process to increase understanding among stakeholders about the social determinants of health and health equity that may have an impact on service delivery.	
HP2030	SHIP Goal:
<p>AHS-04 Reduce the proportion of persons who are unable to obtain or delayed in obtaining necessary medical care.</p> <p>AHS-05 Reduce the proportion of persons who are unable to obtain or delayed in obtaining necessary dental care</p> <p>AHS-06 Reduce the proportion of persons who are unable to obtain or delayed in obtaining necessary prescription medicines</p>	<p>HE 1: Establish shared understanding across all sectors (including, but not limited to, state and local agencies and other organizations) concerning information and issues surrounding health equity (HE), cultural competency/sensitivity and how social determinants of health (SDOH) influence the health of Florida’s residents and communities.</p>
Strategy 2: DOH Miami-Dade staff members will provide guidance to the Consortium for a Healthier Miami-Dade and work with each of the seven committees to implement within their committee work plan a health equity component, specifically including SDOH.	
HP2030	SHIP Goal:
<p>AHS-04 Reduce the proportion of persons who are unable to obtain or delayed in obtaining necessary medical care.</p>	<p>HE 1: Establish shared understanding across all sectors (including, but not limited to, state and local agencies and other organizations) concerning information and issues surrounding health equity (HE), cultural competency/sensitivity and how social determinants of health (SDOH) influence the health of Florida’s residents and communities.</p>
Goal 2: Provide access and quality of educational services	
Strategy 1: DOH staff members will provide guidance to the Consortium for a Healthier Miami-Dade and work with each of the seven committees to identify community partners that can assist with identifying best practices to address health equity and SDOH.	
HP2030	SHIP Goal:
<p>AHS-08 Increase the proportion of students who graduate with a regular diploma 4 years after starting 9th grade.</p>	<p>HE 2: Strengthen the capacity of state and local agencies and other organizations to work collaboratively with communities to reduce disparities in SDOH and advance HE.</p>

Strategy 2: Provide educational outreach, media support, and community collaboration for promotion of materials and services that improve HE and reduce the prevalence of SDOH.	
HP2030	SHIP Goal:
AHS-08 Increase the proportion of students who graduate with a regular diploma 4 years after starting 9th grade.	HE 2: Strengthen the capacity of state and local agencies and other organizations to work collaboratively with communities to reduce disparities in SDOH and advance HE.
Goal 3: Improve Community Involvement	
Strategy 1: Promote awareness and education in the community by working with community-based organizations to highlight opportunities to improve economic stability.	
HP2030	SHIP Goal:
SDOH-01 Reduce the proportion of persons living in poverty	HE 3: Strengthen the capacity of state and local agencies and other organizations to work collaboratively with communities and each other to support the specific needs of Florida’s most vulnerable populations.
Strategy 2: Work with Miami-Dade County Public Schools to review strategies in place to improve graduation rates for Miami-Dade’s vulnerable population.	
HP2030	SHIP Goal:
AHS-08 Increase the proportion of students who graduate with a regular diploma 4 years after starting 9th grade.	HE 3: Strengthen the capacity of state and local agencies and other organizations to work collaboratively with communities and each other to support the specific needs of Florida’s most vulnerable populations.
Strategy 3: Support partners in creating opportunities to increase access to adequate food and access to physical activity.	
HP2030	SHIP Goal:
NWS-01 Reduce household food insecurity and in doing so reduce hunger. SDOH-04 Reduce the proportion of families that spend more than 30 percent of income on housing.	HE3: Strengthen the capacity of state and local agencies and other organizations to work collaboratively with communities and each other to support the specific needs of Florida’s most vulnerable populations.
Strategy 4: Develop a process to integrate mental health awareness activities into the community.	
HP2030	SHIP Goal:
MHMD-08 Increase the proportion of primary care office visits where adolescents and adults are screened for depression	HE3: Strengthen the capacity of state and local agencies and other organizations to work collaboratively with communities and each other to support the specific needs of Florida’s most vulnerable populations.

MHMD-03 Increase the proportion of children with mental health problems who receive treatment.	
Strategy 5: Maintain partnerships with local Federally Qualified Health Centers (FQHC) and community-based medical providers that provide primary care interventions to the community.	
HP2030	SHIP Goal:
AHS-07 Increase the proportion of people with a usual primary care provider	HE3: Strengthen the capacity of state and local agencies and other organizations to work collaboratively with communities and each other to support the specific needs of Florida’s most vulnerable populations.
Goal 4: Improve access to affordable and quality housing.	
Strategy 1: Support partners in creating opportunities to reduce the number of households with higher housing cost burdens.	
HP2030	SHIP Goal:
SDOH-04 Reduce the proportion of families that spend more than 30 percent of income on housing.	HE3: Strengthen the capacity of state and local agencies and other organizations to work collaboratively with communities and each other to support the specific needs of Florida’s most vulnerable populations.

Strategic Priority: Access to Care	
Goal 1: Use health information technology to improve the efficiency, effectiveness, and quality of patient care coordination, patient safety, and health care outcomes	
Strategy 1: Develop a strategy for updating community resources with agencies within the community that obtain the appropriate data	
HP2030	SHIP Goal:
HC/HIT-07 Increase the proportion of adults who use IT to track health care data or communicate with providers	CD2: Enhance community health systems to address social determinants of health through Asset-Based Community Development and partnerships.
Strategy 2: Florida Health Charts will be used to obtain county, peer county, and state data for specific indicator tracking.	
HP2030	SHIP Goal:
HC/HIT-01 Increase the number of state health departments that report using social marketing in health promotion and disease prevention programs	CD2: Enhance community health systems to address social determinants of health through Asset-Based Community Development and partnerships.

Strategy 3: Develop a standardized community profile using the Robert Wood Johnson Foundation and County Health Rankings.	
HP2030	SHIP Goal:
HC/HIT-07 Increase the proportion of adults who use IT to track health care data or communicate with providers	CD2: Enhance community health systems to address social determinants of health through Asset-Based Community Development and partnerships
Goal 2: Integrate planning and assessment process to maximize partnerships and expertise of a community in accomplishing its goals.	
Strategy 1: The BRFSS data and the Community Themes and Strengths Assessment (CTSA) will be incorporated into the development of the Community Health Improvement Plan to track neighborhood level health indicators and share results with the community.	
HP2030	SHIP Goal:
AHS-04 Reduce the proportion of persons who are unable to obtain or delayed in obtaining necessary medical care. AHS-05 Reduce the proportion of persons who are unable to obtain or delayed in obtaining necessary dental care AHS-06 Reduce the proportion of persons who are unable to obtain or delayed in obtaining necessary prescription medicines	HE3: Strengthen the capacity of state and local agencies and other organizations to work collaboratively with communities and each other to support the specific needs of Florida’s most vulnerable populations.
Goal 3: Promote an efficient public health system for Miami-Dade County.	
Strategy 1: Follow the Workforce Development Plan produced by DOH and implement it locally and encourage additional training and education.	
HP2030	SHIP Goal:
ECBP-D08 Increase the inclusion of interprofessional prevention education in the curricula of health professions programs	HE1: Establish shared understanding across all sectors (including, but not limited to, state and local agencies and other organizations) concerning information and issues surrounding health equity (HE), cultural competency/sensitivity and how social determinants of health (SDOH) influence the health of Florida’s residents and communities.
Strategy 2: Develop a process to collect performance data relative to significant activity in mobilizing partnerships.	
HP2030	SHIP Goal:
AHS-04 Reduce the proportion of persons who are unable to obtain or delayed in obtaining necessary medical care. AHS-05 Reduce the proportion of persons who are unable to obtain or delayed in obtaining necessary dental care	HE3: Strengthen the capacity of state and local agencies and other organizations to work collaboratively with communities and each other to support the specific needs of Florida’s most vulnerable populations.

AHS-06 Reduce the proportion of persons who are unable to obtain or delayed in obtaining necessary prescription medicines	
Goal 4: Immigrant access to health care and community- based services.	
Strategy 1: Ensure that the population in Miami-Dade County have access to needed food services to maintain a healthy weight regardless of immigration status.	
HP2030	SHIP Goal:
HC/HIT-04 Increase the proportion of adults who report having social support (i.e., having friends or family members with whom they talk to about their health) ECBP-D07 Increase the number of community-based organizations providing population-based primary prevention services.	HW 1: Improve the food environment and nutrition habits across the lifespan to increase healthy weight.
Strategy 2: Educate the immigrant community to be health champions for themselves, their families, and their communities.	
HP2030	SHIP Goal:
HC/HIT-04 Increase the proportion of adults who report having social support (i.e., having friends or family members with whom they talk to about their health) AHS-08 Increase the proportion of adults who receive appropriate evidence-based clinical preventive services.	CD 1: Increase cross-sector collaboration for the prevention, early detection, treatment and management of chronic diseases and conditions to improve health equity.
Goal 5: Improve access to community services that promote improvement in social and mental health, opioid treatment, and early linkage to address cognitive disorders.	
Strategy 1: Improve community resources and services available to serve residents working through mental health or behavioral health concerns.	
HP2030	SHIP Goal:
MHMD-08 Increase the proportion of primary care office visits where adolescents and adults are screened for depression	BH1.1: Increase the number of child welfare-involved families with access to behavioral health services
Strategy 2: Increase the number of pregnant women in treatment for opioid disorders.	
HP2030	SHIP Goal:
MICH-09 Increase abstinence from alcohol among pregnant women MICH-10 Increase abstinence from cigarette smoking among pregnant women MICH-11 Increase abstinence from illicit drugs among pregnant women	BH2: Decrease the number of newborns experiencing neonatal abstinence syndrome.

Strategy 3: Ensure a properly trained DOH and Community workforce as it relates to how to recognize signs of substance abuse, overdose and how to administer naloxone.	
HP2030	SHIP Goal:
SU-03 Reduce drug overdose deaths	BH3: Reduce the number of opioid overdose deaths among individuals with opioid use disorders.
Strategy 4: Increase the number of resources and support groups that are available to residents.	
HP2030	SHIP Goal:
MHMD-01 Reduce the suicide rate	BH4: Reduce the number of deaths by suicide in Florida.
Goal 6: Increase awareness of Alzheimer’s and related Dementias.	
Strategy 1: Strengthen local networks that support Alzheimer’s initiatives.	
HP2030	SHIP Goal:
DIA-01 Increase the proportion of older adults with diagnosed Alzheimer's disease and other dementias, or their caregiver, who are aware of the diagnosis	AD1: Identify a statewide system of resources and support to formalize the Alzheimer’s disease and related dementias (ADRD) network.
Strategy 2: Increase local resources for caregivers and increase the use of best practices in the field of Alzheimer’s and Dementias.	
HP2030	SHIP Goal:
DIA-01 Increase the proportion of older adults with diagnosed Alzheimer's disease and other dementias, or their caregiver, who are aware of the diagnosis	AD2: Strengthen the capacity of care organizations to assess, diagnose and treat individuals with ADRD and expand support for their caregivers.
Strategy 3: Work to ensure that those diagnosed with ADRD’s are protected.	
HP2030	SHIP Goal:
DIA-01 Increase the proportion of older adults with diagnosed Alzheimer's disease and other dementias, or their caregiver, who are aware of the diagnosis	AD3: Protect individuals with ADRD from further vulnerability.

Strategic Priority: Chronic Disease

Goal 1: Reduce chronic disease morbidity and mortality.

Strategy 1: Assess the ability to implement evidence-based clinical guidelines in the management of chronic diseases.

HP2030	SHIP Goal:
HDS-01 Increase overall cardiovascular health in adults	CD 1: Increase cross-sector collaboration for the prevention, early detection, treatment and management of chronic diseases and conditions to improve health equity.

Strategy 2: Encourage Miami-Dade County Residents to seek screenings for chronic diseases through educational campaigns.

HP2030	SHIP Goal:
ECBP-D07 Increase the number of community-based organizations providing population-based primary prevention services	CD 1: Increase cross-sector collaboration for the prevention, early detection, treatment and management of chronic diseases and conditions to improve health equity.

Strategy 3: Encourage Miami-Dade residents to get screening for conditions that contribute to chronic disease such as diabetes, hypertension, and BMI and reduce behaviors that contribute to chronic diseases through an educational campaign.

HP2030	SHIP Goal:
ECBP-D07 Increase the number of community-based organizations providing population-based primary prevention services.	CD 1: Increase cross-sector collaboration for the prevention, early detection, treatment and management of chronic diseases and conditions to improve health equity.

Goal 2: Increase access to resources that promote healthy behaviors including access to transportation, healthy food options and smoke and nicotine-free environments.

Strategy 1: Increase access to healthier food options through program expansion, educational campaigns, and identification of best practices.

HP2030	SHIP Goal:
NWS-07 Increase the consumption of total vegetables by persons aged 2 years and over	HW 1: Improve the food environment and nutrition habits across the lifespan to increase healthy weight.

Strategy 2: Develop a community awareness campaign on the importance of breastfeeding, lactation policy and employee right to pump until child is 1-year-old.

HP2030	SHIP Goal:
MICH-16 Increase the proportion of infants who are breastfed at 1 year ECBP-D03 Increase the proportion of worksites that offer an employee health promotion program to their employees.	HW 1: Improve the food environment and nutrition habits across the lifespan to increase healthy weight.
Goal 3: Increase the percentage of children and adults who are at a healthy weight.	
Strategy 1: A plan will be developed to allow for the adoption of Complete Streets Policy and Active Design Miami Guidelines in Miami-Dade.	
HP2030	SHIP Goal:
PA-01 Reduce the proportion of adults who engage in no leisure-time physical activity PA-10 Increase the proportion of adults who walk or use a bicycle to get to and from places. PA-11 Increase the proportion of adolescents who walk or use a bicycle to get to and from places.	HW 2: Improve access to and participation in physical activity opportunities across the lifespan to increase healthy weight.
Goal 4: Assure adequate public health funding to control infectious diseases, reduce premature morbidity and mortality due to chronic diseases and improve the health status of residents and visitors.	
Strategy 1: A process will be developed between Miami-Dade organizations to ensure collaboration in electronic data sharing.	
HP2030	SHIP Goal:
ECBP-D07 Increase the number of community-based organizations providing population-based primary prevention services	CD 2: Enhance community health systems to address social determinants of health through Asset-Based Community Development and partnerships.

Strategic Priority: Maternal Child Health	
Goal 1: Reduce the rates of low birth weight babies born in Miami-Dade.	
Strategy 1: Provide information on the Safe Sleep Campaign targeting areas of highest need in Miami-Dade and develop an educational campaign on the risk factors associated with infant mortality.	
HP2030	SHIP Goal:
MICH-02 Reduce the rate of infant deaths within 1 year of age.	MCH 1: Reduce infant mortality and related disparities.
Strategy 2: Leverage resources to enhance family planning and related education to sustain short inter-pregnancy intervals at a low level.	

HP2030	SHIP Goal:
MICH-07 Reduce preterm births.	MCH 1: Reduce infant mortality and related disparities.
Goal 2: Reduce maternal and infant morbidity and mortality.	
Strategy 1: Create an educational campaign about healthy pregnancy that targets Black/Other Non-white races in Miami-Dade.	
HP2030	SHIP Goal:
MICH-04 Reduce maternal deaths.	MCH 2: Prevent pregnancy-related mortality and maternal morbidity and reduce racial disparities.
Strategy 2: Develop a process to promote essential health services for pregnant women in Miami-Dade.	
HP2030	SHIP Goal:
MICH-08 Increase the proportion of pregnant women who receive early and adequate prenatal care. MICH-13 Increase the proportion of women delivering a live birth who had a healthy weight prior to pregnancy	MCH 2: Prevent pregnancy-related mortality and maternal morbidity and reduce racial disparities.
Goal 3: Increase trauma informed policies, systems, and environmental changes and support for programming.	
Strategy 1: Develop a strategy for updating community resources with agencies within the community that obtain trauma related data.	
HP2030	SHIP Goal:
MICH-19 Increase the proportion of children and adolescents who receive care in a medical home.	MCH 3: Increase the proportion of children with special health care needs under the age of 21 who receive their care in a patient-centered medical home.
Strategy 2: A strategy will be developed locally to address access to care and a map will be developed identifying areas where there are shortages of primary medical care, dental or mental health providers.	
HP2030	SHIP Goal:
MICH-20 Increase the proportion of children and adolescents with special health care needs who receive care in a family-centered, comprehensive, and coordinated system.	MCH 3: Increase the proportion of children with special health care needs under the age of 21 who receive their care in a patient-centered medical home.
Goal 4: Generational and family support in Maternal Child Health.	
Strategy 1: Continue to provide information on the Safe Sleep Campaign targeting minorities in Miami-Dade County.	
HP2030	SHIP Goal:

MICH-14 Increase the proportion of infants who are put to sleep on their backs.	MCH 1: Reduce infant mortality and related disparities.
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Strategic Priority: Injury, Safety, and Violence	
Goal 1: Prevent and reduce illness, injury, and death related to environmental factors.	
Strategy 1: Review opportunities to provide information on encouraging safe driving practices for teens	
HP2030	SHIP Goal:
IVP-01 Reduce fatal injuries. IVP-03 Reduce unintentional injury deaths.	ISV1: Prevent and reduce intentional and unintentional injuries and deaths in Florida.
Strategy 2: Decrease child injury from motor vehicle crashes.	
HP2030	SHIP Goal:
IVP-06 Reduce motor vehicle crash-related deaths. IVP-07 Reduce the proportion of passenger vehicle occupant deaths that were known unrestrained.	ISV 1.2: Reduce the number of injuries to child passengers involved in crashes with a focus on achieving health equity in child passenger safety.
Strategy 3: Reduce and track the number of falls and injuries.	
HP2030	SHIP Goal:
IVP-01 Reduce fatal injuries. IVP-08 Reduce fall-related deaths among older adults.	ISV1: Prevent and reduce intentional and unintentional injuries and deaths in Florida.
Strategy 4: Reduce the drowning injuries and associated hospitalizations for Miami-Dade County.	
HP2030	SHIP Goal:
IVP-01 Reduce fatal injuries. IVP-03 Reduce unintentional injury deaths.	ISV1: Prevent and reduce intentional and unintentional injuries and deaths in Florida.
Strategy 5: Ensure that all Miami-Dade public water systems are in compliance with public health standards.	
HP2030	SHIP Goal:
EH-03 Increase the proportion of persons served by community water systems who receive a supply of drinking water that meets the regulations of the Safe Drinking Water Act.	ISV1: Prevent and reduce intentional and unintentional injuries and deaths in Florida.

Strategy 6: Ensure adequate budget and staffing to fully implement the environmental public health regulatory programs.	
HP2030	SHIP Goal:
PHI-D04 Increase the proportion of state public health laboratories that provide comprehensive laboratory services to support emerging public health issues.	ISV1: Prevent and reduce intentional and unintentional injuries and deaths in Florida.
Goal 2: Build and revitalize communities so that people have access to safer and healthier neighborhoods.	
Strategy 1: Develop resources and training materials on the topic of Health and the Built Environment in addition to identifying speakers who can provide education and community awareness.	
HP2030	SHIP Goal:
ED-D01 Increase the proportion of elementary, middle, and high schools that have official school policies and engage in practices that promote a healthy and safe physical school environment.	ISV1: Prevent and reduce intentional and unintentional injuries and deaths in Florida.
Strategy 2: Use evidence-based interventions as a means to reduce community violence.	
HP2030	SHIP Goal:
AH-10 Reduce the rate of minor and young adult perpetration of violent crimes.	ISV1: Prevent and reduce intentional and unintentional injuries and deaths in Florida.
Goal 3: Minimize loss of life, illness, and injury from natural or man-made disasters.	
Strategy 1: Develop a method to ensure surge capacity to meet the needs of all hazards.	
HP2030	SHIP Goal:
PREP-D02 Increase the proportion of adults who engage in preparedness activities for a widespread outbreak of a contagious disease after recently receiving preparedness information on outbreaks.	ISV1: Prevent and reduce intentional and unintentional injuries and deaths in Florida.
Strategy 2: Prepare the public health and health care system for all hazards, natural or man-made	
HP2030	SHIP Goal:
PREP-D04 Increase the proportion of adults whose household has an emergency plan that includes instructions for household members, including at-risk persons, about where to go and what to do in the event of a disaster.	ISV1: Prevent and reduce intentional and unintentional injuries and deaths in Florida.

Goal 4: Anti-Violence Initiatives/prevent and reduce unintentional and intentional injuries.	
Strategy 1: Maintain partnerships with local community and non-profit organizations that provide injury interventions for the community.	
HP2030	SHIP Goal:
IVP-13 Reduce firearm-related deaths. IVP-14 Reduce nonfatal firearm-related injuries.	ISV1: Prevent and reduce intentional and unintentional injuries and deaths in Florida.

Strategic Priority: Communicable Diseases and Emergent Threats	
Goal 1: Prevent and control infectious diseases.	
Strategy 1: Develop a process to assure that all vaccinations received by children in the county are properly monitored using the Florida State Health online tracking system (Florida SHOTS).	
HP2030	SHIP Goal:
IID-D03 Increase the proportion of adults age 19 years or older who receive recommended age-appropriate vaccines IID-D01 Increase the proportion of pregnant women who receive 1 dose of the tetanus-diphtheria-acellular pertussis (Tdap) vaccine during pregnancy. IID-01 Maintain the elimination of measles, rubella, congenital rubella syndrome (CRS), and acute paralytic poliomyelitis.	IM1: Increase access to immunizations for infants and pregnant women.
Strategy 2: Increase awareness of vaccine preventable diseases.	
HP2030	SHIP Goal:
IID-D03 Increase the proportion of adults age 19 years or older who receive recommended age-appropriate vaccines IID-03 Maintain the vaccination coverage level of 1 dose of the measles-mumps-rubella (MMR) vaccine among children by age 2 years. IID-08 Increase the proportion of adolescents who receive recommended doses of the human papillomavirus (HPV) vaccine.	Goal IM2: Increase access to immunizations for vaccine-preventable disease in children and teens
Strategy 3: Monitor case investigation status and enhance communication with health care providers.	
HP2030	SHIP Goal:

<p>STI-03 Reduce the rate of primary and secondary syphilis in females aged 15-45</p> <p>STI-04 Reduce congenital syphilis</p> <p>STI-05 Reduce the rate of primary and secondary syphilis in men who have sex with men</p>	<p>ID1: Reduce syphilis in Florida.</p>
<p>Strategy 4: Monitor case investigation status and enhance communication with health care providers.</p>	
<p>HP2030</p>	<p>SHIP Goal:</p>
<p>STI-04 Reduce congenital syphilis</p>	<p>ID1: Reduce syphilis in Florida.</p>
<p>Strategy 5: Focus HIV prevention efforts in communities and areas with higher rates of HIV transmission.</p>	
<p>HP2030</p>	<p>SHIP Goal:</p>
<p>HIV-01 Reduce the number of new HIV infections among adolescents and adults</p>	<p>ID2: Reduce new HIV infections in Florida through a coordinated response across public health systems partners.</p>
<p>Strategy 6: Increase access to care and improve health outcomes for people living with HIV (PLWH).</p>	
<p>HP2030</p>	<p>SHIP Goal:</p>
<p>HIV-04 Increase the proportion of persons aged 13 years and over with newly diagnosed HIV infection linked to HIV medical care within 1 month.</p>	<p>ID2: Reduce new HIV infections in Florida through a coordinated response across public health systems partners.</p>
<p>Goal 2: Provide equal access to culturally competent care.</p>	
<p>Strategy 1: Ensure that systems and personnel are available to effectively manage all hazards.</p>	
<p>HP2030</p>	<p>SHIP Goal:</p>
<p>HC/HIT-D03 Increase the proportion of crisis and emergency risk messages embedded in print and broadcast news stories that promote steps the reader or viewer can take to reduce their personal health threat</p> <p>HC/HIT-D06 Increase the proportion of hospitals that have necessary information electronically available at the point of care.</p> <p>HC/HIT-D02 Increase the proportion of crisis and emergency risk messages embedded in print and broadcast news stories that present complete information (i.e., what is known, what is not known, and how or why the event happened).</p>	<p>Goal HE 1: Establish shared understanding across all sectors (including, but not limited to, state and local agencies and other organizations) concerning information and issues surrounding health equity (HE), cultural competency/sensitivity and how social determinants of health (SDOH) influence the health of Florida’s residents and communities.</p>

